

Safwa Islamic Bank
Investor Report
2020

Prepared by Strategic Finance Department

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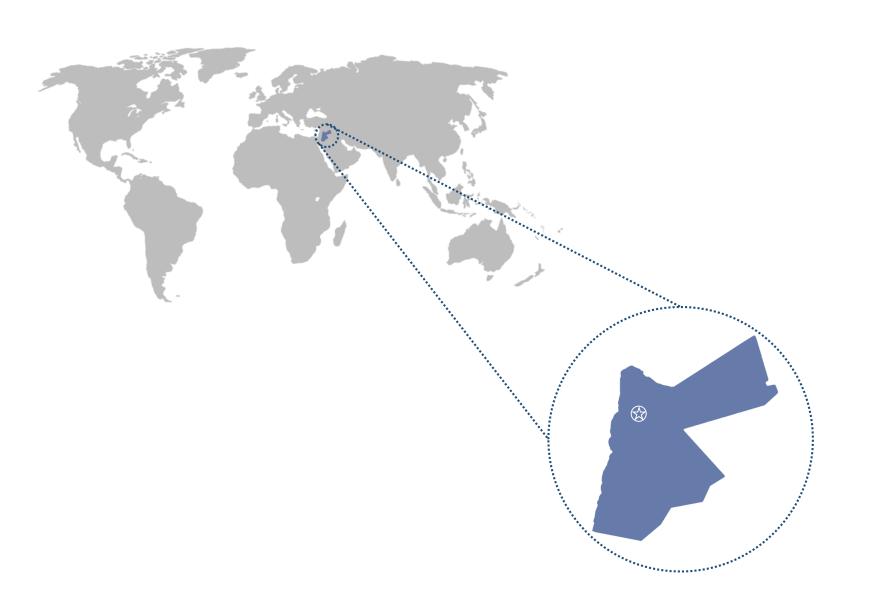
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# Jordan





**Area:** 89.3 thousand km<sup>2</sup>



**Population:** 10.2 million



Capital: Amman



**Religion:** Islam (95%)



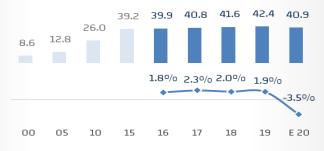
GDP: USD 44.4 billion



**GDP Per Capita:** USD 4,156

# Jordanian Economy

### GDP (Bn JDs)



### Public Debt (USD bn)



### Unemployment Rate (º/o)



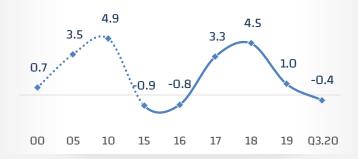
### Foreign Reserves (Bn USD)



### Public Debt / GDP



### Inflation (%)



### **Highlights**

- Foreign reserves increased during the first 9 months and reached JD 15.7 mn; these reserves cover the imports needs for 9.5 months. Jordanian Dinar has a fixed exchange rate against USD since 1994 with a middle price of (USD 1 = JOD 0.709)
- Increased Unemployment rate trend put a pressure on Jordanian economy
- GDP showed slight increases during last years, however it is expected this year to decrease by 3.5% due to corona virus pandemic (World bank)
- Low Inflation trend (even it is deflation in 2020) in recent years reflect the low growth of GDP rates Also, the unemployment rate was affected negatively by the low GDP growth
- The public debt to GDP ratio is expected to reach a record of 102% at EOY 2020, the CAGR since 2015 for public debt reached 8% while the GDP CAGR for the same period is 1% only.

# Why to Invest In Jordan



Why to Invest in Jordan





Political stability despite the unrest in the surrounding countries



Business capital of Levant



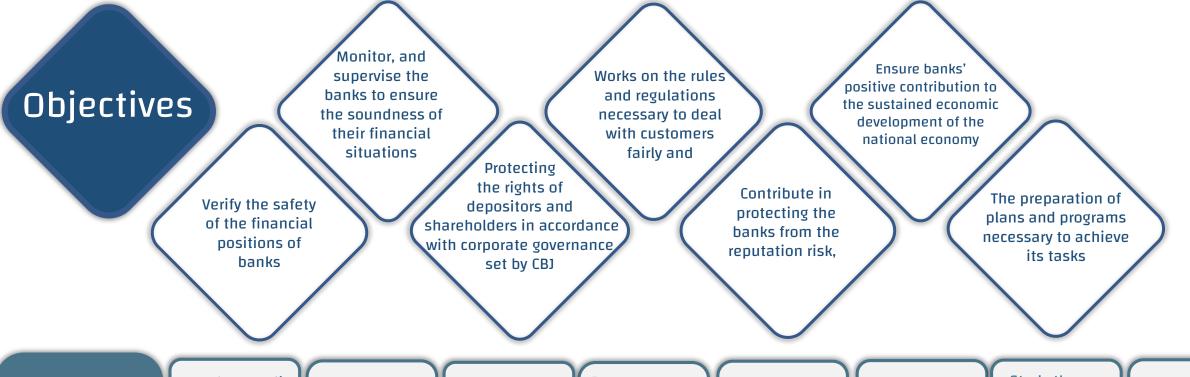
Growing and booming tourism sector



Advanced Indicators regionally for competitiveness and corruption indexes



# Banking Sector, CBJ Supervision Role



Tasks

Regulate credit and credit risks resulting from concentrations for bank's customers Study banks licensing and branching requests inside and outside the Kingdom

Control the information and its accompanying technology in the banks

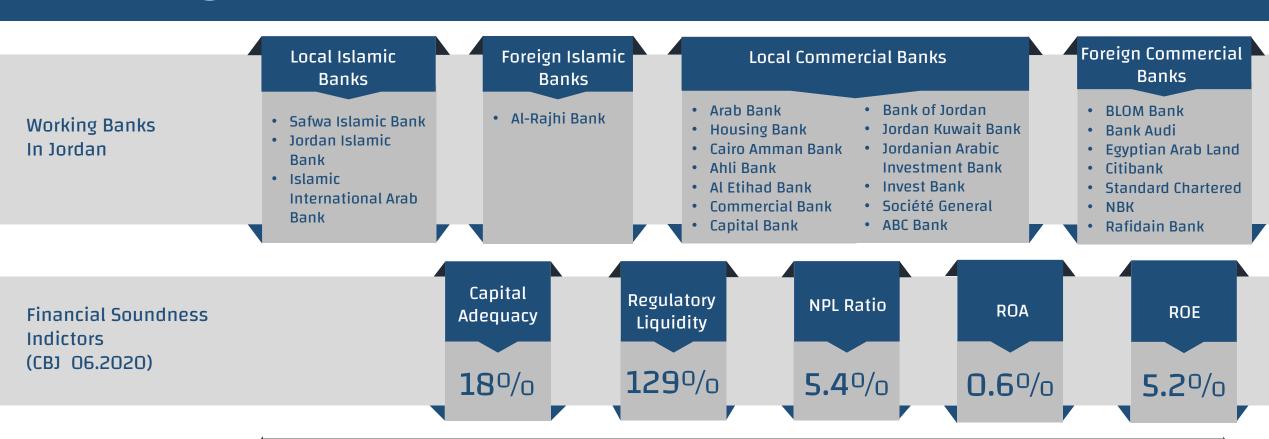
Prepare statistical and analytical studies and reports relating to the business of banks

Monitor the performance of banks, organize and evaluate their business

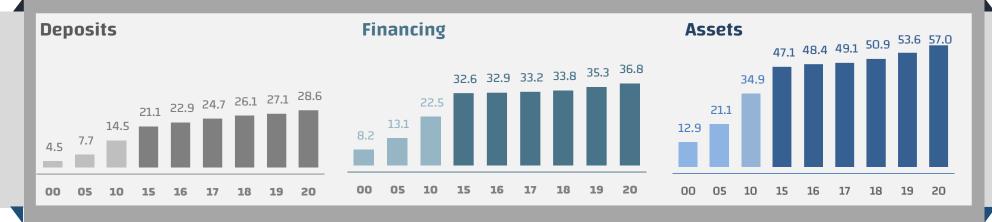
Analyze and follow- up banking and financial stability of banks Study the related laws, regulations, and instructions

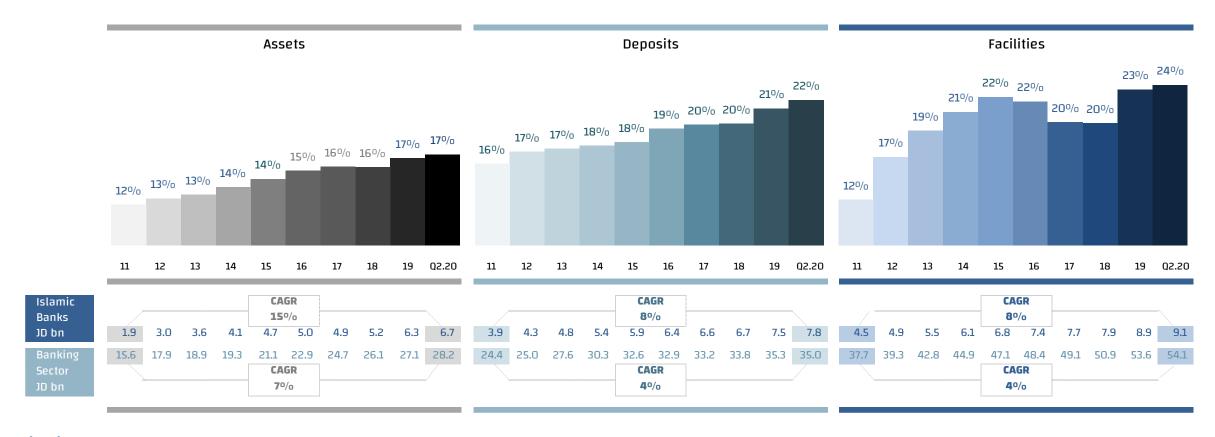
Modernize and develop methods of control and inspection

# Banking Sector, Basic info and indicators









#### Highlights

- The Islamic banks' market share trend shows upward trend reflects the increasing needs of Jordanian society for shareea'a compliant products and services
- The CAGR growth ratios for Islamic banks since 2011 witnessed better ratios than banking sector specially the assets, the Assets CAGR during this period was 16% for Islamic banks and 7% for the banking sector
- The increasing trend was broken in rare years such as facilities in year 2016-2017 when Islamic Banks showed a decreased facilities, Islamic banks regained its share in year 2019 and enhanced it in Q2.2020



### Safwa .. At a Glance

#### **Assets**

JOD 1,820 mn

(JOD 1,557 mn EOY 2019) 17<sup>0</sup>/<sub>0</sub> ^∕

### **Deposits**

JOD 1,582 mn

(JOD 1,352 mn EOY 2019) 17º/₀ ↗

### **Financing**

JOD 1,164 mn

(JOD 967 mn EOY 2019) 20% ₹

#### **ROAE**

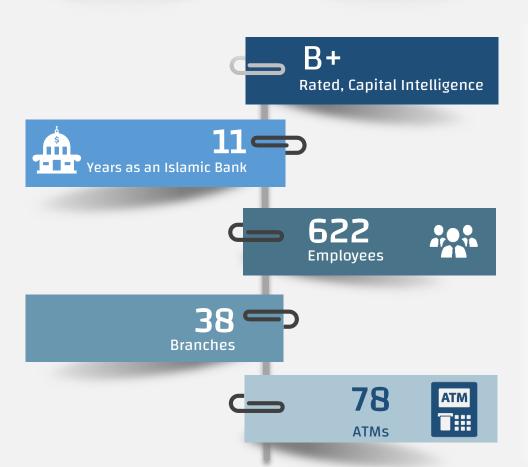
**6.6**%

(6.9% as of Q2.2019) 0.3% ≥

#### **Cost to Income**

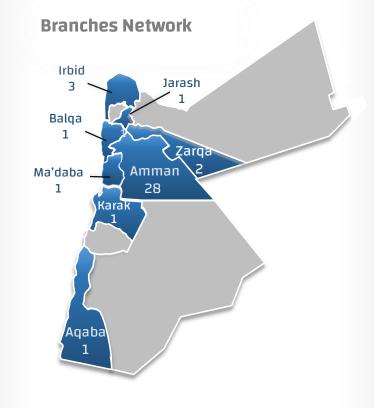
**50**%

(49°/₀ as of EOY 2019) 1°/₀ ↗









## Safwa .. Milestones



1965

The bank founded under special law as a specialized bank "Industrial Development Bank (IDB)"



2010

IDB became an
Islamic bank under
the mane "Jordan
Dubai Islamic
Bank"



DIB sold it's share to **Al-Etihad Islamic for Investment Co.** who became the new major shareholder

The new identity **Safwa Islamic Bank** launched to reflect the coming new vision of the bank



2018

New Management, New Ambitious Goals, New Strategy that will be the Address for the Coming Era



- First Community Bank in Jordan
- Fair and Responsible Banking

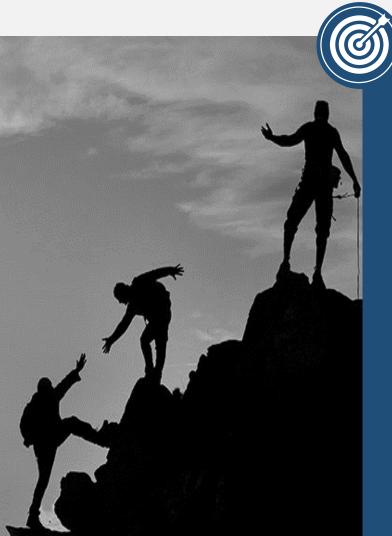




# Why Invest in Safwa



# Safwa.. Our Vision and Mission



Mission

To provide distinctive and innovative services emanating from the divine principles of Islam to build lasting and solid partnerships and to maximize benefits to all stakeholders.

The best option in providing integrated and comprehensive customer services through a coherent team working in one spirit through innovative ways and committed to best practices, to become the first community bank in the Kingdom within five years

**Vision** 



### New Values to Serve the future

### **Teamwork**

- Harmony cross and within units
- Put the bank and clients' interests ahead of your own
- Communicate respectfully
- Create professional culture within the bank

"Working effectively with one team spirit will produce the best outcomes "



### **Exceptional Services**

- Anticipate clients needs and find solutions
- Respond rapidly and follow through
- Treat others as you want them to be treat you
- Sell solutions, not products

"if we serve our clients well, our success will follow"

### Creativity

- Find solutions, not excuses
- Be a change agent.. Think outside the box
- Ask: Is there a better or more efficient way to do this?
- Pursue new opportunities
- " Creativity and initiative make the difference to excellence the bank from other competitors "





- Be productive and strive with passion to reach excellence
- Seek continuous improvement
- Be a long life learner
- Recognize outstanding performance by rewards and promotion opportunities

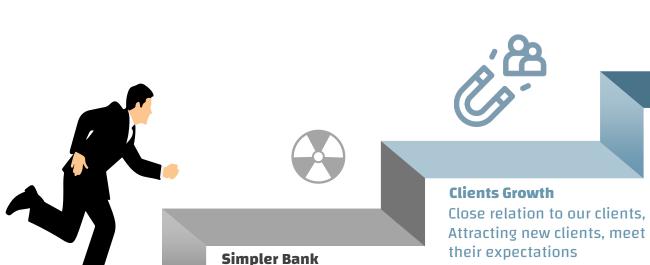
"with best people, we will be the best bank"





## Safwa Bank .. Outlook

**Sustain** the ambitious growth, improving shareholders returns and values for clients



More digitally enabled bank, services and products are

done faster



#### **Keep Clean Financing Portfolio**

Sustain the healthy financing portfolio by sound policies and continuous monitoring

#### **Efficiency**

Adherence to reduce cost to income ratio through optimal use of our resources

First Community

Bank in Jordan

# Safwa Bank .. Success Journey

#### **Client Centric**

- Full Package of Electronic Services
- Speed Up Process
- New Services for Corporate Clients (COSO, CDM, ..)



- Call Center 24/7
- Extensive Visits to Clients
- New Products









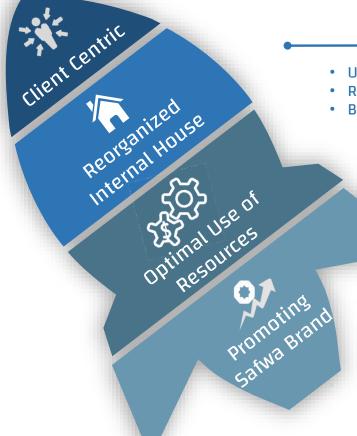
- Update Policies & Procedures
- **Reengineering Process**
- **Branches Profitability Reports**
- **Better Methodologies to Measure Risks**
- Promote and Encourage Cross Selling between Business Sectors

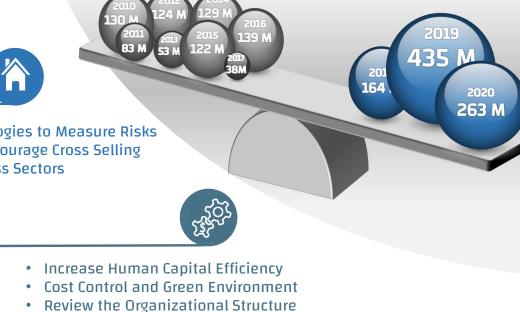
#### **Optimal use of Resources**

- Automate Many Processes
- Depending on Internal Resources Instead of External
- Enhancement IT Infrastructure

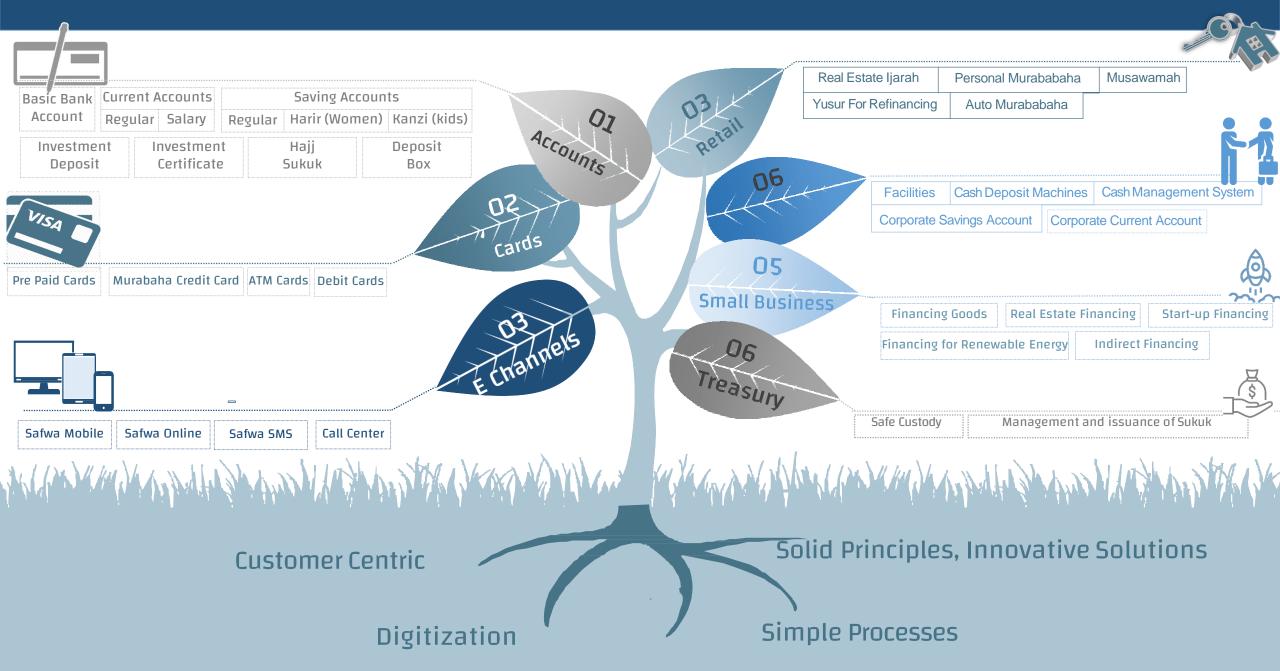
#### **Promoting Safwa Brand**

- Promotional Campaigns and Videos
- Special Offers for Most Sacrificing and Needy Jordanian Sectors
- Use of Social Media Sites
- Smart and Creative Promotions





## Safwa Bank .. Our Products and Services



# Safwa Bank .. Strategy Focus, Digitization

# "Anytime, Anywhere"





Safwa Mobile



Safwa Online



Safwa Call



Cards



**ATM** 

**E Services** 



**Contactless Card** 



**Transfers** 



E-Pay Bills



Update Personal Data



**Prepaid Cards** 



Cash Deposit



**Cards Management** 



Accounts Management



New User Registration



Points & Loyalty



### Safwa Share

### **Basic Information and Ratios**

► Symbol: SIBK

► Exchange Market: Amman Stock Exchange

(www.ase.com.jo)

► Free Float: 18 º/o

Closing Price: JOD 1.41

Market Value : JOD 141 mn

### **Share Key Ratios**

► Average Price (52 weeks): JOD 1.32

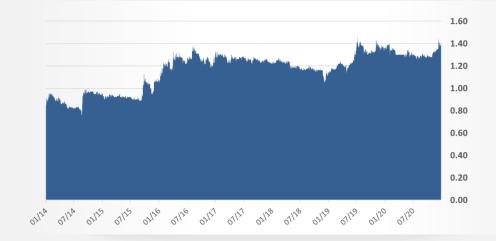
► PE Ratio 12.8 X

► PB Ratio 1.2 X

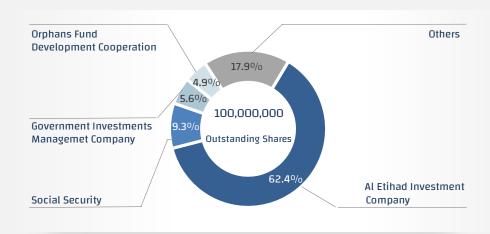
▶ Volatility JOD 0.04

► Payout Ratio 60% \*

### **Share Price Since 2014**



### **Shareholders Composition**



<sup>\*</sup> Suggested 2020 dividends: 6%

# Safwa Bank .. Board of Directors



Dr. Mohammed Abu Hammour, Chairman Rep.: Al Etihad Islamic for Investment Co.



Abd Al-Rahim Al-Hazaymeh Rep.: Orphans Fund Development Foundation



Basem Salfiti Rep.: Al Etihad Islamic for Investment Co.



**Deema Aqel**Rep.: Al Etihad Islamic for Investment Co.



Khaled Al-Gonsel
Rep.: Al Etihad Islamic
for Investment Co.



**Dr. Khaled Al Zantouti**Rep.: Al Etihad Islamic for Investment Co.



Ahmed Amneisi Rep.: Al Etihad Islamic for Investment Co.



Dr. Nofan Al-Aqeil
Rep.: Government
Contributions
Management
Company



**Dr. Ibrahim Saif** Independent



**Salem Burgan** Independent



Samir Abu Lughod Independent

# Safwa Bank .. Meet Our Management Team

Ziad Kokash Head of Credit Admin.



Ahmad Tartir Head of Compliance



Rami Khayat Head of Corporate



Wael Bitar Head of Treasury



Mohammed Hawari Head of Human Capital



Samer Tamimi CEO



Ibrahim Samha CFO



Masoud Saqf Al Heit Head of Legal Dep.



Ahmad Jafar CRO



Hani Zarari Head of Operations



Rami Kilani Head of IT



Khaled Issa Head of Audit



Nesfat Taha Head of Retail



Munir Feroanyah Head of Shareea'a



# Strategy .. Critical Success Factors

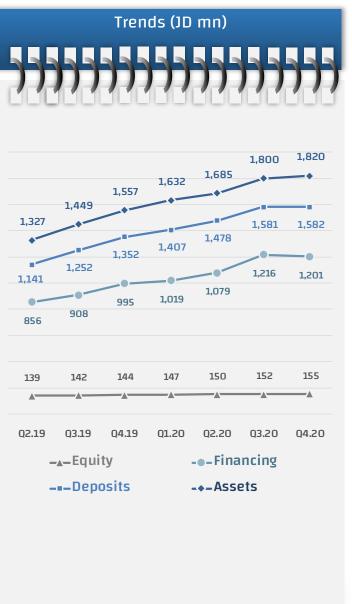
Priorities were ranked according to importance and necessity

#### **Priority Critical Success Factors Expand Network** Sustain the Enhancing Excellence and Quality **Customer First Ambitious Growth** (Branches, ATMs, CASA<sup>O</sup>/o Services of Balance Sheet Incestments) Enhance **Improving** Targeting **Profitability** Internal Control 1nh Healthy **Brand Promoting** Momentum and Cost Environment Indicators for Satisfaction and Marketing and Measuring Control Risk Levels **Risks Methods** Indicators

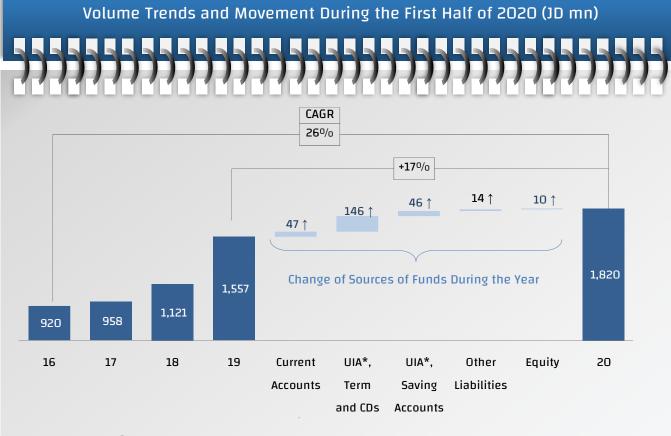


# Safwa .. Financial Highlights

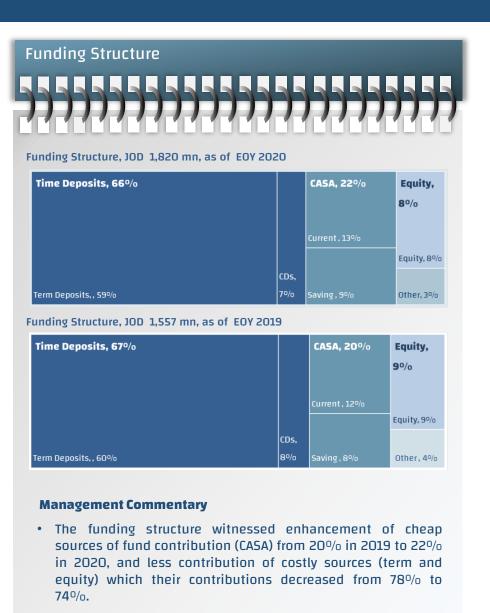




# Financial: Funding

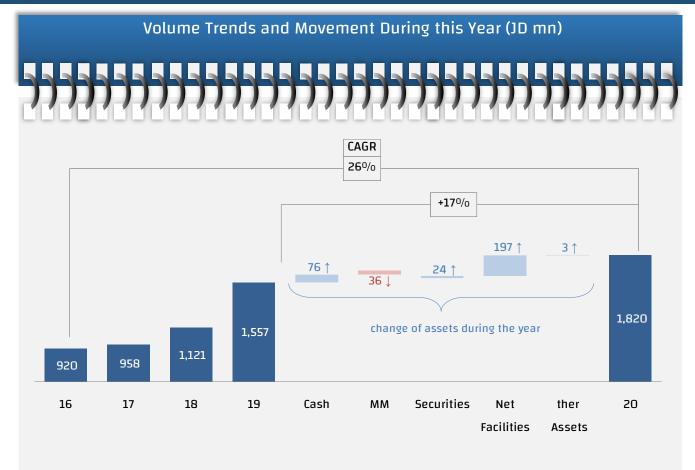


- Ambitious growth with a CAGR of 26% since 2016
- During the first half, the bank attracted new deposits causing its funding to raise by 17% despite the pandemic.
- The funding growth of JOD 263 mn was mainly driven by an increase of term deposits and CDs by JD 149 mn, current accounts by JD 47 mn, and saving accounts by JD 43 mn



<sup>\*</sup> UIA: Unrestricted Investment Accounts

### Financial: Assets



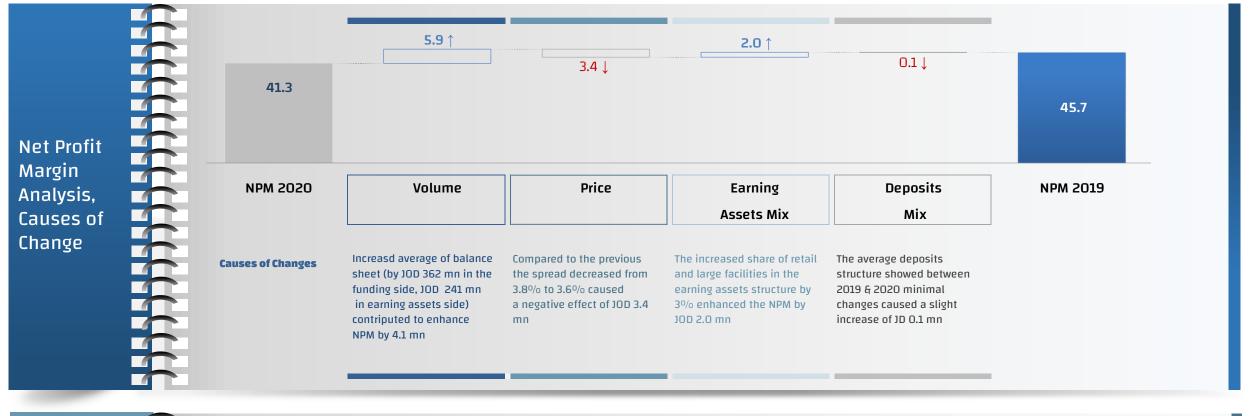
#### **Management Commentary**

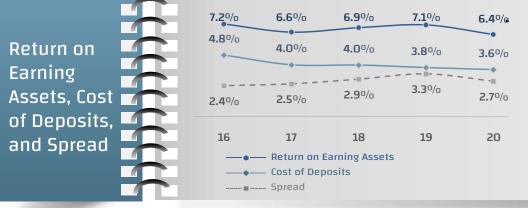
- Ambitious growth with a CAGR of 25% since 2016
- Movement during the first half witnessed an increase of net facilities by JD 197 mn, securities by JD 24 mn, and cash by JD 76 mn.
- Cash increased by JD 76 mn which enhanced the bank's liquidity



- The asset structure during 2020 showed change with offset of 30/o of MM instruments contribution for favor of facilities and cash which contributions increased by 20/o
- Since 2016, asset structure changed by increased contributions of MM and securities and decreased contribution of cash

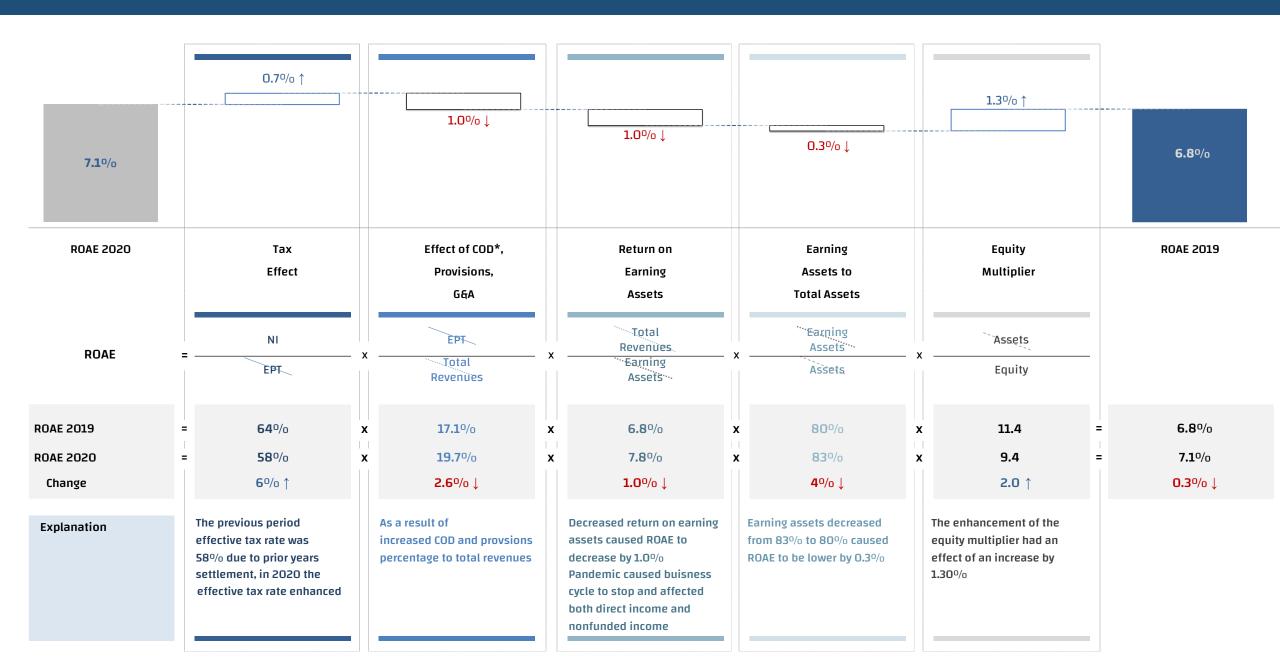
# Financial, Profitability, Net Profit Margin (NPM)



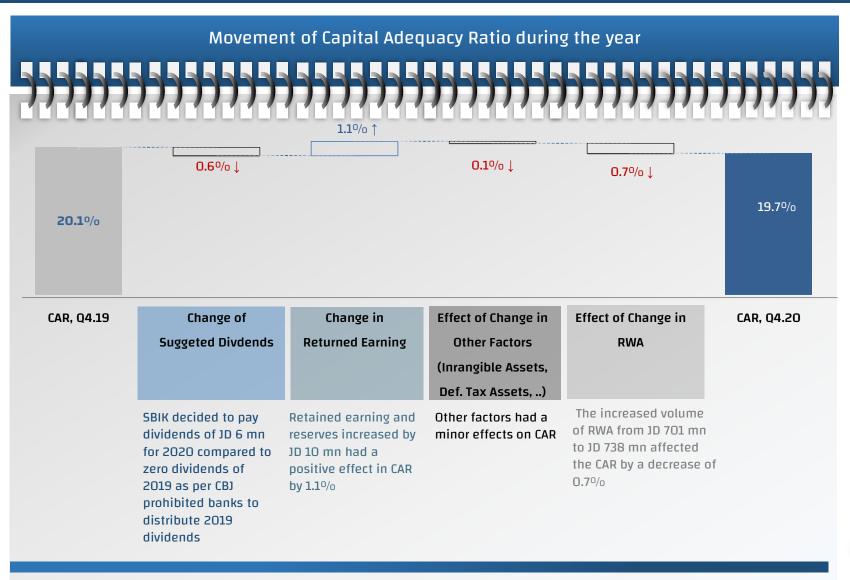


- Jordanian Dinar return is highly correlated with USD, which showed decreasing rate return trends
- The return on earning assets is affected by Covid 19 pandemic as the bank in line with CBJ instructions postponed the installments during the months 4, 5, 6, and 12.
- The decline in return of JOD, beside the procedures of postponing facilities installments affected the assets (return on earning assets) side more than liabilities side (cost of deposits) caused the spread to decrease by 50 points

# Financial: Profitability, ROAE, Du Pont Analysis YoY



# Financial: Assets Quality (CAR)

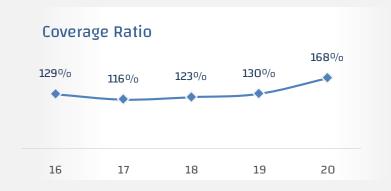




- CAR showed decreased trends as a normal result of the continuous growth of assets volume in the last years
- The bank's rank for this ratio is one of the best in Jordanian banking sector
- The bank is in healthy position with a comfort zone by 8% (CBJ minimum CAR is 12%)

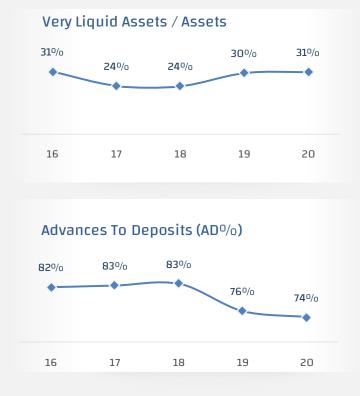
# Financial: Assets Quality (NPLs and Coverage)





- Safwa maintained healthy NPL percentage below the market average, NPL ratio is lowered by 0.1% to reach 2.5% compared with end of year 2019
- ► For long years, the bank preserved an adequate allowance for doubtful accounts which covers more than the NPL balances, the coverage ratio reached 168% as of 12.2020

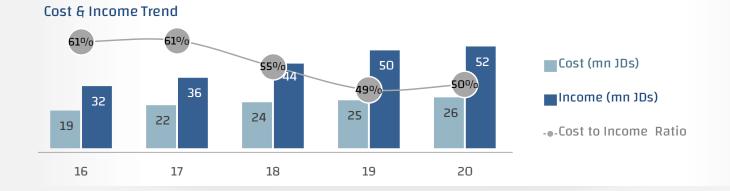
# Financial: Liquidity





- Advances to deposits ratio showed enhancement as the bank's deposits grew at a faster pace than facilities
- ► The liquid assets (cash, balances with banks, and money market instruments (int'l Murabaha and int'l Wakala)) contributed to reasonable percentage of total assets and these liquid assets covers 35% of deposits. Also, these ratios showed enhancement trends during last years
- This comfortable liquid position will help the bank to face any emergency situation in the future

# Financial: Efficiency



#### Financing / Employee (JD mn)



#### Deposits / Employee (JD mn)



#### Financing / Branch (JD mn)



Deposits / Branch (JD mn)



- Trend of cost to income ratio (CTI) showed enhancement until this year as a result of corona pandemic. The bank played his role as a socially responsible partner by donating JD 1 mn to the government fund, also postponing the installments for most of customers for 3 months had, it is expected to return to the decreasing trend during the rest of this year
- ► If just the donation of JD 1 mn is isolated when computing CTI<sup>o</sup>/o, it would be 48<sup>o</sup>/o without considering other factors affects the ratio
- Other efficiency indicators showed notable continuous improvement as Safwa bank continued to expand and grow with careful use of its resources

## Keys to Understand Safwa's Financial Statement

In order to understand the financial statements for Safwa Islamic bank, the following explanations are necessary and important:

### Facilities (Financing)

Facilities appears in the Safwa Islamic Bank's financial statements (financial position) as the sum of:

- Deferred sales receivables and other receivables-net (excluding international Murabaha)
- Ijarah muntahia bittamleek assets-net.
- Qard Hasan

#### Money Market Instruments

Safwa Islamic Bank invests the extra funds in money market instruments, these instruments mainly consists of

- international Murabaha (appeared within "Deferred sales receivables and other receivables-net")
- · international wakala

### Cost of Deposits

The cost of deposits expense in Safwa's statement of income includes the following items:-

- Share of unrestricted investment accounts holders'
- Deposit Insurance corporation fees, jointly financed
- Deposit Insurance corporation fees, self financed
- Changes in PER (Profit equalizer reserve)

### Provisions for Doubtful Accounts

The concept of this provision includes the sum of :-

- Expected credit loss on jointly items
- Expected credit losses provision for facilities self financed

#### Direct Income

The concept of direct revenues in Safwa's statement of income includes the following items:-

- Differed sales revenues
- Ijara muntahia bittamleek assets revenue
- · Gains from International wakala investments
- · Gains from all financial assets
- Share of Joint Funds from Profits of associate company
- · Bank's self financed revenue
- Depreciation of Ijara muntahia bittamleek assets- self financed

# anonymous

ATM	
CAGR	
CAR	
CASA	
СВЈ	
CDM	
COSO	
COD	
G&A	
GDP	
MM	
JD	
NI	
NPL	
NPM	
PB º/o	
PE º/o	
ROAA	
ROAE	
RWA	

Automated Teller Machine	
Compound Annual Growth Rate	
Capital Adequacy Ratio	
Current Accounts and Saving Accounts	
Central Bank of Jordan	
Cash Deposit Management	
Corporate Service Office	
Cost of Deposits	
General and Administrative Expenses	
Gross Domestic Products	
Money Market Instruments	
Jordanian Dinar	
Net Income	
Non Performing Financing	
Net Profit Margin	
Price to Book Ratio	
Price to Earnings Ratio	
Return on Average Assets	
Return on Average Equity	
Risk Weighted Assets	

## **Definitions**

ļ	Advances to Deposits	AD <sup>o</sup> /o
(	Capital Adequacy Ratio	CARº/o
(	Current and Saving Accounts %	CASAº/o
(	Compound Annual Growth Rate	CAGR
(	Cost of Deposits	COD
(	Cost to Income Ratio	
(	Coverage Ratio	
L	iquid Assets	
1	Net Profit Margin (NPM)	NPM
1	Non-Performing Financing	
F	Payout Ratio	
F	Per Capita Income	
F	Price to Book Ratio	РВ
F	Price to Earnings Ratio	PE
F	Return on Average Assets	ROAA
F	Return on Average Equity	ROAE
F	Risk Weighted Assets	RWA
9	Spread	

The average of facilities divided by average sum of deposits and cash collaterals.

A measurement of a bank's available capital expressed as a percentage of a bank's risk weighted assets (RWA) exposures

Sum of current and saving accounts divided by total deposits and cash collaterals

The mean annual growth rate of an financial figure over a specified period of time longer than one year

Annualizes profit expenses divided by deposits average (CASA and term deposits, and margins)

G&A divided by (Gross Income + Non-funded Income)

Sum of allowance of expected credit loss provisions and suspended profits divided by non performing financing

High liquid assets that can be converted to cash within reasonable cost and short time

The Direct Income of earning assets minus the cost of deposits

Financing that is in default or close to being in default, due to the fact that they have not made the scheduled payments for a specified period, most financing become non-performing after being default for 90 days

Proportion of earnings a company pays shareholders in the form of cash dividends

GDP divided by population

Market value of outstanding shares to total equity

Closing price to the annualized earning per share

Annualized net income after tax divided by average assets

Annualized net income after tax divided by average equity

The banks' assets or off balance sheet exposures weighted according to risk used in deterring capital adequacy

Difference between return on earning assets and cost of deposits

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