



Safwa Islamic Bank

Investor Report

FY 2021

Prepared by Strategic
Finance Department

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04 | Safwa Bank, Financials

Highlights, Funding, Uses of Fund, NPM Analyses, Profitability, Assets Quality, Liquidity, Efficiency

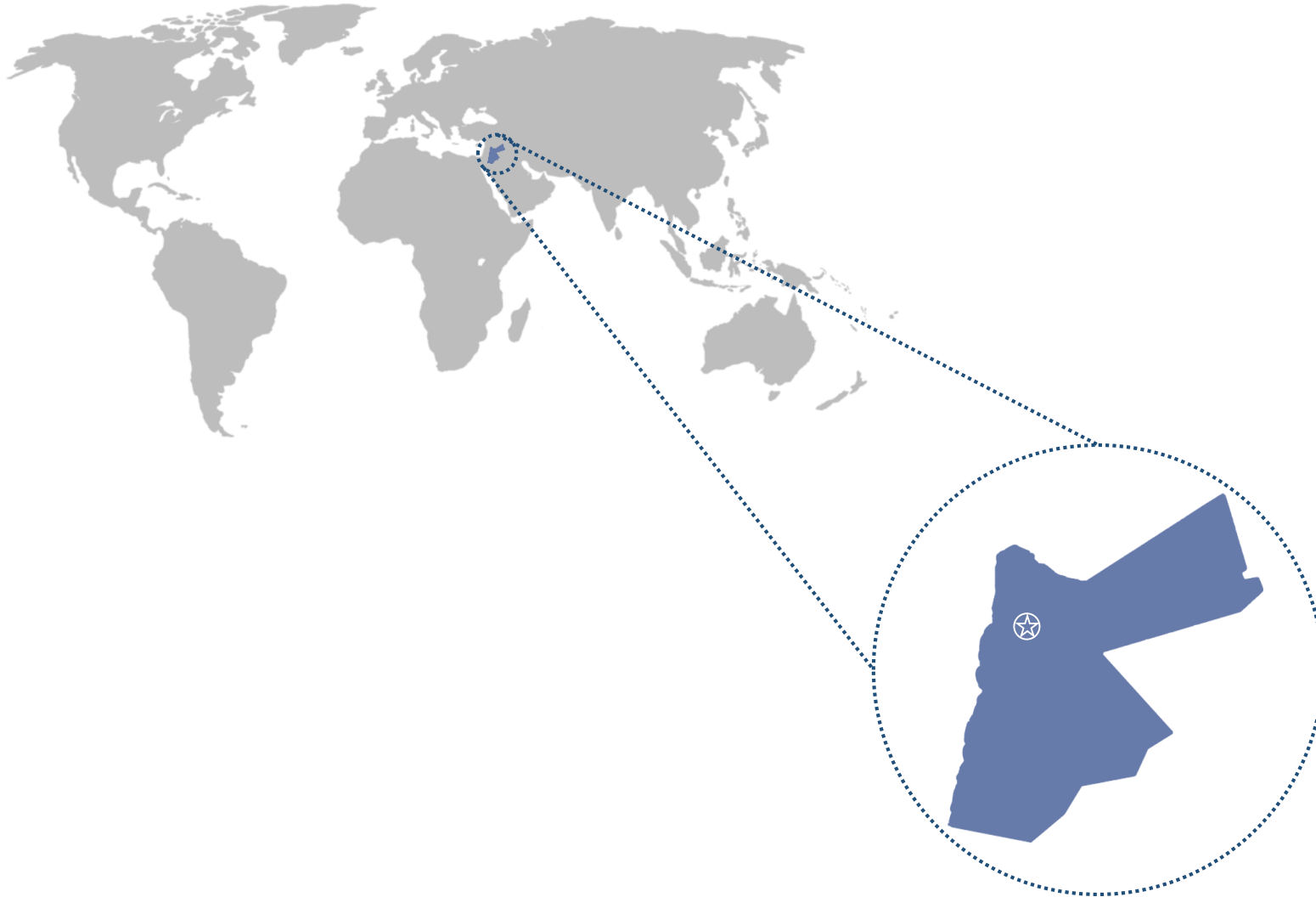
Pages:
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Jordan

Facts and Economy



Area : 89.3 thousand km²



Population : 11.0 million



Capital : Amman



Religion : Islam (95%)

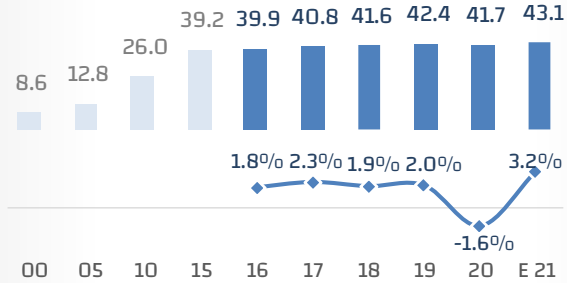


GDP : USD 43.1 billion

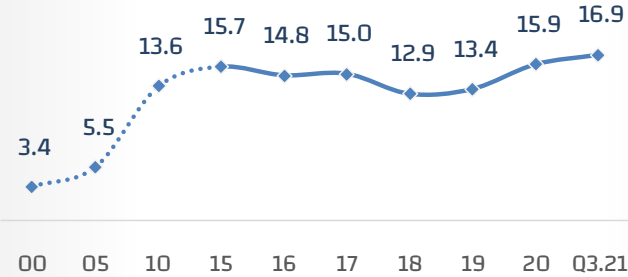


GDP Per Capita : USD 4,394

GDP (Bn USD)



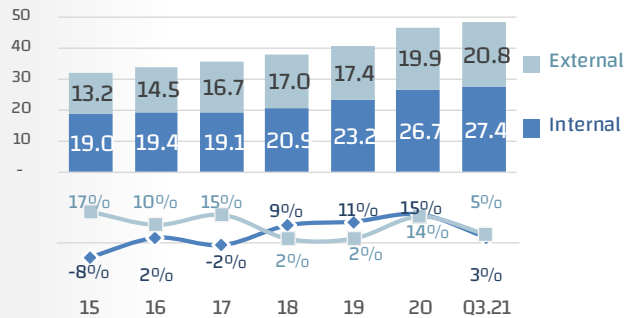
Foreign Reserves (Bn USD)



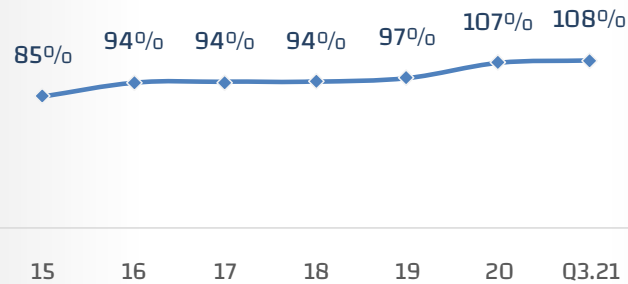
Highlights

- ▶ Foreign reserves increased during the first nine months of 2021 and reached USD 16.9 bn; these reserves cover the imports needs for 9.3 months. Jordanian Dinar has a fixed exchange rate against USD since 1994 with a middle price of (USD 1 = JOD 0.709)

Public Debt (USD bn)



Public Debt / GDP

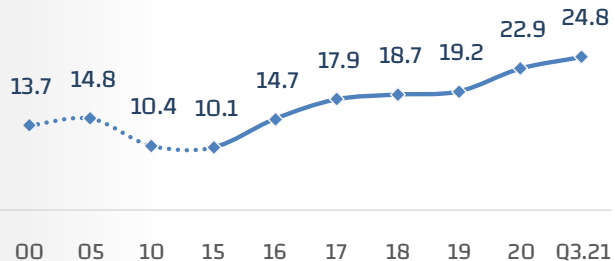


- ▶ Increased Unemployment rate trend put a pressure on Jordanian economy, reached a record of 24.8%

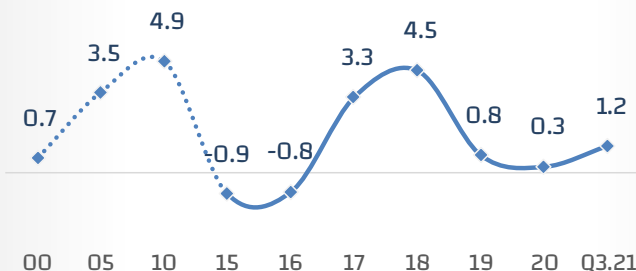
- ▶ GDP showed slight increases during last years, however it is expected this year to increase by 3.2%

- ▶ Low Inflation trend in recent years reflect the low growth of GDP rates. Also, the unemployment rate was affected negatively by the low GDP growth

Unemployment Rate (%)



Inflation (%)



- ▶ The public debt to GDP ratio is expected to reach a record of 108% at EOY 2021, the CAGR since 2015 for public debt 8% while the GDP CAGR for the same period is 2% only.

Why to Invest in Jordan



Political stability despite the unrest in the surrounding countries



Business capital of Levant



Growing and booming tourism sector



Advanced Indicators regionally for competitiveness and corruption indexes

The number '2022' is rendered in a large, stylized font. The digits are filled with a pattern of small, colorful circles in shades of blue, green, and grey, giving it a mosaic or bubble-like appearance. The number is centered in the upper half of the slide.

2022

Banking Sector

CBJ, Islamic Banks

Objectives

Verify the safety of the financial positions of banks

Monitor, and supervise the banks to ensure the soundness of their financial situations

Protecting the rights of depositors and shareholders in accordance with corporate governance set by CBI

Works on the rules and regulations necessary to deal with customers fairly and

Contribute in protecting the banks from the reputation risk,

Ensure banks' positive contribution to the sustained economic development of the national economy

The preparation of plans and programs necessary to achieve its tasks

Tasks

Regulate credit and credit risks resulting from concentrations for bank's customers

Study banks licensing and branching requests inside and outside the Kingdom

Control the information and its accompanying technology in the banks

Prepare statistical and analytical studies and reports relating to the business of banks

Monitor the performance of banks , organize and evaluate their business

Analyze and follow- up banking and financial stability of banks

Study the related laws, regulations, and instructions

Modernize and develop methods of control and inspection

Working Banks In Jordan

Local Islamic Banks

- Safwa Islamic Bank
- Jordan Islamic Bank
- Islamic International Arab Bank

Foreign Islamic Banks

- Al-Rajhi Bank

Local Commercial Banks

- Arab Bank
- Housing Bank
- Cairo Amman Bank
- Ahli Bank
- Al Etihad Bank
- Commercial Bank
- Capital Bank
- Bank of Jordan
- Jordan Kuwait Bank
- Jordanian Arabic Investment Bank
- Invest Bank
- Société General
- ABC Bank

Foreign Commercial Banks

- BLOM Bank
- Egyptian Arab Land
- Citibank
- Standard Chartered
- National Bank of Kuwait
- Rafidain Bank

Financial Soundness Indicators (CBJ 06.2021)

Capital Adequacy

18⁰%

Regulatory Liquidity

136⁰%

NPL Ratio

4.9⁰%

ROA

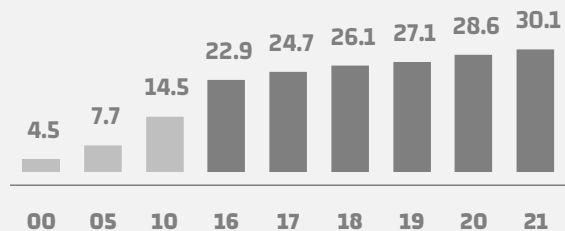
1.2⁰%

ROE

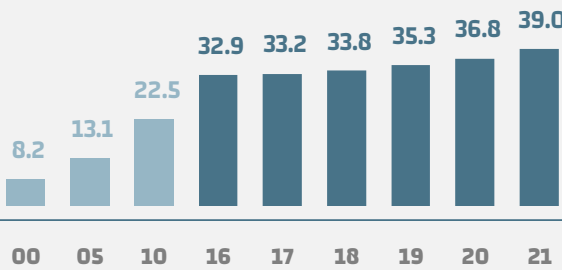
9.5⁰%

Sector Figures (bn JDs)

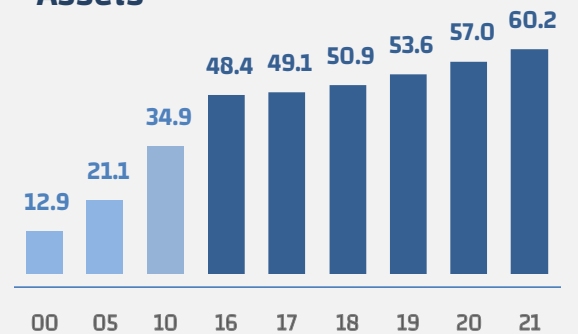
Deposits

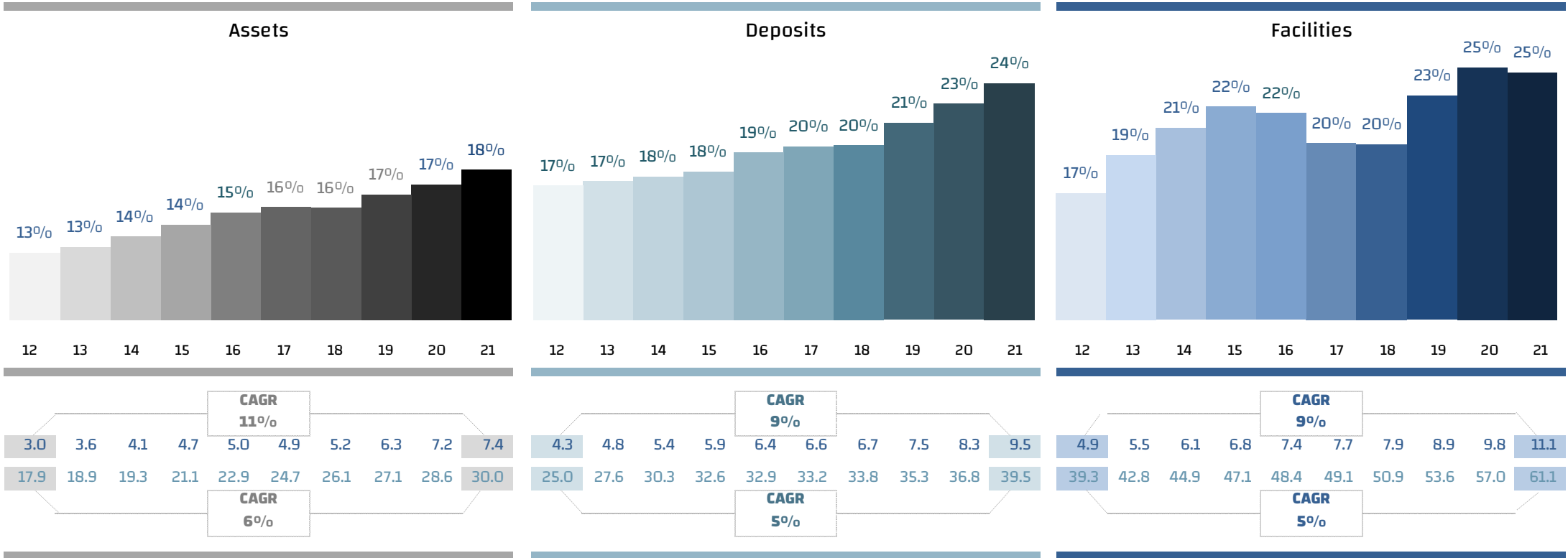


Financing



Assets





Highlights

- The Islamic banks' market share trend shows upward trend reflects the increasing needs of Jordanian society for sharia-compliant products and services
- The CAGR growth ratios for Islamic banks since 2012 witnessed better ratios than banking sector specially the assets, the Assets CAGR during this period was 11% for Islamic banks and 6% for the banking sector
- The increasing trend was broken in rare years such as facilities in year 2016-2017 and this year when Islamic Banks showed a decreased facilities or slight increase



OSB

Safwa Islamic Bank

Assets

JOD 2,336 mn
 (JOD 1,820 mn EOY 2020)
 28% ↗

Deposits

JOD 1,943 mn
 (JOD 1,582 mn EOY 2020)
 23% ↗

Financing

JOD 2,088 mn
 (JOD 1,201 mn EOY 2020)
 32% ↗

ROAE

8.9%
 (6.8% as of Q3.2020)
 2.2% ↗

Cost to Income

44%
 (50% as of EOY 2020)
 6% ↘

B+

Rated, Capital Intelligence



12
 Years as an Islamic Bank

658
 Employees

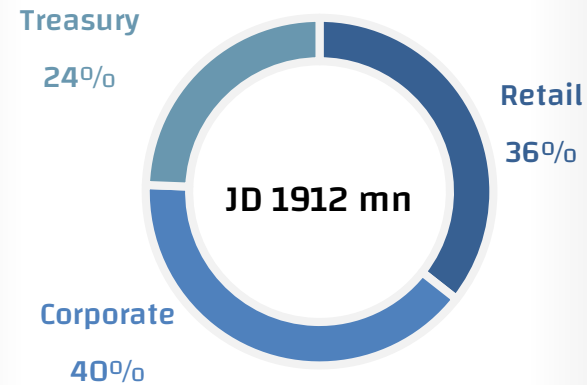


40
 Branches

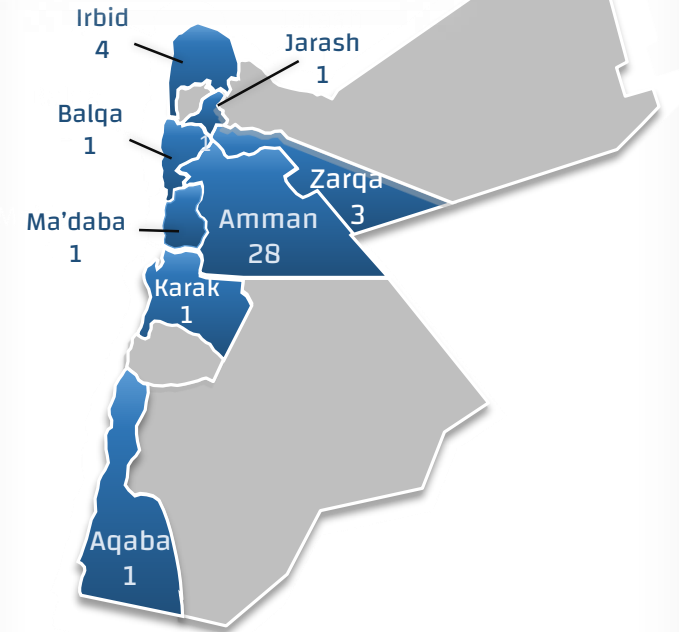
80
 ATMs



Well Diversified Financing and Investments Portfolio



Branches Network





1965

The bank founded under special law as a specialized bank "**Industrial Development Bank (IDB)**"



2010

IDB became an Islamic bank under the name "**Jordan Dubai Islamic Bank**"



2017

DIB sold its share to **Al-Etihad Islamic for Investment Co.** who became the new major shareholder

The new identity **Safwa Islamic Bank** launched to reflect the coming new vision of the bank



2018

New Management, New Ambitious Goals, New Strategy that will be the Address for the Coming Era

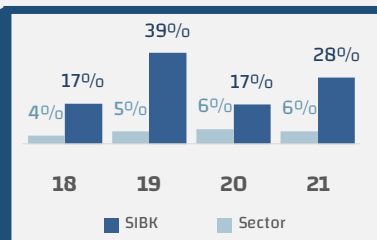


20XX

- **First Community Bank in Jordan**
- **Fair and Responsible Banking**

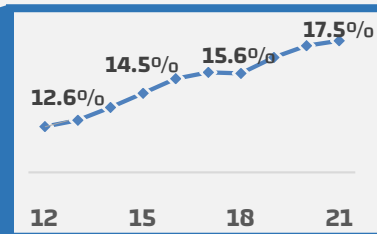
1

The Best Growing Bank in Jordan



2

Permanent growth of Islamic banking market share, which reflects increasing needs for sharia compliant products and services



3

Clean diversified financing portfolio, balanced risks profile

NPL = 2.2%
Coverage % = 137%
CAR = 18.1%

4

Islamic modern bank strongly adherent to digitization and technological developments



5

Fair and Responsible Banking





Mission

To provide distinctive and innovative services emanating from the divine principles of Islam to build lasting and solid partnerships and to maximize benefits to all stakeholders.

The best option in providing integrated and comprehensive customer services through a coherent team working in one spirit through innovative ways and committed to best practices, to become the first community bank in the Kingdom within five years

Vision



Teamwork

- Harmony cross and within units
- Put the bank and clients' interests ahead of your own
- Communicate respectfully
- Create professional culture within the bank

”Working effectively with one team spirit will produce the best outcomes “



Exceptional Services

- Anticipate clients needs and find solutions
- Respond rapidly and follow through
- Treat others as you want them to be treat you
- Sell solutions, not products

”if we serve our clients well, our success will follow“



Creativity

- Find solutions, not excuses
- Be a change agent.. Think outside the box
- Ask: Is there a better or more efficient way to do this?
- Pursue new opportunities

”Creativity and initiative make the difference to excellence the bank from other competitors “



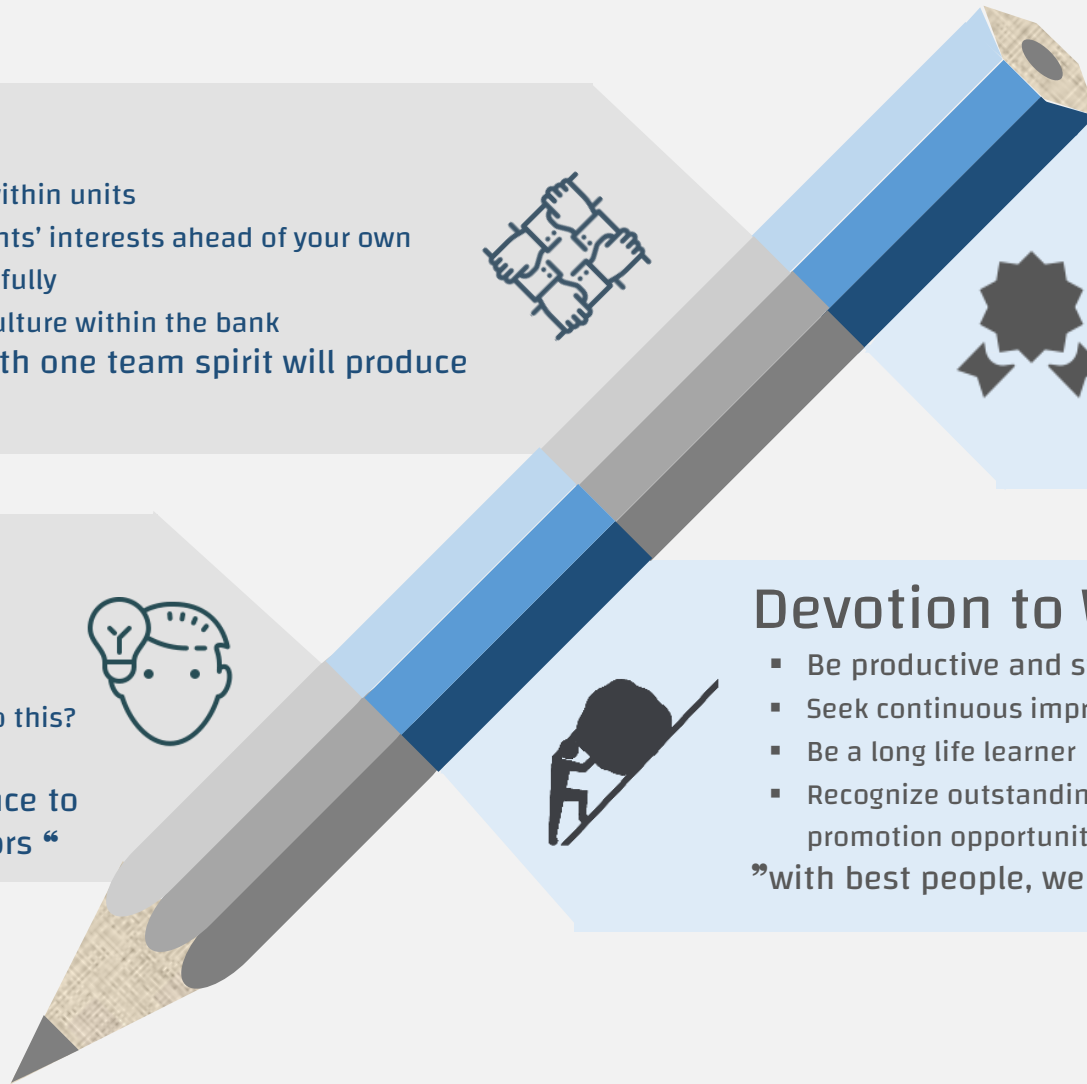
Devotion to Work

- Be productive and strive with passion to reach excellence
- Seek continuous improvement
- Be a long life learner
- Recognize outstanding performance by rewards and promotion opportunities

”with best people, we will be the best bank“



Our Values



First Community Bank in Jordan



Sustain the ambitious growth, improving shareholders returns and values for clients



Simpler Bank
More digitally enabled bank, services and products are done faster



Clients Growth
Close relation to our clients, Attracting new clients, meet their expectations



Keep Clean Financing Portfolio
Sustain the healthy financing portfolio by sound policies and continuous monitoring



Efficiency
Adherence to reduce cost to income ratio through optimal use of our resources



Client Centric



- Full Package of Electronic Services
- Speed Up Process
- New Services for Corporate Clients (COSO, CDM, ..)
- Call Center 24/7
- Extensive Visits to Clients
- New Products

Reorganized Internal House



- Update Policies & Procedures
- Reengineering Process
- Branches Profitability Reports
- Better Methodologies to Measure Risks
- Promote and Encourage Cross Selling between Business Sectors

Optimal use of Resources

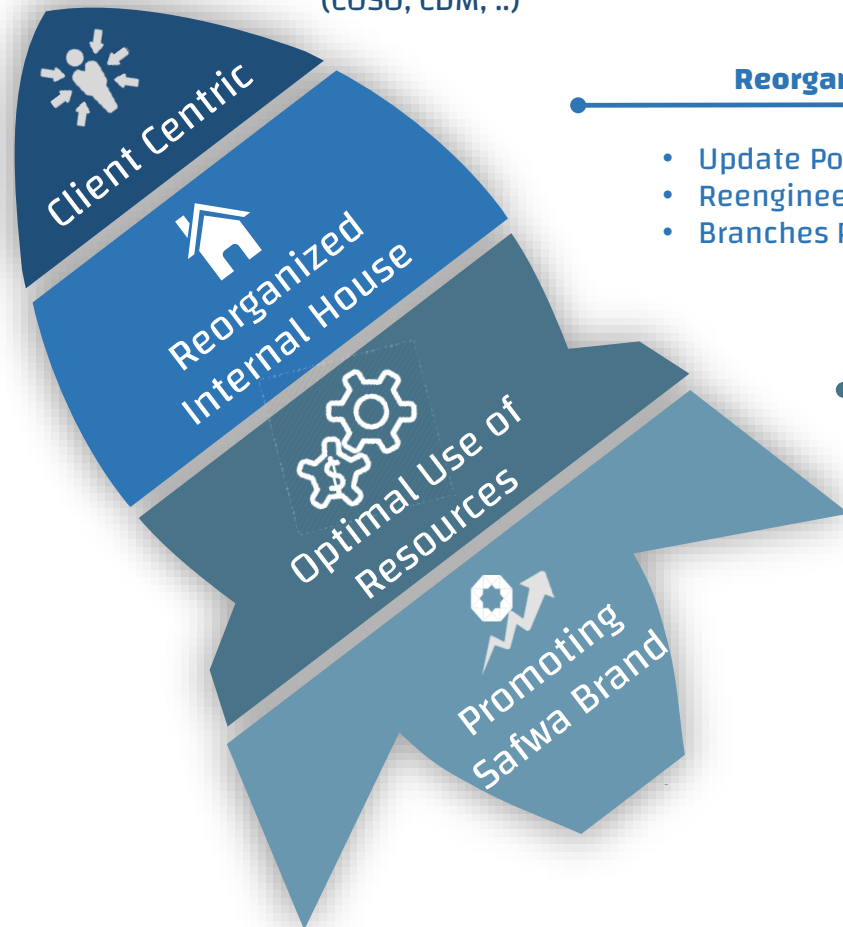


- Automate Many Processes
- Depending on Internal Resources Instead of External
- Enhancement IT Infrastructure
- Increase Human Capital Efficiency
- Cost Control and Green Environment
- Review the Organizational Structure

Promoting Safwa Brand



- Promotional Campaigns and Videos
- Special Offers for Most Sacrificing and Needy Jordanian Sectors
- Use of Social Media Sites
- Smart and Creative Promotions

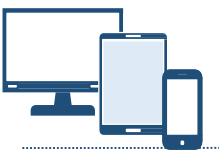




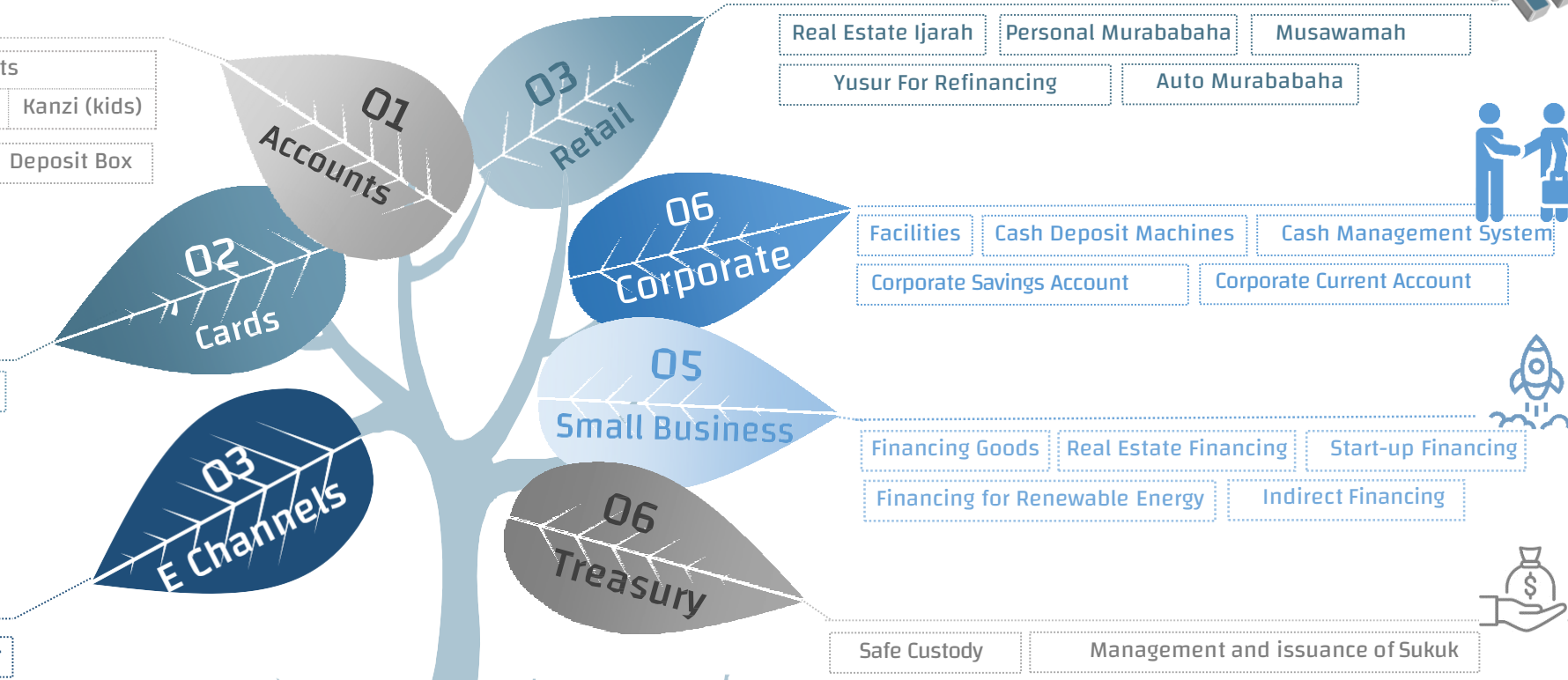
Basic Bank Account	Current Accounts Regular Salary	Saving Accounts Regular Harir (Women) Kanzi (kids)		
Investment Deposit	Investment Certificate	Hajj Sukuk	Deposit Box	



Pre Paid Cards	Murabaha Credit Card	ATM Cards	Debit Cards
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Safwa Mobile	Safwa Online	Safwa SMS	Call Center
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Customer Centric

Solid Principles, Innovative Solutions

Digitization

Simple Processes

E Channels



Safwa Mobile



Safwa Online



Safwa Call



Cards



ATM

E Services



Contactless Card



Transfers



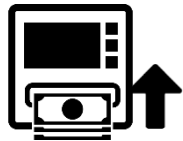
E-Pay Bills



Update Personal Data



Prepaid Cards



Cash Deposit



Cards Management



Accounts Management



New User Registration



Points & Loyalty



QR Payment



Fingerprint Authentication



"QliQ"
Instant transfers

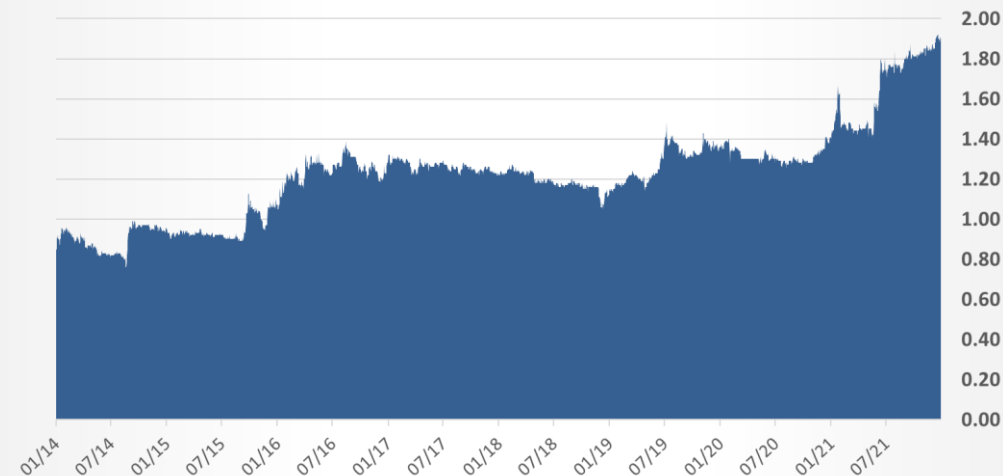
“ Anytime, Anywhere ”



Basic Information and Ratios

- ▶ **Symbol:** SIBK
- ▶ **Exchange Market:** Amman Stock Exchange (www.ase.com.jo)
- ▶ **Free Float:** 17.8 %
- ▶ **Closing Price:** JOD 1.91
- ▶ **Market Value :** JOD 191 mn

Share Price Since 2014

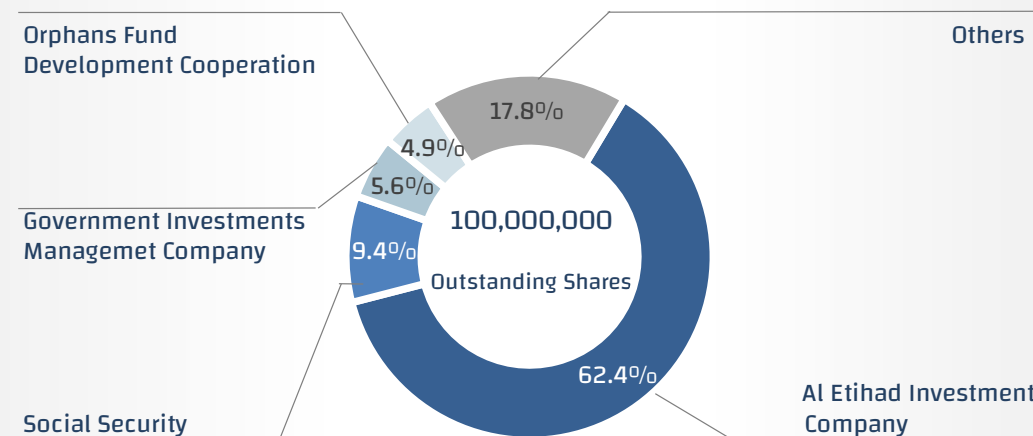


Share Key Ratios

- ▶ **Average Price (52 weeks):** JOD 1.66
- ▶ **Return (last 52 weeks)** 39.7%
- ▶ **PE Ratio** 13.58 X
- ▶ **PB Ratio** 1.17 X
- ▶ **Volatility** JOD 0.17
- ▶ **Payout Ratio** 60% *

* 2020 dividends: 6%

Shareholders Composition





Dr. Mohammed Abu Hammour, Chairman
Rep.: Al Etihad Islamic for Investment Co.



Abd Al-Rahim Al-Hazaymeh
Rep.: Orphans Fund Development Foundation
Independent



Deema Aqel
Rep.: Al Etihad Islamic for Investment Co.



Dr. Ibrahim Saif
Rep.: Al Etihad Islamic for Investment Co.



Dr. Nofan Al-Aqeil
Rep.: Social Security Corporation



Salem Burgan
Independent



Basem Salfiti
Rep.: Al Etihad Islamic for Investment Co.



Khaled Al-Gonsel
Rep.: Al Etihad Islamic for Investment Co.



Ahmed Amneisi
Rep.: Al Etihad Islamic for Investment Co.



Dr. Khaled Al Zantouti
Independent



Samir Abu Lughod
Independent

Ziad Kokash
Chief Credit
Officer.



Ahmad Tartir
Head of
Compliance



Rami Khayat
Head of
Corporate



Wael Bitar
Head of Treasury



Mohammed Hawari
Head of Human
Capital



Samer Tamimi
CEO



Masoud Saqf Al Heit
Head of Legal Dep.



Ahmad Jafar
CRO



Hani Zarari
Head of
Operations



Rami Kilani
Head of IT



Khaled Issa
Head of Audit



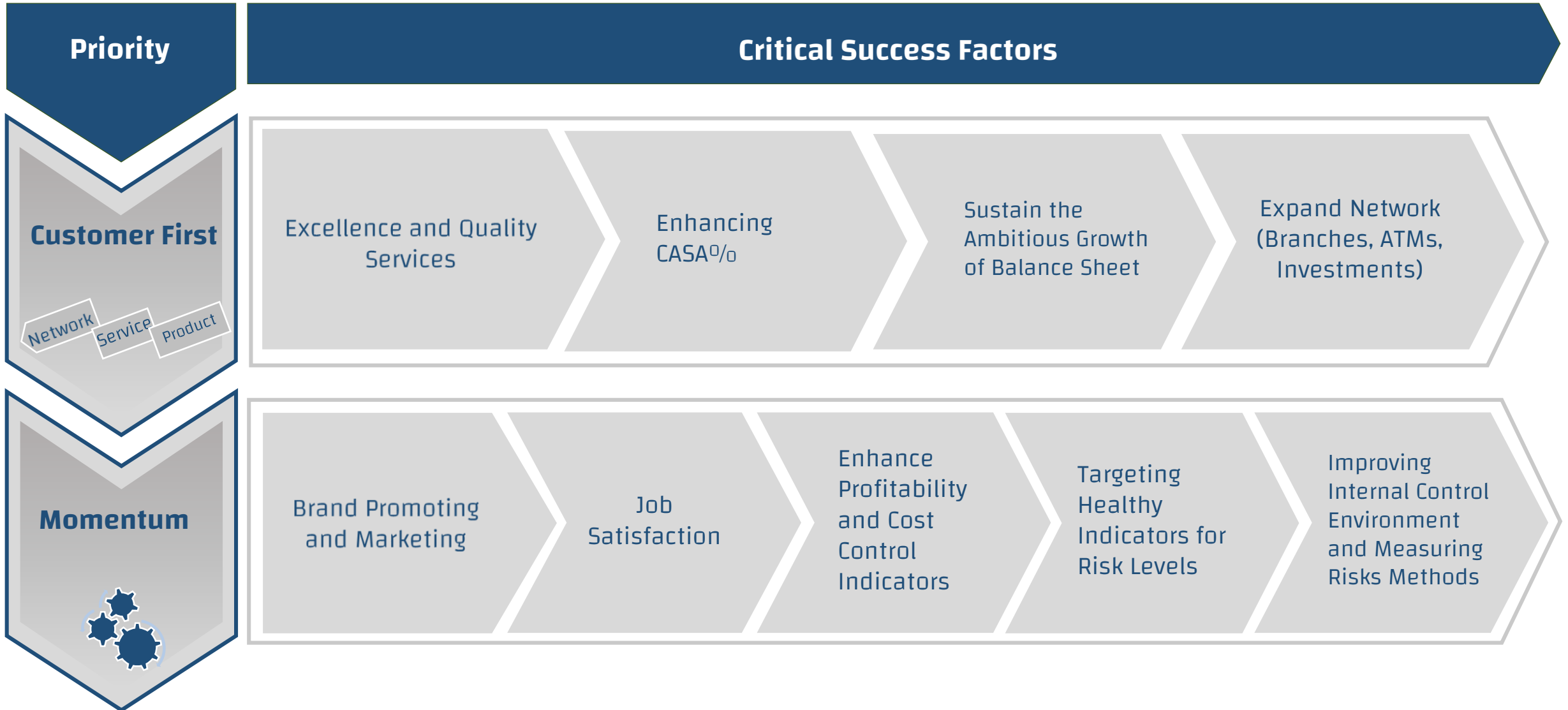
Nesfat Taha
Head of Retail



Munir Feroanyah
Head of Internal
Sharia Audit



Priorities were ranked according to importance and necessity





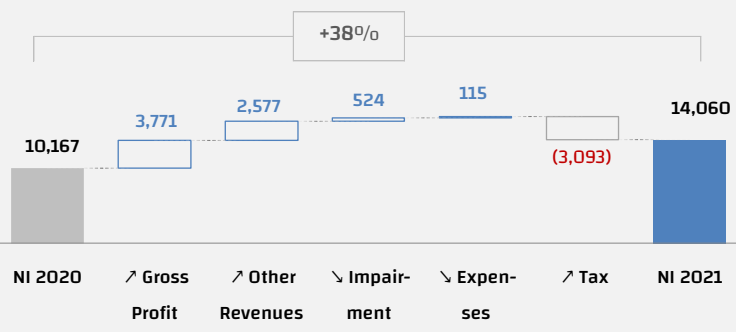
04

Safwa Islamic Bank

Financials

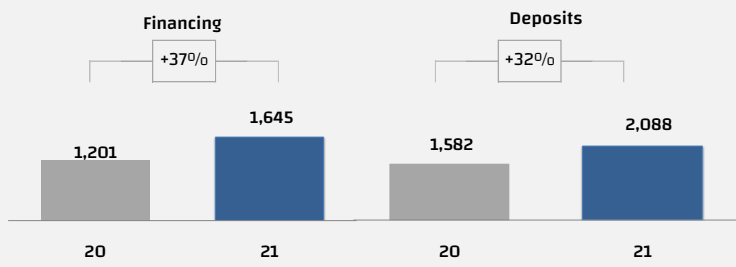


Profit & Loss



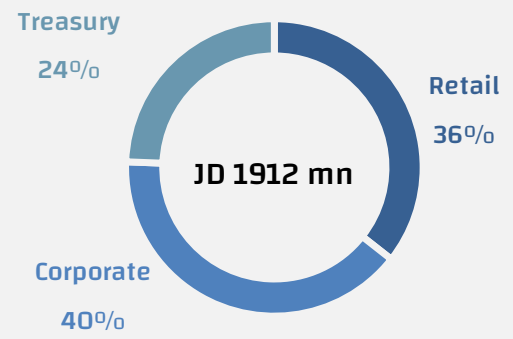
- NI Increased by 45% (JD 3.9 mn) in 2021 compared to 2021
- The positive change is a net of increase of gross profit (driven by BS increase), other revenues (driven by business increase), decrease of G&A expenses (nonrecurring expense of JD 1.0 mn donation in 2020), a decrease of JD 0.5 mn of ECL impairment loss (as a result of Covid 19 effects) against tax expense increase.

Financial Position



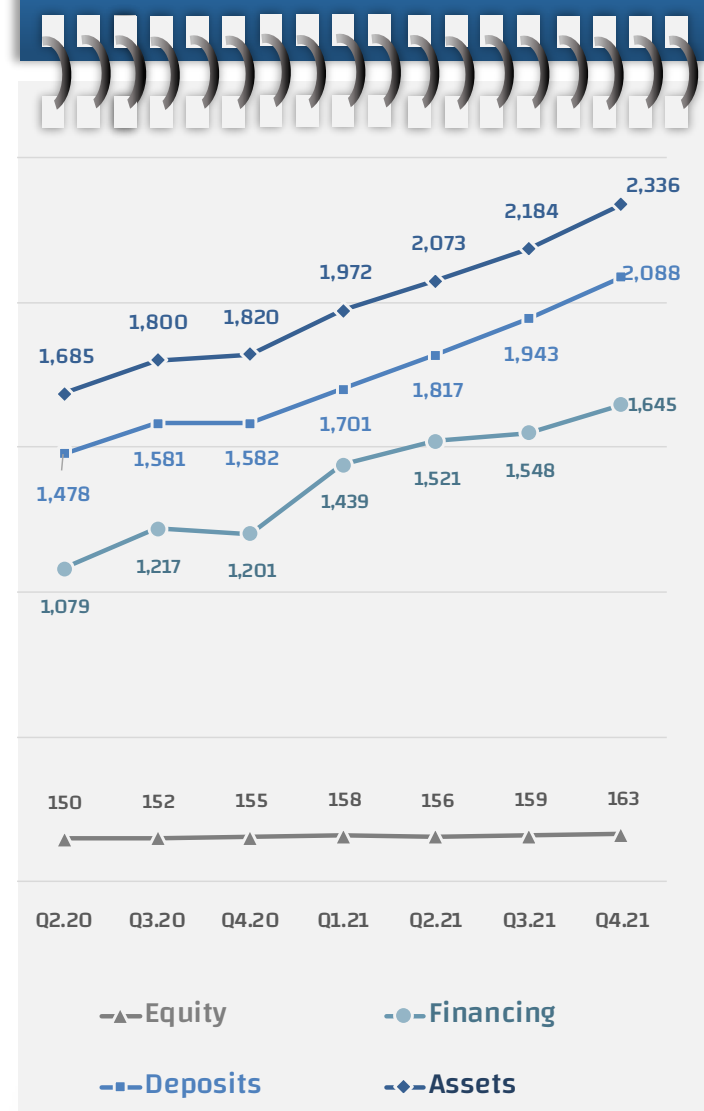
- Safwa continued the increasing trend and was able to increase the deposits base by 32%; JD 506 mn.
- At the assets side, the financing increased by JD 347 mn (29%) driven by granting JD 150 mn to Military Housing Fund.

Credit Quality & Liquidity Indicators

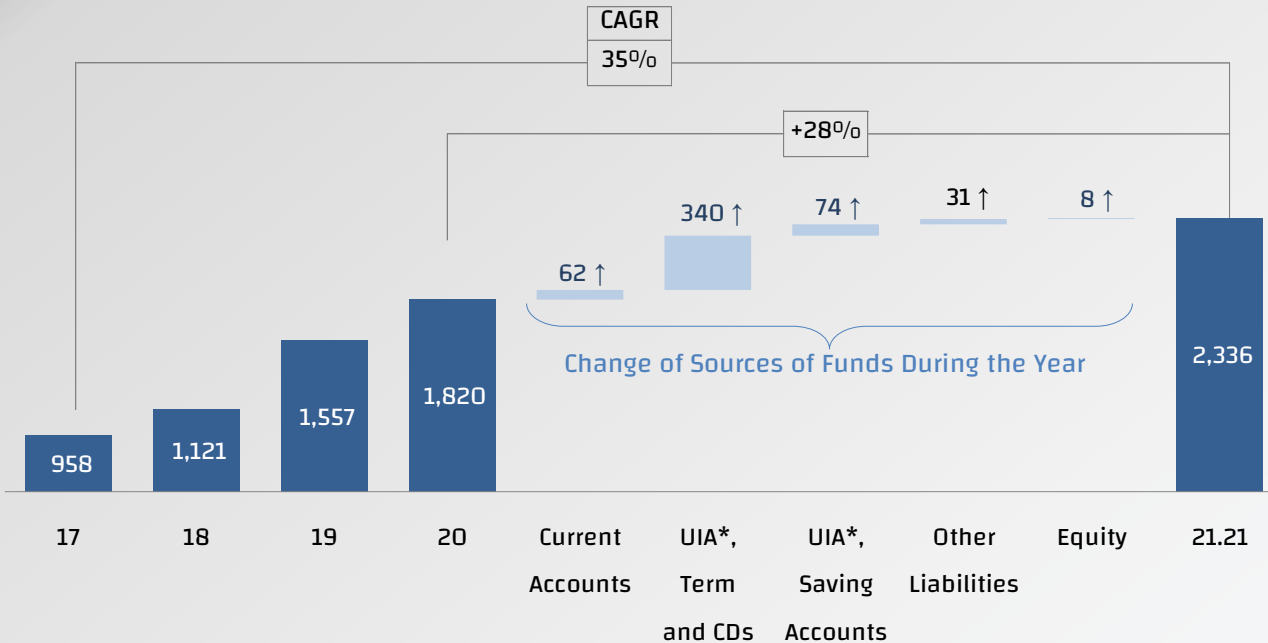


- Well diversified financing & investment portfolio
- NPL% at 2.2%
- Coverage ratio of 137% without considering the tangible collaterals
- Capital adequacy ratio 18.1%

Trends (JD mn)



Volume Trends and Movement During the First nine months of 2020 (JD mn)



Management Commentary

- Ambitious growth with a CAGR of 35% since 2017
- During the year, the bank attracted new deposits causing its funding to raise by 28%
- The funding growth of JOD 516 mn was mainly driven by an increase of term deposits and CDs by JD 340 mn, CASA by JD 136 mn, and other liabilities by JD 31 mn.

* UIA: Unrestricted Investment Accounts

Funding Structure

Time Deposits, 67.2%	CDs, 8.2%	CASA, 22.9%	Equity, 7.0%
		Current, 12.4%	Equity, 7.0%
		Saving, 10.5%	Other, 3.0%
Term Deposits, 59.0%			

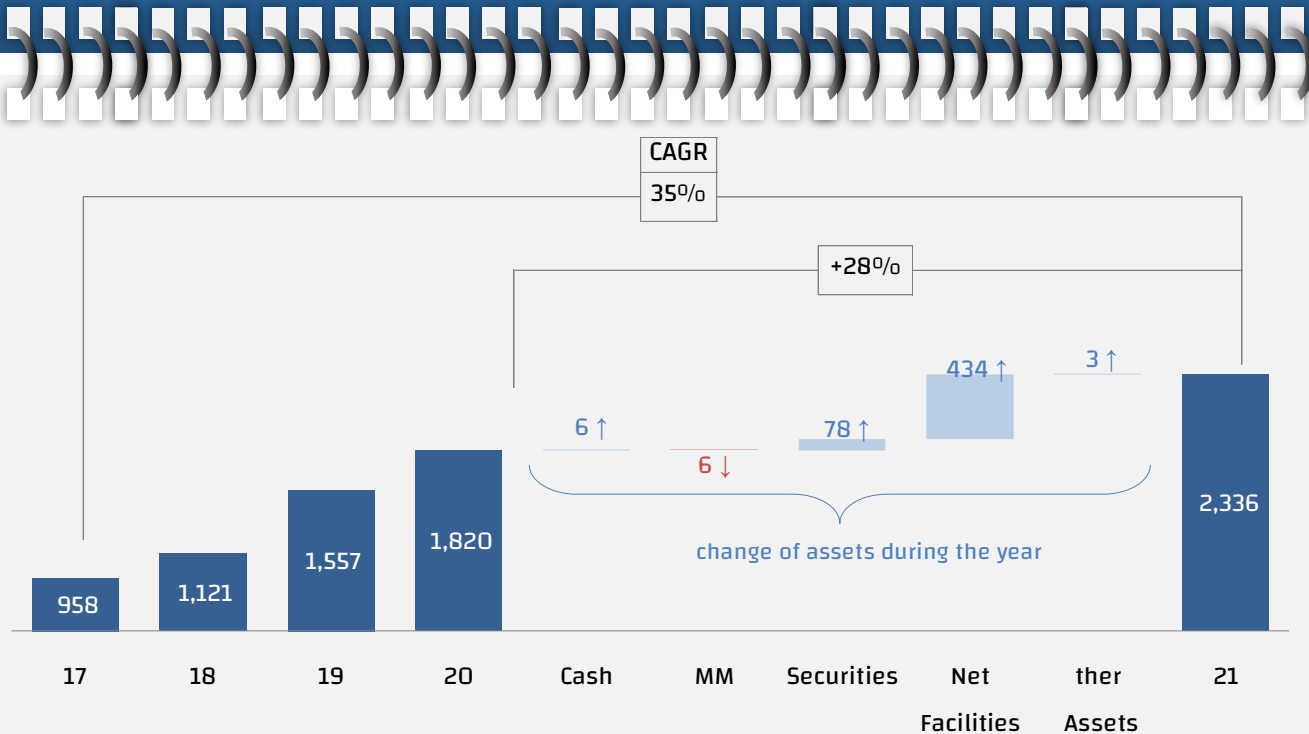
Funding Structure, JOD 1,820 mn, as of EOY 2020

Time Deposits, 66.4%	CDs, 7.0%	CASA, 21.9%	Equity, 8.5%
		Current, 12.5%	Equity, 8.5%
		Saving, 9.4%	Other, 3.2%
Term Deposits, 59.4%			

Management Commentary

- The funding structure witnessed enhancement of cheap sources of fund contribution (CASA) from 22% in 2020 to 23% in Q3.2021 as a result of wider customer base.

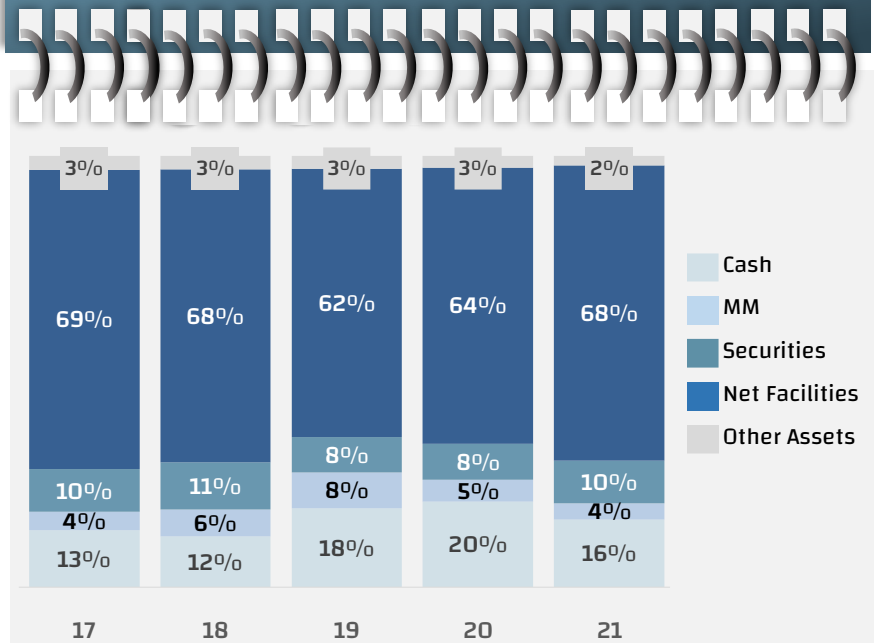
Volume Trends and Movement During this Year (JD mn)



Management Commentary

- Ambitious growth with a CAGR of 35% since 2017
- Movement 2021 witnessed an increase of net facilities by JD 434 mn, mainly after granting the Military housing Fund (MHF) JD 150 mn and increase of retail facilities by JD 127 mn
- Despite the small increase of cash by JD 6mn, the liquidity did not affected as the bank had approval from CBJ to treat the MHF financing as part of liquid assets with weighted average of zero (when calculating CAR).

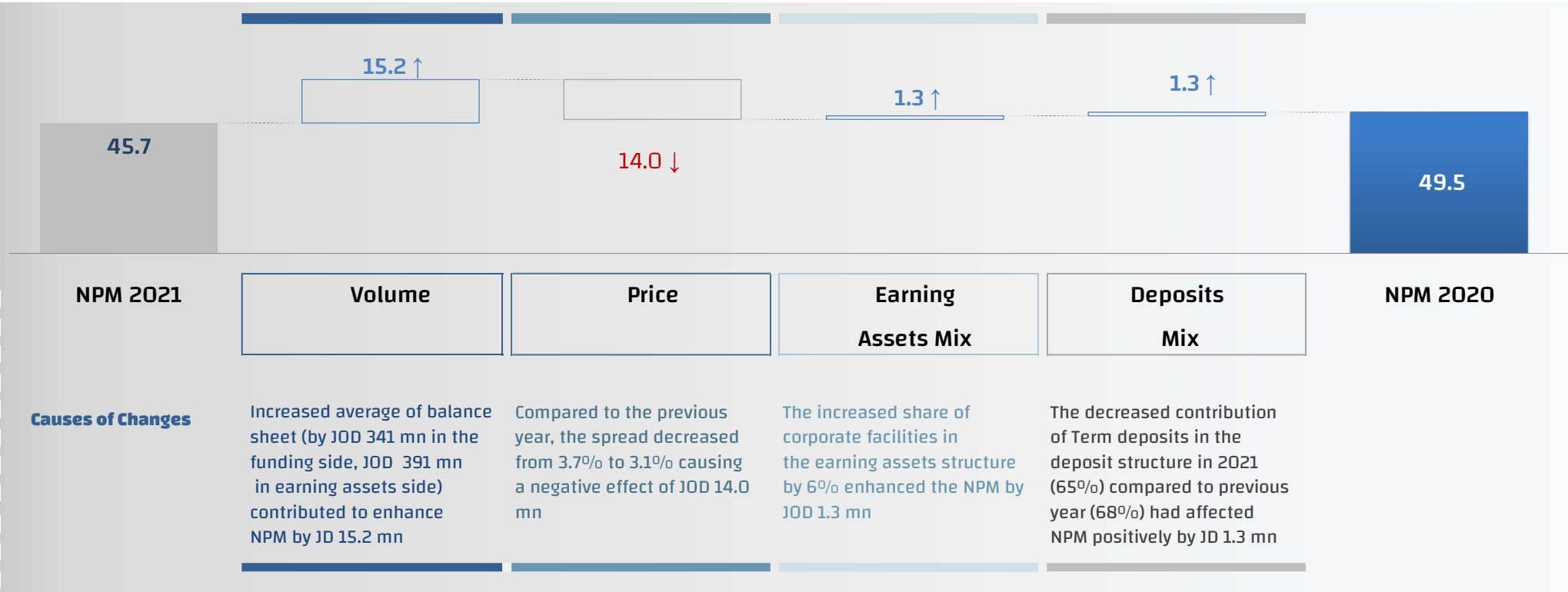
Asset Structure Trend



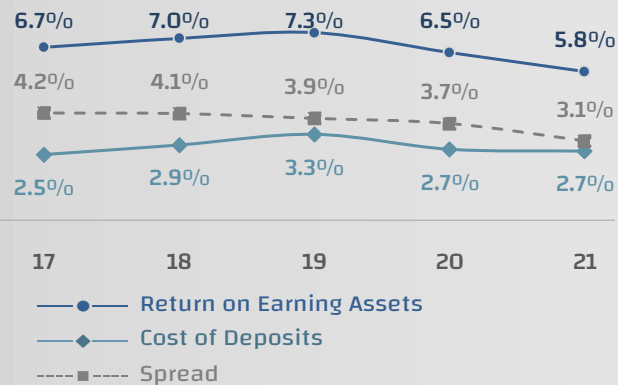
Management Commentary

- Enhanced contribution of earning assets in the asset structure in 2021 driven by granting Murabaha finance to (military housing fund) with amount of JD 150 mn.
- Since 2017, asset structure changed by decreased contributions of securities and increased contribution of cash

Net Profit Margin Analysis, Causes of Change



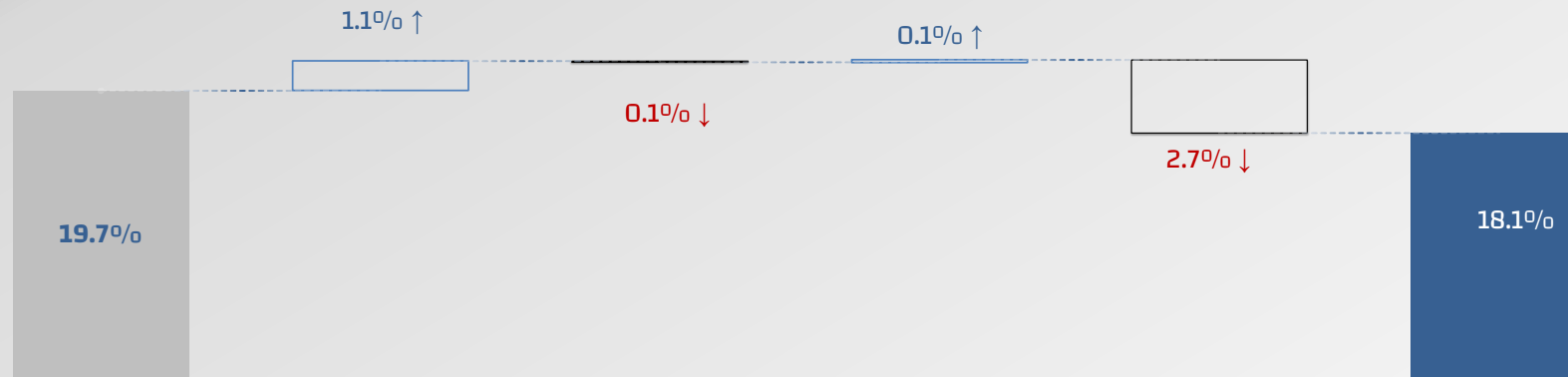
Return on Earning Assets, Cost of Deposits, and Spread



Management Commentary

- Jordanian Dinar return is highly correlated with USD,
- The return on earning assets is affected by Covid 19 pandemic as the bank in line with CBJ instructions postponed the installments during the months 4, 5, 6, and 12 in 2020 and 4 in 2021.
- The decline in return of JOD, beside the procedures of postponing facilities installments affected the assets (return on earning assets) side and the liabilities side (cost of deposits), the spread steadied at level 2.7%

Movement of Capital Adequacy Ratio during the year



CAR, Q4.20

Change in Returned Earning

Retained earning and reserves increased by JD 8.1 mn had a positive effect in CAR by 1.1%

Change in Tier 2 (Supporting) Capital

Change in tier 2 capital had a minimal effect in CAR%

Change in Other Factors (Inrangible Assets, Def. Tax Assets, ..)

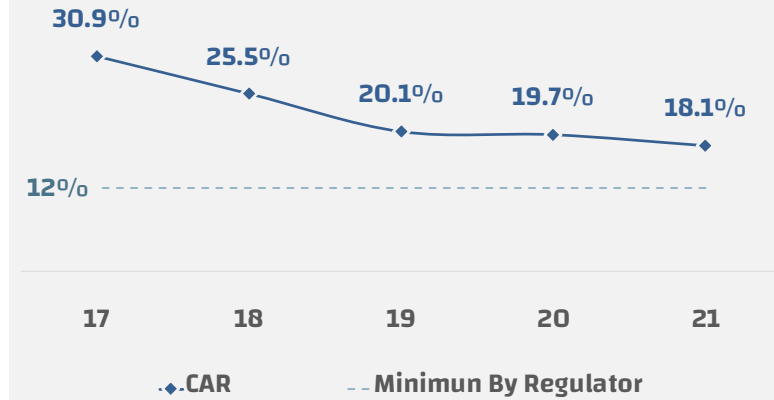
Other factors had a slight effects on CAR

Change in RWA

The increased volume of RWA from JD 738 mn to JD 849 mn affected CAR to decrease by 2.7%

CAR, Q4.21

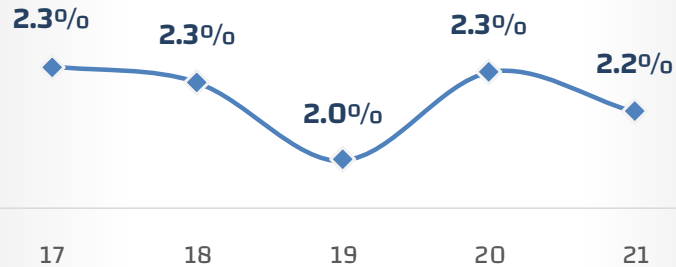
CAR Trend



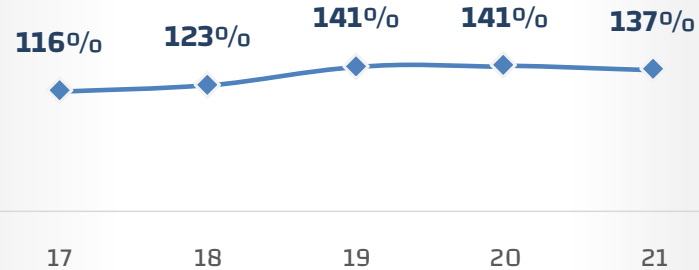
Management Commentary

- CAR showed decreased trends as a normal result of the continuous growth of assets volume in the last years
- The bank's rank for this ratio is one of the best in Jordanian banking sector
- The bank is in healthy position with a comfort zone by 6.1% (CBI minimum CAR is 12%)

NPL%



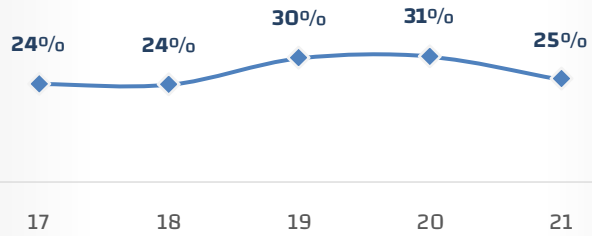
Coverage Ratio



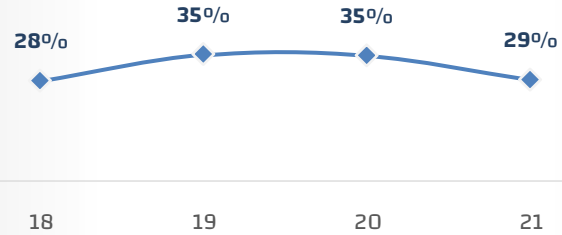
Management Commentary:

- ▶ Safwa maintained healthy NPL percentage below the market average, NPL ratio stabilized at 2.2% compared with end of year 2020
- ▶ For long years, the bank preserved an adequate provisions for doubtful accounts which covers more than the NPL balances, the coverage ratio reached 137% as of end of 2021 without considering the collaterals

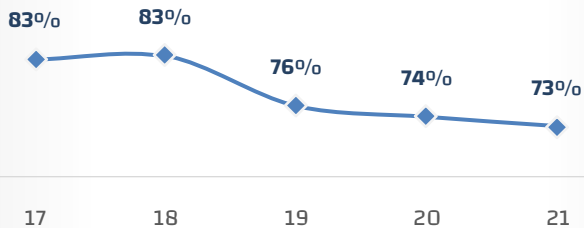
Liquid Assets / Assets



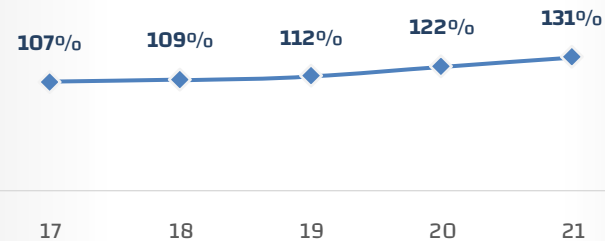
Liquid Assets / Deposits



Advances To Deposits (AD%)



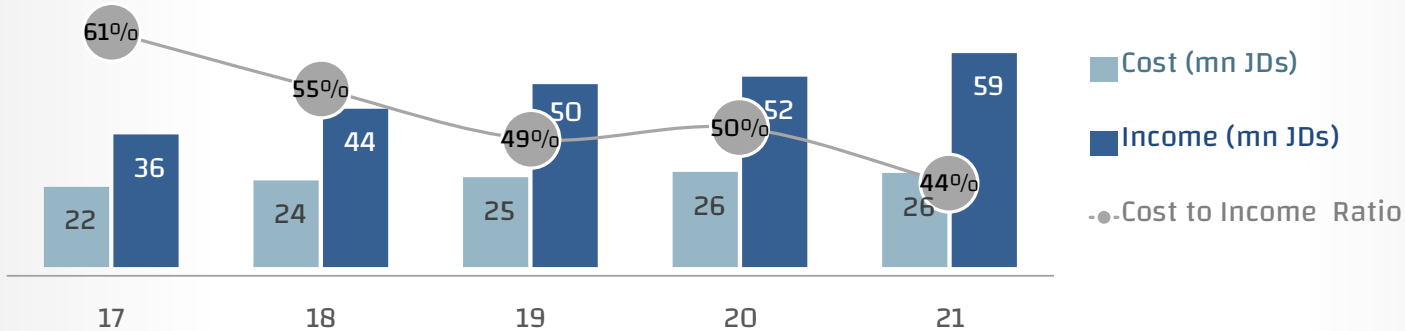
Regulatory Liquidity



Management Commentary:

- ▶ Advances to deposits ratio showed enhanced trend during the recent years
- ▶ The liquid assets (cash, balances with banks, and money market instruments (int'l Murabaha and int'l Wakala)) contributed to reasonable percentage of total assets and these liquid assets covers 29% of deposits.
- ▶ This comfortable liquid position will help the bank to face any emergency situation in the future

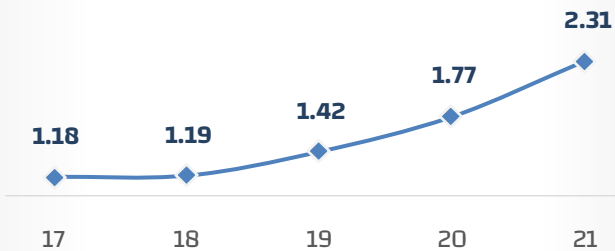
Cost & Income Trend



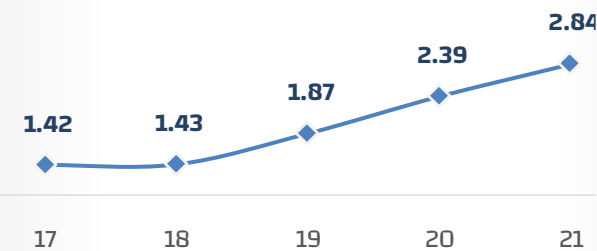
Management Commentary:

- ▶ Trend of cost to income ratio (CTI) showed continuous enhancement reflecting the effective and efficient way to manage its resources, specially fixed costs
- ▶ Other efficiency indicators showed notable continuous improvement as Safwa bank continued to expand and grow with careful use of its resources, these indicators related to employees are one of the best in the market.

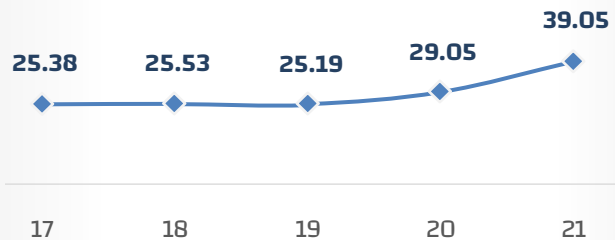
Financing / Employee (JD mn)



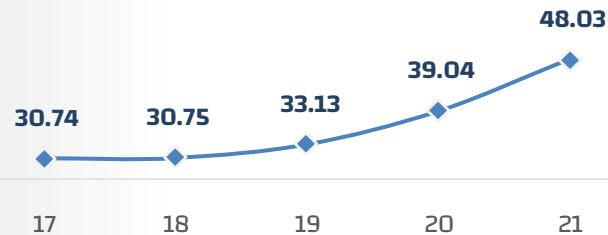
Deposits / Employee (JD mn)



Financing / Branch (JD mn)



Deposits / Branch (JD mn)



In order to understand the financial statements for Safwa Islamic bank, the following explanations are necessary and important:

Facilities (Financing)

Facilities appears in the Safwa Islamic Bank's financial statements (financial position) as the sum of:

- Deferred sales receivables and other receivables-net (excluding international Murabaha)
- Ijarah muntahia bittamleek assets-net.
- Qard Hasan

Money Market Instruments

Safwa Islamic Bank invests the extra funds in money market instruments, these instruments mainly consists of

- international Murabaha (appeared within "Deferred sales receivables and other receivables-net")
- international wakala

Cost of Deposits

The cost of deposits expense in Safwa's statement of income includes the following items:-

- Share of unrestricted investment accounts holders'
- Deposit Insurance corporation fees, jointly financed
- Deposit Insurance corporation fees, self financed
- Changes in PER (Profit equalizer reserve)

Provisions for Doubtful Accounts

The concept of this provision includes the sum of :-

- Expected credit loss on jointly items
- Expected credit losses provision for facilities - self financed

Direct Income

The concept of direct revenues in Safwa's statement of income includes the following items:-

- Differed sales revenues
- Ijara muntahia bittamleek assets revenue
- Gains from International wakala investments
- Gains from all financial assets
- Share of Joint Funds from Profits of associate company
- Bank's self financed revenue
- Depreciation of Ijara muntahia bittamleek assets- self financed

ATM	Automated Teller Machine
CAGR	Compound Annual Growth Rate
CAR	Capital Adequacy Ratio
CASA	Current Accounts and Saving Accounts
CBJ	Central Bank of Jordan
CDM	Cash Deposit Management
COSO	Corporate Service Office
COD	Cost of Deposits
G&A	General and Administrative Expenses
GDP	Gross Domestic Products
MM	Money Market Instruments
JD	Jordanian Dinar
NI	Net Income
NPL	Non Performing Financing
NPM	Net Profit Margin
PB ^o / _o	Price to Book Ratio
PE ^o / _o	Price to Earnings Ratio
ROAA	Return on Average Assets
ROAE	Return on Average Equity
RWA	Risk Weighted Assets

Advances to Deposits	AD ^{o/o}	The average of facilities divided by average sum of deposits and cash collaterals.
Capital Adequacy Ratio	CAR ^{o/o}	A measurement of a bank's available capital expressed as a percentage of a bank's risk weighted assets (RWA) exposures
Current and Saving Accounts ^{o/o}	CASA ^{o/o}	Sum of current and saving accounts divided by total deposits and cash collaterals
Compound Annual Growth Rate	CAGR	The mean annual growth rate of an financial figure over a specified period of time longer than one year
Cost of Deposits	COD	Annualizes profit expenses divided by deposits average (CASA and term deposits, and margins)
Cost to Income Ratio		G&A divided by (Gross Income + Non-funded Income)
Coverage Ratio		Sum of allowance of expected credit loss provisions and suspended profits divided by non performing financing
Liquid Assets		High liquid assets that can be converted to cash within reasonable cost and short time
Net Profit Margin (NPM)	NPM	The Direct Income of earning assets minus the cost of deposits
Non-Performing Financing		Financing that is in default or close to being in default, due to the fact that they have not made the scheduled payments for a specified period, most financing become non-performing after being default for 90 days
Payout Ratio		Proportion of earnings a company pays shareholders in the form of cash dividends
Per Capita Income		GDP divided by population
Price to Book Ratio	PB	Market value of outstanding shares to total equity
Price to Earnings Ratio	PE	Closing price to the annualized earning per share
Return on Average Assets	ROAA	Annualized net income after tax divided by average assets
Return on Average Equity	ROAE	Annualized net income after tax divided by average equity
Risk Weighted Assets	RWA	The banks' assets or off balance sheet exposures weighted according to risk used in deterring capital adequacy
Spread		Difference between return on earning assets and cost of deposits

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