Prepared **by Strategic Finan**ce Department

## Safwa Islamic Bank (SIBk Investor Report Q3.2020

#### Jordan

At a glance, Jordanian Economic, Why to invest in Jordan,

#### Jordanian Banking Sector



#### Safwa Bank

At a glance, Milestones, Why to invest in Safwa, Mission & Vision, Our Values, Outlook, Success Journey, Our Products and Services, Safwa Share, Meet our Team, BoD

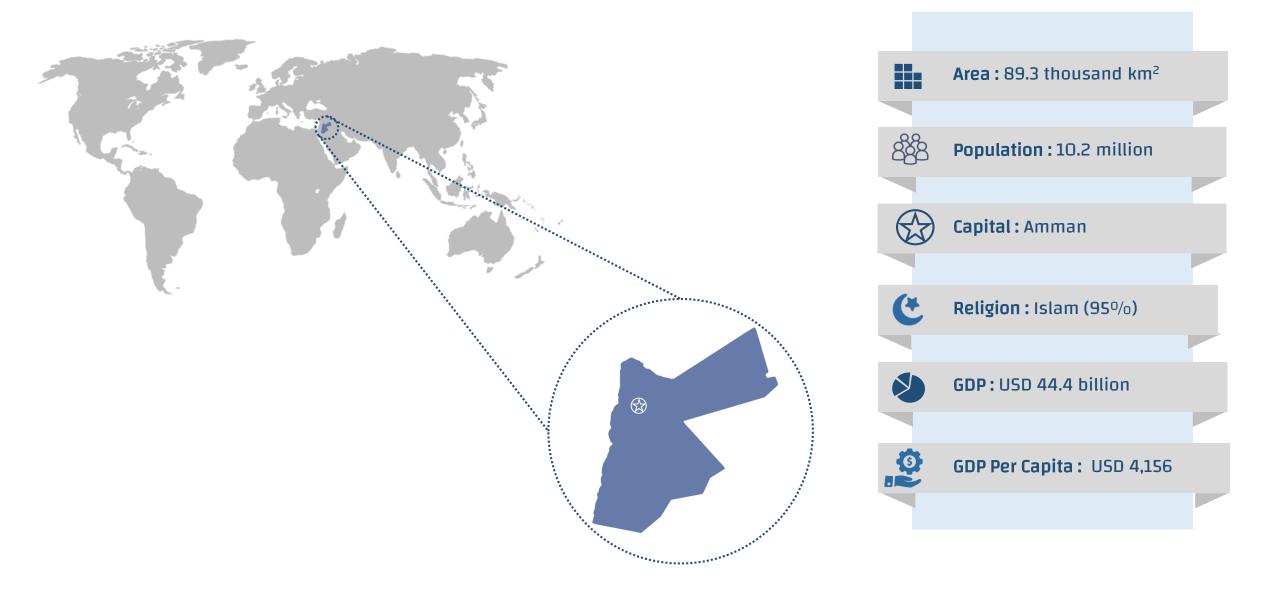


#### Safwa Bank, Financials

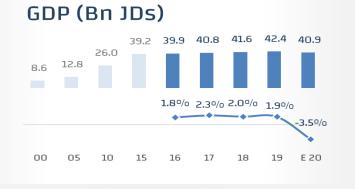
Highlights, Funding, Uses of Fund, NPM Analyses, Profitability, Assets Quality, Liquidity, Efficiency

# **Jordan** Facts and Economy

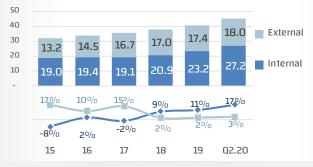
### Jordan



### Jordanian Economy



Public Debt (USD bn)



Unemployment Rate (0/o)





16

17

18

19 Q2.20

Public Debt / GDP

15

10

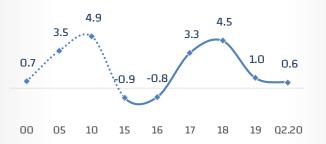
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#### Highlights

- Foreign reserves showed slight decrease trend; however these reserves cover the imports needs for 9.5 months. Jordanian Dinar has a fixed exchange rate against USD since 1994 with a middle price of (USD 1 = JOD 0.709)
- Increased Unemployment rate trend put a pressure on Jordanian economy
- GDP showed slight increases during last years, however it is expected this year to decrease by 3.5% due to corona virus pandemic (World bank)
- Low Inflation trend in recent years reflect the low growth of GDP rates
   Also, the unemployment rate was affected negatively by the low GDP growth
- The public debt to GDP ratio is expected to reach a record of 102% at EOY 2020, the CAGR since 2015 for public debt reached 6% while the GDP CAGR for the same period is 1% only.

### 

Why to Invest in Jordan





Political stability despite the unrest in the surrounding countries Business capital of Levant

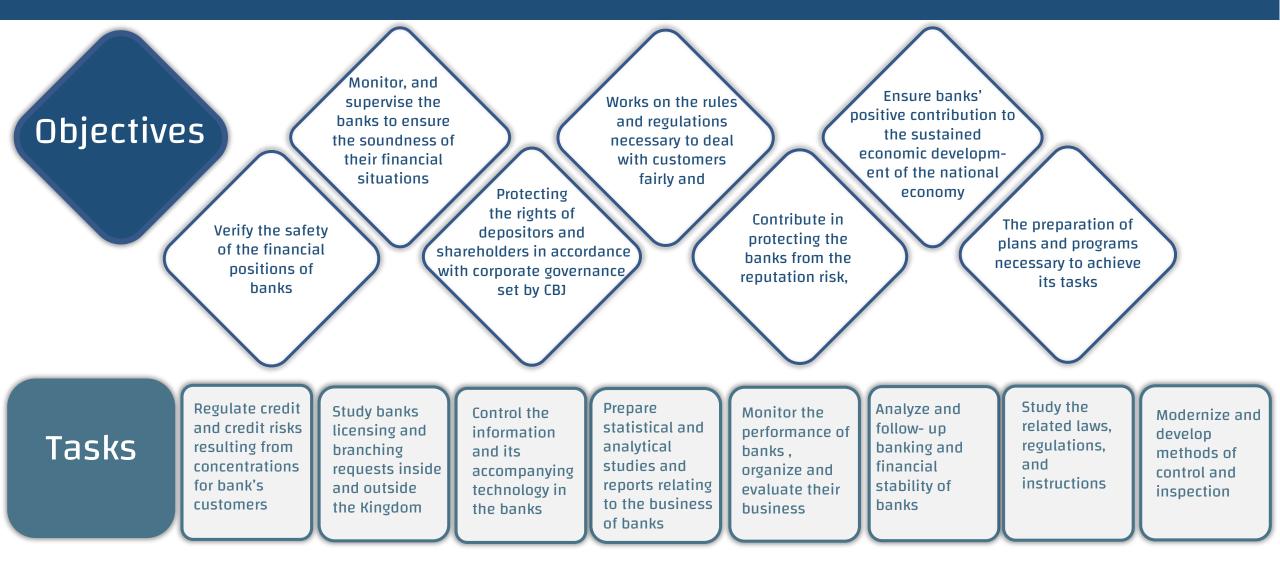


Growing and booming tourism sector Advanced Indicators regionally for competitiveness and corruption indexes

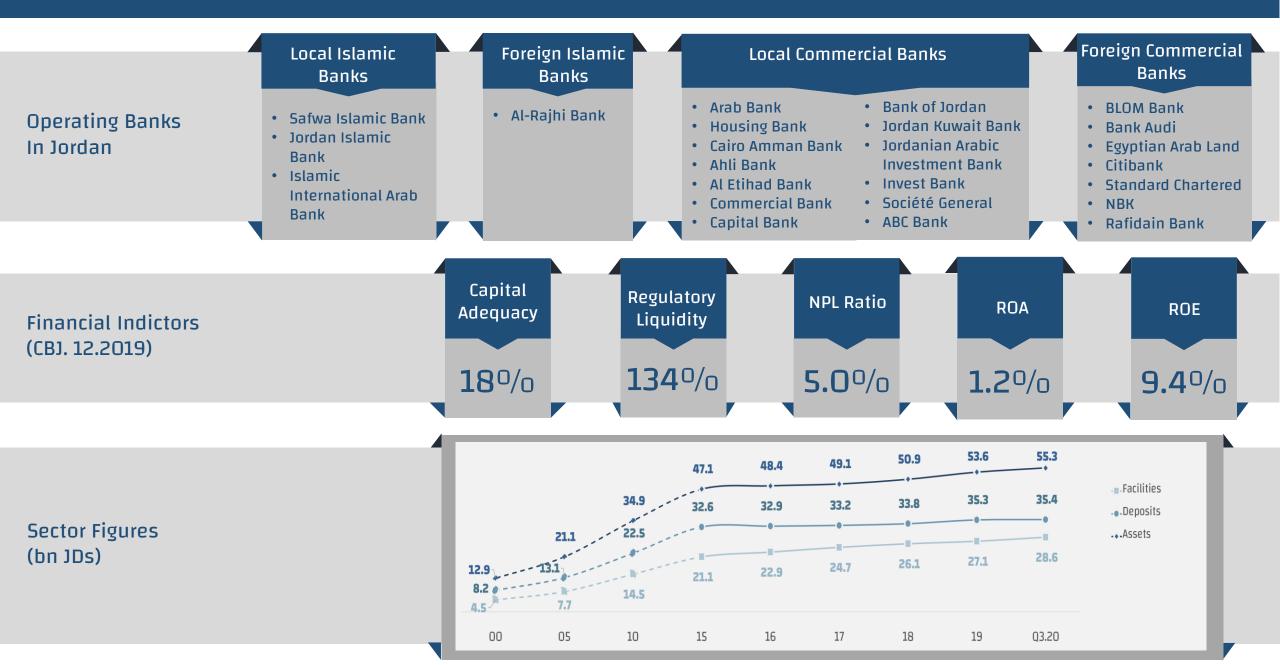
# Banking Sector CBJ, Islamic Banks

CENTRAL BANK OF THESE

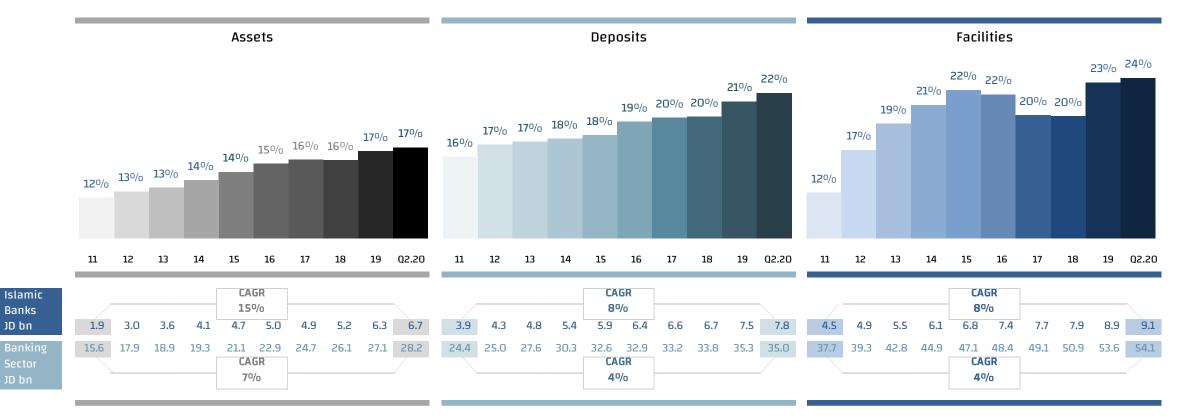
### Banking Sector, CBJ Supervision Role



### Banking Sector, Basic info and indicators



### Banking Sector, Islamic Banks' Market Share

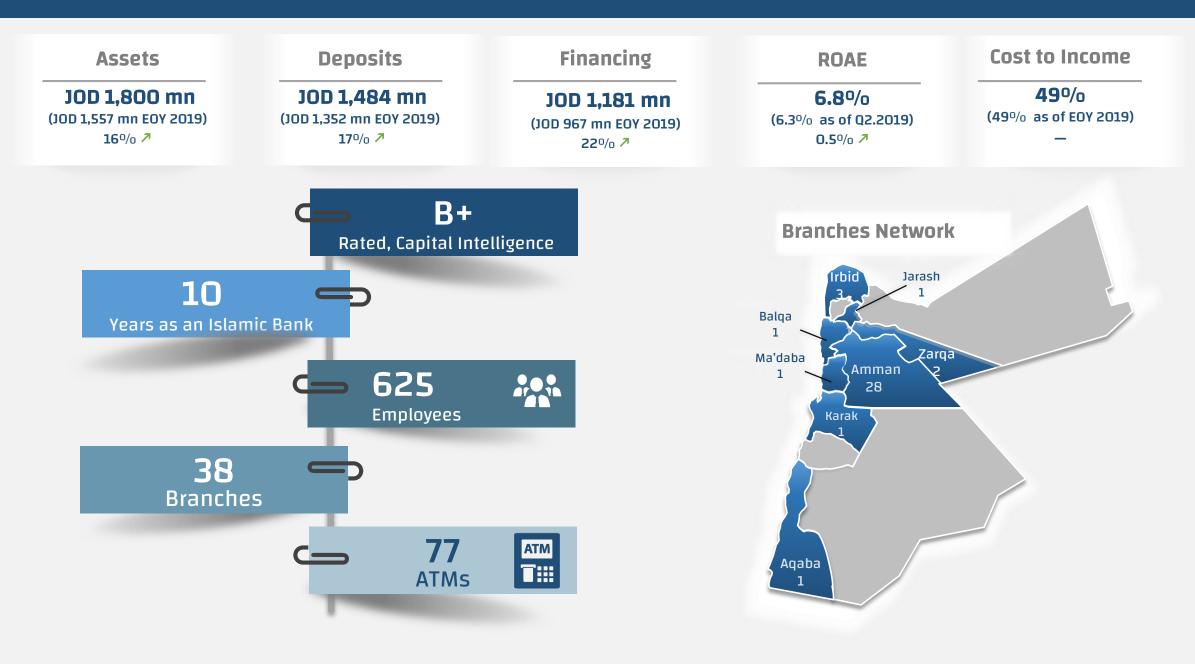


#### Highlights

- The Islamic banks' market share trend shows upward trend reflects the increasing needs of Jordanian society for shareea'a compliant products and services
- The CAGR growth ratios for Islamic banks since 2011 witnessed better ratios than banking sector specially the assets, the Assets CAGR during this period was 16% for Islamic banks and 7% for the banking sector
- The increasing trend was broken in rare years such as facilities in year 2016-2017 when Islamic Banks showed a decreased facilities , Islamic banks regained its share in year 2019 and enhanced it in Q2.2020

# Safwa Islamic Bank

### Safwa .. At a Glance



### Safwa .. Milestones

بنك الأردت دين الإسلامين 'ordan Dubai Islamic Bank

2010

IDB became an Islamic bank under the name **"Jordan Dubai Islamic Bank**"



2017

Misc (the ex-premium shareholder) sold it's share to **Al-Etihad Islamic for Investment Co.** who became the new major shareholder

The new identity **Safwa Islamic Bank** launched to reflect the coming new vision of the bank

1965

Descorso

The bank founded under special law as a specialized bank "**Industrial Development Bank (IDB)**"

- First Community Bank in Jordan
- Fair and Responsible Banking

#### 2018

New Management, New Ambitious Goals, New Strategy that will be the Address for the Coming Era 20XX

### Why Invest in Safwa



### Safwa.. Our Vision and Mission



To provide distinctive and innovative services emanating from the divine principles of Islam to build lasting and solid partnerships and to maximize benefits to all stakeholders. The best option in providing integrated and comprehensive customer services through a coherent team working in one spirit through innovative ways and committed to best practices, to become the first community bank in the Kingdom within five years

Vision



### New Values to Serve the future

#### Teamwork

- Harmony across and within units
- Put the bank and clients' interests ahead of your own
- Communicate respectfully
- Create professional culture within the bank
- "Working effectively with one team spirit will produce the best outcomes "

#### Creativity

- Find solutions, not excuses
- Be a change agent.. Think outside the box
- Ask: Is there a better or more efficient way to do this?
- Pursue new opportunities
- " Creativity and initiative make the difference to excellence the bank from other competitors "

### Exc • A

#### **Exceptional Services**

- Anticipate clients needs and find solutions
- Respond rapidly and follow through
- Treat others as you want them to be treat you
- Sell solutions, not products

"if we serve our clients well, our success will follow"

#### **Devotion to Work**

- Be productive and strive with passion to reach excellence
- Seek continuous improvement
- Be a long life learner
- Recognize outstanding performance by rewards and promotion opportunities
- "with best people, we will be the best bank"



**Sustain** the ambitious growth, improving shareholders returns and values for clients

Simpler Bank

done faster

services and products are

Close relation to our clients. Attracting new clients, meet their expectations More digitally enabled bank,

**Clients Growth** 

#### **Keep Clean Financing Portfolio**

Sustain the healthy financing portfolio by sound policies and continuous monitoring

#### Adherence to reduce cost to income ratio through optimal

use of our resources

Efficiency

16

First Community

Bank in Jordan

### Safwa Bank .. Success Journey



client centric

Reorganized Internal House

- Full Package of Electronic Services
- Speed Up Process

Useof

Promotines Branc

Resources

- New Services for Corporate Clients (COSO, CDM, ..)
- Call Center 24/7
- Extensive Visits to Clients
- New Products

#### **Reorganized Internal House**

- Update Policies & Procedures
- Reengineering Process
- Branches Profitability Reports

#### Optimal use of Resources

- Automate Many Processes
- Depending on Internal Resources Instead of External
- Enhancement IT Infrastructure

- Increase Human Capital Efficiency
- Cost Control and Green Environment
- Review the Organizational Structure

- **Promoting Safwa Brand**
- Promotional Campaigns and Videos

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Better Methodologies to Measure Risks

Promote and Encourage Cross Selling

between Business Sectors

- Special Offers for Most Sacrificing and Needy Jordanian Sectors
- Use of Social Media Sites
- Smart and Creative Promotions

Ambitious growth, steady steps since 2018, we achieved a growth during this period equal the total growth from 2010 to 2017 shortening long years reflecting clear vision and goals



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09.2020

243 M

17

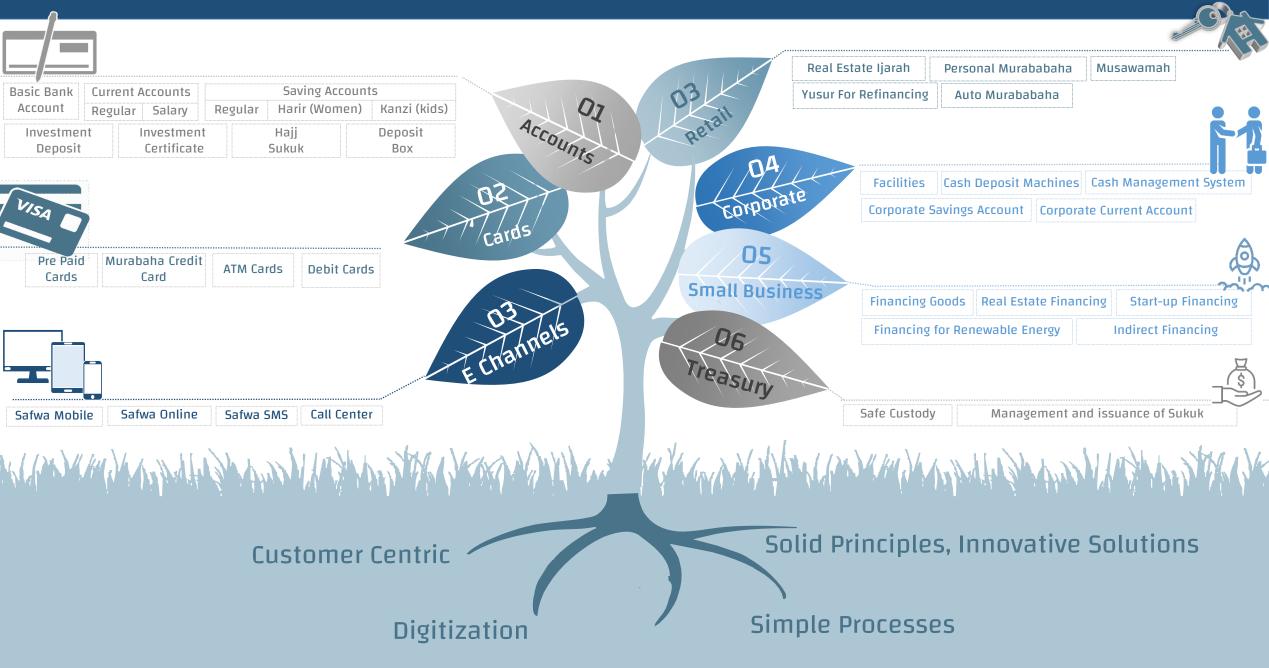


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164



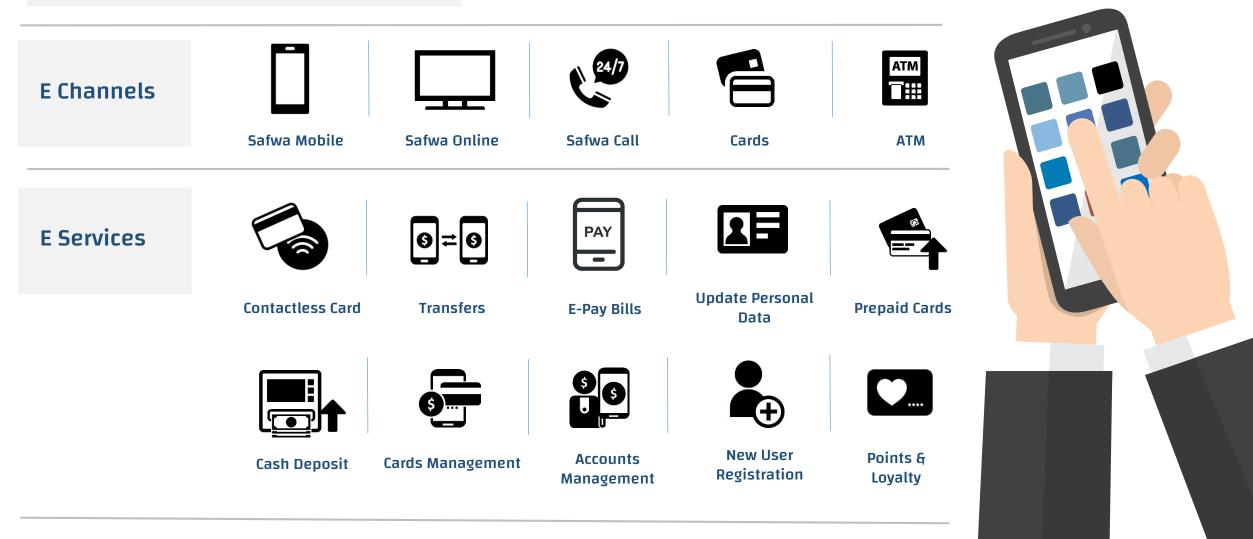
### Safwa Bank .. Our Products and Services



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### Safwa Bank .. Strategy Focus, Digitization

### "Anytime, Anywhere"



### Safwa Share

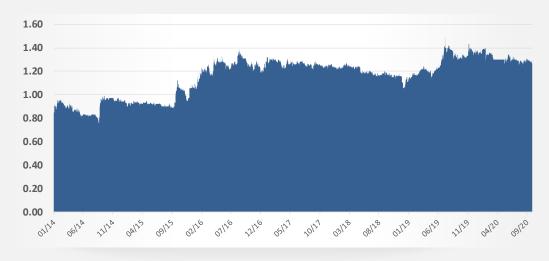
#### **Basic Information and Ratios**

Symbol:	SIBK
Exchange Market:	Amman Stock Exchange (www.ase.com.jo)
► Free Float:	<b>18</b> º/o
Closing Price:	JOD 1.29
Market Value :	JOD 129 mn

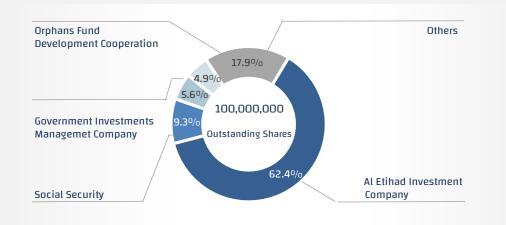
#### **Share Key Ratios**

Average Price (52 weeks):	JOD 1.32
PE Ratio	12.8 X
PB Ratio	1.2 X
Volatility	JOD 0.04
Payout Ratio	<b>0</b> º/o

#### Share Price Since 2014



#### **Shareholders Composition**



### Safwa Bank .. Board of Directors



Dr. Mohammed Abu Hammour, Chairman Rep.: Al Etihad Islamic for Investment Co.



Abd Al-Rahim Al-Hazaymeh **Rep.:** Orphans Fund Development Foundation



Deema Aqel Rep.: Al Etihad Islamic for Investment Co.



Dr. Khaled Al Zantouti Rep.: Al Etihad Islamic for Investment Co.



Dr. Nofan Al-Aqeil Rep.: Government Contributions Management Company



Salem Burgan Independent



Basem Salfiti Rep.: Al Etihad Islamic for Investment Co.



**Khaled Al-Gonsel** Rep.: Al Etihad Islamic for Investment Co.

Ahmed Amneisi Rep.: Al Etihad Islamic for Investment Co.



Dr. Ibrahim Saif Independent



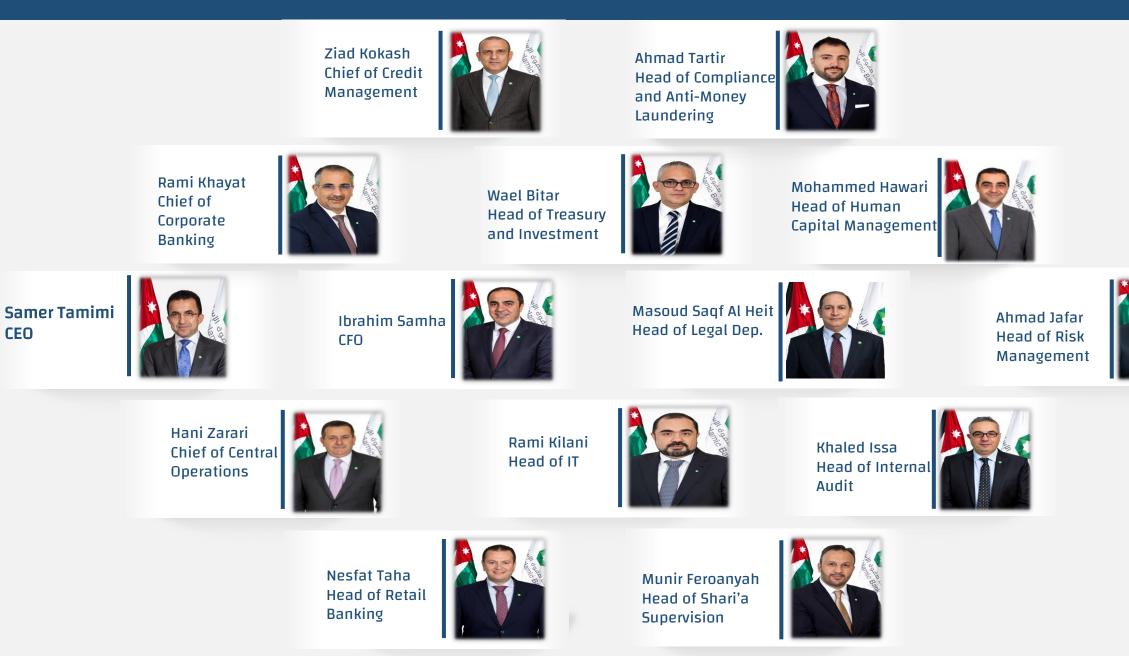
Samir Abu Lughod Independent



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### Safwa Bank .. Meet Our Management Team



### Strategy .. Critical Success Factors

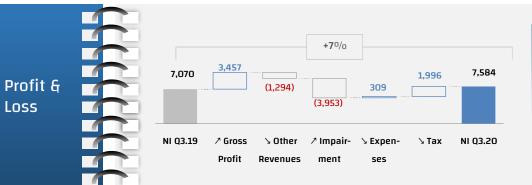
#### Priorities were ranked according to importance and necessity



# Safwa Islamic Bank

Financials

### Safwa .. Financial Highlights



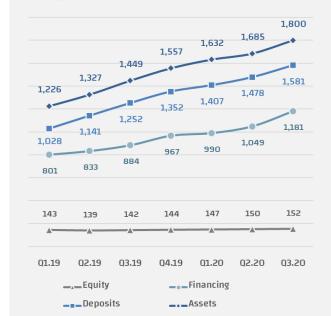
 Financial Position
 Deposits

 04.19
 03.20
 04.19
 03.20

- NI increased by 7% in Q2.20 compared with same period last year
- The increase is driven by increase of gross profit and tax "savings"
- In the other hand, as a result of closed business due to corona pandemic, other revenues decreased and extra doubtful credit impairment were built
- Despite the pandemic, Safwa was able to increase the deposit base by 17%; JD 229 mn.
- At the assets side, the financing increased by JD 221 mn (22<sup>0</sup>/<sub>0</sub>), and the securities increased by JD 27 mn

- Well diversified financing & investment portfolio
- NPL<sup>0</sup>/o at 2.4<sup>0</sup>/o
- Coverage ratio of 165% without considering the tangible collaterals
- Capital adequacy ratio 20%

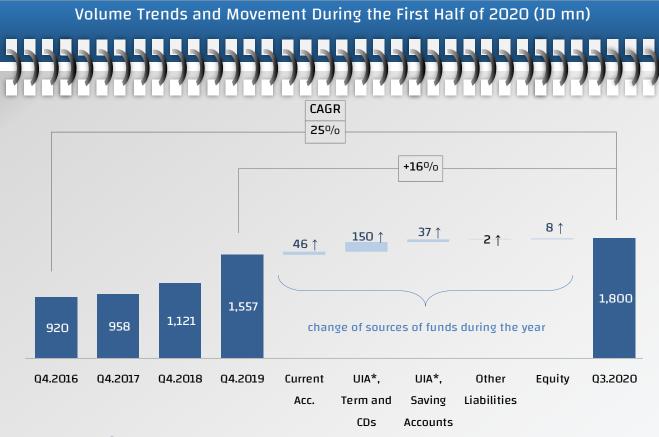
#### Trends (JD mn)







### Financial : Funding

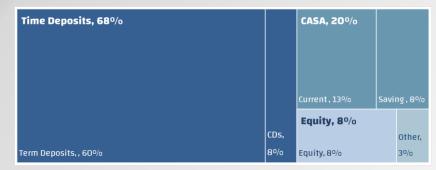


#### Management Commentary

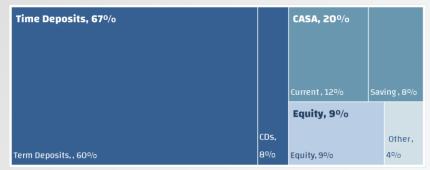
- Ambitious growth with a CAGR of 25% since 2016
- During the first half, the bank attracted new deposits causing its funding to raise by 16% despite the pandemic.
- The funding growth of JOD 243 mn was mainly driven by an increase of term deposits and CDs by JD 150 mn, current accounts by JD 46 mn, and saving accounts by JD 37 mn

Funding Structure

Funding Structure, JOD 1,800 mn, as of Q3.2020



#### Funding Structure, JOD 1,557 mn, as of Q4.2019



#### Management Commentary

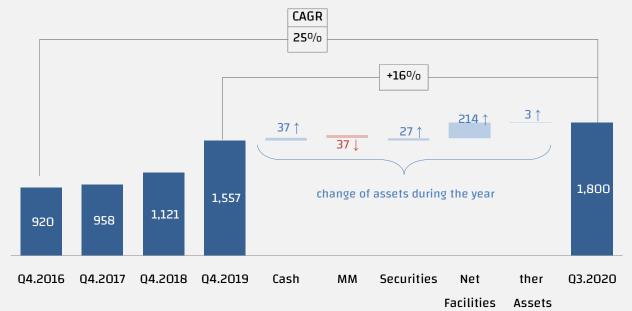
• The funding structure witnessed minimal change during the first nine months of 2020.

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\* UIA: Unrestricted Investment Accounts

### Financial : Assets

Volume Trends and Movement During this Year (JD mn)

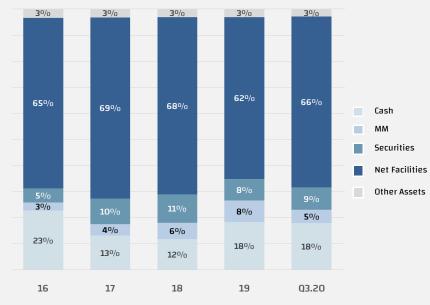


#### **Management Commentary**

- Ambitious growth with a CAGR of 25% since 2016
- Cash increased by JD 53 mn which enhanced the bank's liquidity
- Movement during the first half witnessed an increase of net facilities by JD 214 mn, securities by JD 27 mn, and cash by JD 37 mn.

#### Asset Structure Trend





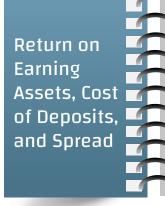
#### **Management Commentary**

- The asset structure during the first nine months of 2020 showed change with offset of 3% change of MM and 1% of securities in favor for facilities which contribution increased by 4%
- Since 2016, asset structure changed by increased contribution of MM and securities and decreased contribution of cash

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### Financial, Profitability, Net Profit Margin (NPM)





<b>7.2</b> <sup>0</sup> /o	<b>6.6</b> º/o	<b>6.9</b> º/o	<b>7.1</b> º/o	<b>6.5</b> º/a
<b>4.8</b> º/o	<b>4.0</b> º/o	<b>4.0</b> º/o	<b>3.8</b> º/o	<b>3.7</b> º/o
 2.4º/o	 2.5º/o	2.9º/o	<b>3.3</b> º/o	<b></b> - <b>- - - - - - - -</b>
16	17 Deturn on 5	18	19	Q3.20
	— Return on E — Cost of Dep Spread	-	•	

#### **Management Commentary**

- Jordanian Dinar return is highly correlated with USD, which showed decreasing rate return trends
- The return on earning assets is affected by corona virus pandemic as the bank in line with CBJ instructions postponed the installments during the months 4, 5, and 6.
- The decline in return of JOD, beside the procedures of postponing facilities installments affected the assets (return on earning assets) side more than liabilities side (cost of deposits) caused the spread to decrease by 50 points

### Financial : Profitability, ROAE, Du Pont Analysis YoY

	0.3% ↑								<b>0.3</b> % ↑		
<b>6.7</b> º/o			<b>0.3</b> ⁰⁄₀ ↓		<b>0.1</b> ⁰⁄o ↓		<b>0.1</b> ⁰/o ↓		J		<b>6.8</b> º/o
ROAE Q3.2019	Tax Effect		Effect of COD*, Provisions, G&A		Return on Earning Assets		Earning Assets to Total Assets		Equity Multiplier		ROAE Q3.2020
ROAE	NI EPT_	X -	EPT Total Revenues	**************************************	Total Revenues Earning Assets	x	Earning Assets Assets	- X	Č Assets Equity	_	
ROAE Q3.2020 ROAE Q3.2019 Change	= 66º/₀ = 54º/₀ 11º/₀ ↑	X 20 X		X X X	7.0º/o 7.7º/o 0.8º/o↓	x x		X NAME			
Explanation	The previous period effective tax rate was 48% due to prior years settlement, this year the effective tax rate was very close to the imposed tax on banking sector	i	Net of decreased percentage of G&A to total revenues and increased COD and provsions percentage to total revenues		Decreased return on earning assets caused ROAE to decrease by 0.8% Pandemic caused buisness cycle to stop and affected both direct income and nonfunded income		Earning assets decreased from 84º/o to 79º/o caused ROAE to be lower by 0.1º/o		The enhancement of the equity multiplier had an effect of an increase by 0.3% 0.30%	\د	

### Financial : Assets Quality (CAR)

Movement of Capital Adequacy Ratio during the year

**1.3**⁰/o ↑ **0.0**⁰/₀ ↑ **1.8**⁰/o ↓ **19.7**% 20.1º/o Effect of Change in Effect of Change in Other CAR, Q4.19 Change of Suggeted CAR, Q3.20 Divdends **RWA** Factors (Inrangible Assets, Def. Tax Assets, ..) The Decision of CBJ to Other factors had a The increased volume of RWA from JD 701 postpone distributing minor effects on CAR the suggested 2019 mn to JD 756 mn dividends (JD 5 mn) affected the CAR by a beside the current year decrease of 1.8% net profit caused the CAR to increase by

**1.3**%

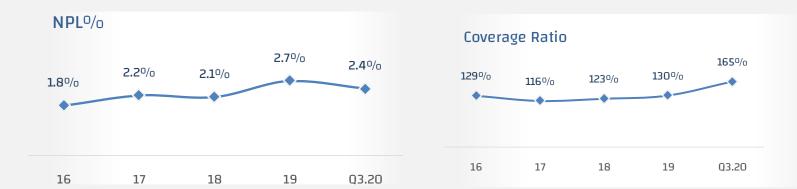




#### **Management Commentary**

- CAR showed decreased trends as a normal result of the continuous growth of assets volume in the last years
- The bank's rank for this ratio is one of the best in Jordanian banking sector
- The bank is in healthy position with a comfort zone by 8% (CBJ minimum CAR is 120/o)

### Financial : Assets Quality (NPLs and Coverage)



#### **Management Commentary:**

- Safwa maintained healthy NPL percentage below the market average, NPL ratio is lowered by 0.3% to reach 1.6% compared with end of year 2019
- For long years, the bank preserved an adequate allowance for doubtful accounts which covers more than the NPL balances, the coverage ratio reached 165% as of 06.2020

### Financial : Liquidity



Advances To Deposits (AD<sup>0</sup>/0)





#### **Management Commentary:**

- Advances to deposits ratio showed enhancement as the bank's deposits grew at a faster pace than facilities
- The liquid assets (cash, balances with banks, and money market instruments (int'l Murabaha and int'l Wakala)) contributed to reasonable percentage of total assets and these liquid assets covers 38% of deposits. Also, these ratios showed enhancement trends during last years
- This comfortable liquid position will help the bank to face any emergency situation in the future

### Financial : Efficiency



Financing / Employee (mn JDs)



Financing / Branch (mn JDs)





Deposits/ Employee (mn JDs)



Deposits/ Branch(mn JDs)



#### **Management Commentary:**

- Trend of cost to income ratio (CTI) showed enhancement until this year as a result of corona pandemic. The bank played his role as a socially responsible partner by donating JD 1 mn to the government fund, also postponing the installments for most of customers for 3 months had, it is expected to return to the decreasing trend during the rest of this year
- Other efficiency indicators showed notable continuous improvement as Safwa bank continued to expand and grow with careful use of its resources

### Keys to Understand Safwa's Financial Statement

### In order to understand the financial statements for Safwa Islamic bank, the following explanations are necessary and important:

#### Facilities (Financing)

Facilities appears in the Safwa Islamic Bank's financial statements (financial position) as the sum of:

- Deferred sales receivables and other receivables-net (excluding international Murabaha)
- Ijarah muntahia bittamleek assets-net.
- Loan at zero rate

#### Money Market Instruments

Safwa Islamic Bank invests the extra funds in money market instruments, these instruments mainly consists of

- international Murabaha (appeared within "Deferred sales receivables and other receivables-net")
- international wakala

#### Cost of Deposits

The cost of deposits expense in Safwa's statement of income includes the following items:-

- Share of unrestricted investment accounts holders'
- Deposit Insurance corporation fees, jointly financed
- Deposit Insurance corporation fees, self financed
- Changes in PER (Profit equalizer reserve)

Provisions for Doubtful Accounts The concept of this provision includes the sum of :-

- Expected credit loss on jointly items
- Expected credit losses provision for facilities self financed

#### Direct Income

The concept of direct revenues in Safwa's statement of income includes the following items:-

- Deferred sales revenues
- Ijara muntahia bittamleek assets revenue
- Gains from International wakala investments
- Gains from all financial assets
- Share of Joint Funds from Profits of associate company
- Bank's self financed revenue
- Depreciation of Ijara muntahia bittamleek assets- self financed

### anonymous

АТМ	Automated Teller Machine
CAGR	Compound Annual Growth Rate
CAR	Capital Adequacy Ratio
CASA	Current Accounts and Saving Accounts
CBJ	Central Bank of Jordan
CDM	Cash Deposit Management
COSO	Corporate Service Office
COD	Cost of Deposits
G <del>G</del> A	General and Administrative Expenses
GDP	Gross Domestic Products
MM	Money Market Instruments
JD	Jordanian Dinar
NI	Net Income
NPL	Non Performing Financing
NPM	Net Profit Margin
<b>PB</b> <sup>0</sup> /o	Price to Book Ratio
<b>PE</b> <sup>0</sup> / <sub>0</sub>	Price to Earnings Ratio
ROAA	Return on Average Assets
ROAE	Return on Average Equity
RWA	Risk Weighted Assets

### Definitions

Advances to Deposits	ADº/o
Capital Adequacy Ratio	CARº/o
Current and Saving Accounts %	CASAº/o
Compound Annual Growth Rate	CAGR
Cost of Deposits	COD
Cost to Income Ratio	
Coverage Ratio	
Liquid Assets	
Net Profit Margin (NPM)	NPM
Non-Performing Financing	
Payout Ratio	
Per Capita Income	
Price to Book Ratio	PB
Price to Earnings Ratio	PE
Return on Average Assets	ROAA
Return on Average Equity	ROAE
Risk Weighted Assets	RWA
Spread	

The average of facilities divided by average sum of deposits and cash collaterals.
A measurement of a bank's available capital expressed as a percentage of a bank's risk weighted assets (RWA) exposures
Sum of current and saving accounts divided by total deposits and cash collaterals
The mean annual growth rate of an financial figure over a specified period of time longer than one year
Annualized profit expenses divided by deposits average (CASA and term deposits, and margins)
G&A divided by (Gross Income + Non-funded Income)
Sum of allowance of expected credit loss provisions and suspended profits divided by non performing financing
High liquid assets that can be converted to cash within reasonable cost and short time
The Direct Income of earning assets minus the cost of deposits
Financing that is in default or close to being in default, due to the fact that they have not made the scheduled payments for a specified period, most financing become non-performing after being default for 90 days
Proportion of earnings a company pays shareholders in the form of cash dividends
GDP divided by population
Market value of outstanding shares to total equity
Closing price to the annualized earning per share
Annualized net income after tax divided by average assets
Annualized net income after tax divided by average equity
The banks' assets or off balance sheet exposures weighted according to risk used in deterring capital adequacy

Difference between return on earning assets and cost of deposits

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