

Safwa Islamic Bank Investor Report Q3.2021

Prepared by Strategic Finance Department

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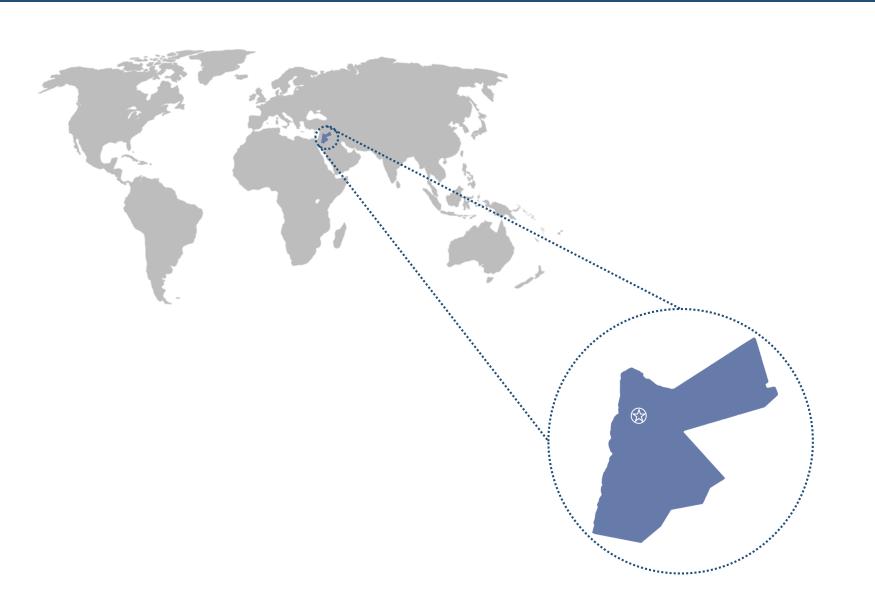
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# Jordan













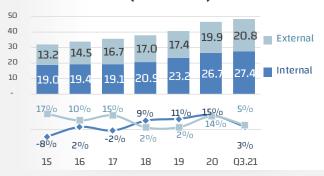


# Jordanian Economy

### GDP (Bn USD)



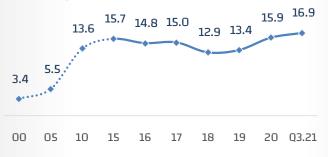
### Public Debt (USD bn)



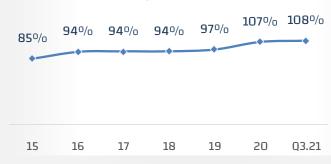
### Unemployment Rate (%)



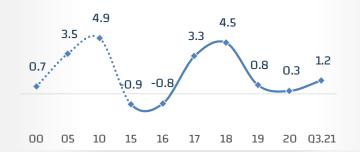
### Foreign Reserves (Bn USD)



### Public Debt / GDP



### Inflation (º/o)



### **Highlights**

- Foreign reserves increased during the first nine month of 2021 and reached USD 16.9 bn; these reserves cover the imports needs for 9.3 months. Jordanian Dinar has a fixed exchange rate against USD since 1994 with a middle price of (USD 1 = JOD 0.709)
- ► Increased Unemployment rate trend put a pressure on Jordanian economy, reached a record of 24.80/o
- GDP showed slight increases during last years, however it is expected this year to increase by 3.2%
- Low Inflation trend in recent years reflect the low growth of GDP rates Also, the unemployment rate was affected negatively by the low GDP growth
- The public debt to GDP ratio is expected to reach a record of 108% at EOY 2021, the CAGR since 2015 for public debt 8% while the GDP CAGR for the same period is 2% only.

# Why to Invest In Jordan

## 

Why to Invest in Jordan





Political stability despite the unrest in the surrounding countries



Business capital of Levant



Growing and booming tourism sector



Advanced Indicators regionally for competitiveness and corruption indexes



# Banking Sector, CBJ Supervision Role



Tasks

Regulate credit and credit risks resulting from concentrations for bank's customers Study banks licensing and branching requests inside and outside the Kingdom

Control the information and its accompanying technology in the banks

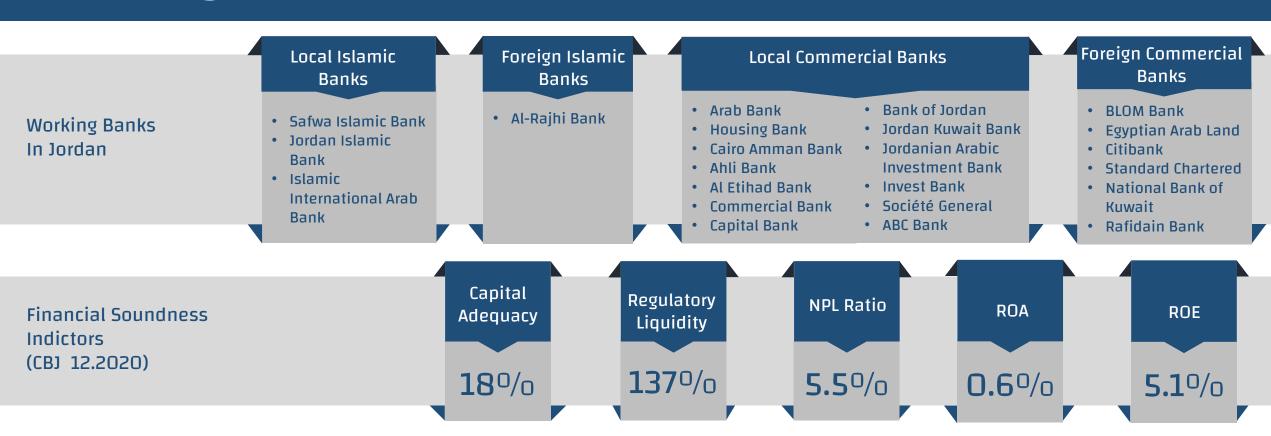
Prepare statistical and analytical studies and reports relating to the business of banks

Monitor the performance of banks, organize and evaluate their business

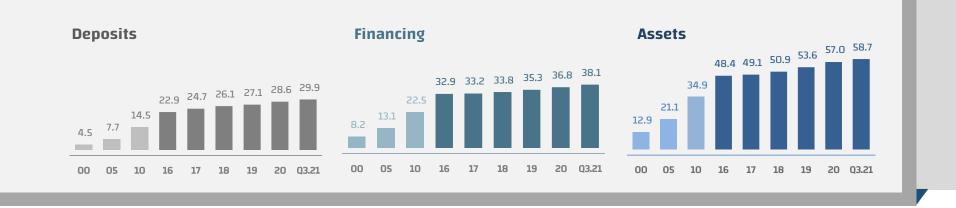
Analyze and follow- up banking and financial stability of banks Study the related laws, regulations, and instructions

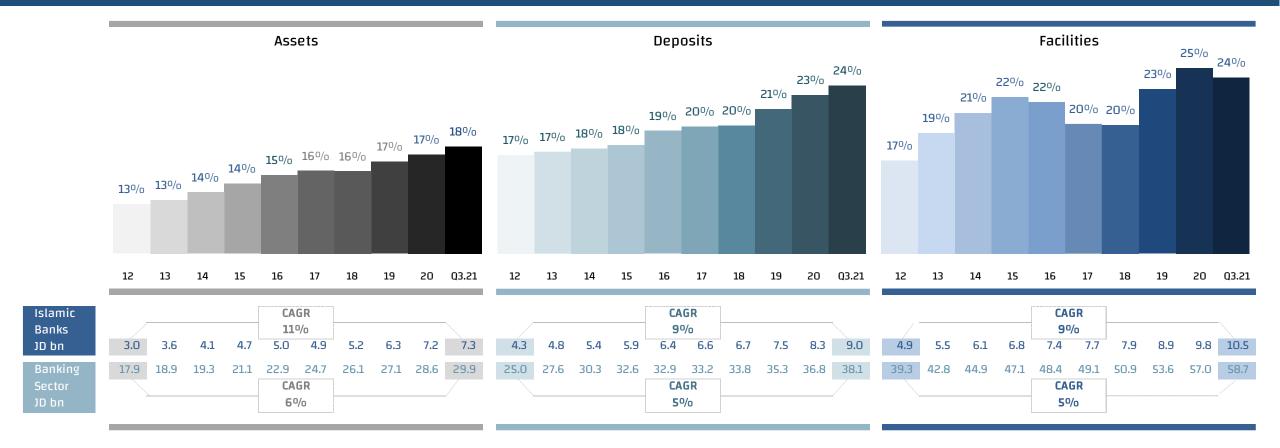
Modernize and develop methods of control and inspection

## Banking Sector, Basic info and indicators









#### Highlights

- The Islamic banks' market share trend shows upward trend reflects the increasing needs of Jordanian society for shareea'a compliant products and services
- The CAGR growth ratios for Islamic banks since 2012 witnessed better ratios than banking sector specially the assets, the Assets CAGR during this period was 11% for Islamic banks and 6% for the banking sector
- The increasing trend was broken in rare years such as facilities in year 2016-2017 and this year when Islamic Banks showed a decreased facilities or slight increase



### Safwa .. At a Glance

#### **Assets**

JOD 2,184 mn

(JOD 1,820 mn EOY 2020) 20% 7

### **Deposits**

JOD 1,943 mn

(JOD 1,582 mn EOY 2020) 23<sup>0</sup>/<sub>0</sub>

### **Financing**

JOD 1,548 mn

(JOD 1,201 mn EOY 2020) 29% \*\*

#### **ROAE**

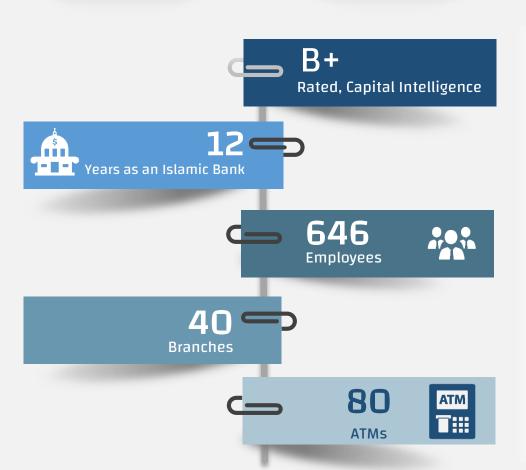
**8.9**º/o

(6.8% as of Q3.2020) 2.2%

#### **Cost to Income**

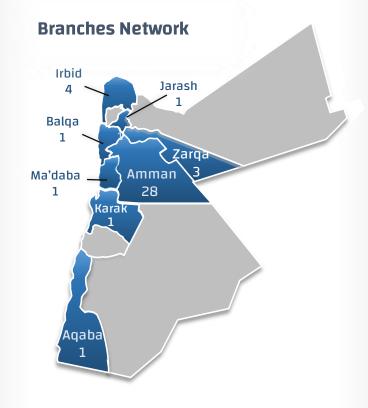
**43**%

(50°/₀ as of EOY 2020) 7°/₀ 🌥



## Well Diversified Financing and Investments Portfolio





## Safwa .. Milestones



1965

The bank founded under special law as a specialized bank "Industrial Development Bank (IDB)"



2010

IDB became an
Islamic bank under
the mane "Jordan
Dubai Islamic Bank"



DIB sold it's share to Al-Etihad Islamic for Investment Co. who became the new major shareholder

The new identity **Safwa Islamic Bank** launched to reflect the coming new vision of the bank



2018

New Management, New Ambitious Goals, New Strategy that will be the Address for the Coming Era

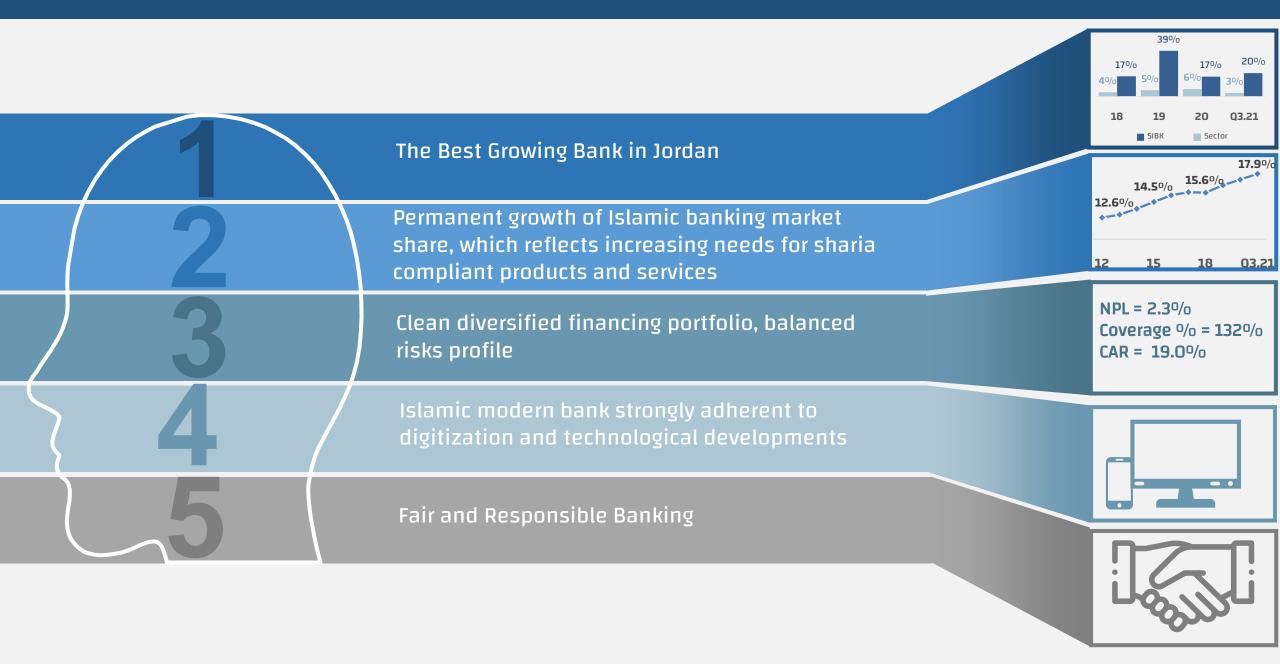


- First Community Bank in Jordan
- Fair and Responsible Banking

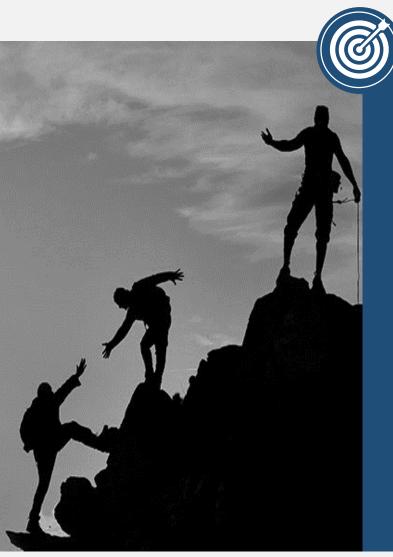




# Why Invest in Safwa



## Safwa.. Our Vision and Mission



Mission

To provide distinctive and innovative services emanating from the divine principles of Islam to build lasting and solid partnerships and to maximize benefits to all stakeholders.

The best option in providing integrated and comprehensive customer services through a coherent team working in one spirit through innovative ways and committed to best practices, to become the first community bank in the Kingdom within five years

**Vision** 



### New Values to Serve the future

### **Teamwork**

- Harmony cross and within units
- Put the bank and clients' interests ahead of your own
- Communicate respectfully
- Create professional culture within the bank

"Working effectively with one team spirit will produce the best outcomes "



### **Exceptional Services**

- Anticipate clients needs and find solutions
- Respond rapidly and follow through
- Treat others as you want them to be treat you
- Sell solutions, not products

"if we serve our clients well, our success will follow"

### Creativity

- Find solutions, not excuses
- Be a change agent.. Think outside the box
- Ask: Is there a better or more efficient way to do this?
- Pursue new opportunities
- " Creativity and initiative make the difference to excellence the bank from other competitors "





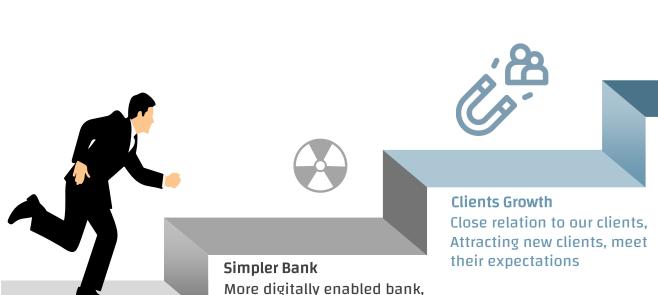
- Be productive and strive with passion to reach excellence
- Seek continuous improvement
- Be a long life learner
- Recognize outstanding performance by rewards and promotion opportunities

"with best people, we will be the best bank"



## Safwa Bank .. Outlook

**Sustain** the ambitious growth, improving shareholders returns and values for clients



services and products are

done faster



### **Keep Clean Financing Portfolio**

Sustain the healthy financing portfolio by sound policies and continuous monitoring

### **Efficiency**

Adherence to reduce cost to income ratio through optimal use of our resources

First Community

Bank in Jordan

## Safwa Bank .. Success Journey

#### **Client Centric**

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- · Full Package of Electronic Services
- Speed Up Process
- New Services for Corporate Clients (COSO, CDM, ..)
- Call Center 24/7
- Extensive Visits to Clients
- New Products

#### **Reorganized Internal House**



- Update Policies & Procedures
- Reengineering Process
- Branches Profitability Reports
- Better Methodologies to Measure Risks
- Promote and Encourage Cross Selling between Business Sectors

#### **Optimal use of Resources**



- Automate Many Processes
- Depending on Internal Resources
   Instead of External
- Enhancement IT Infrastructure

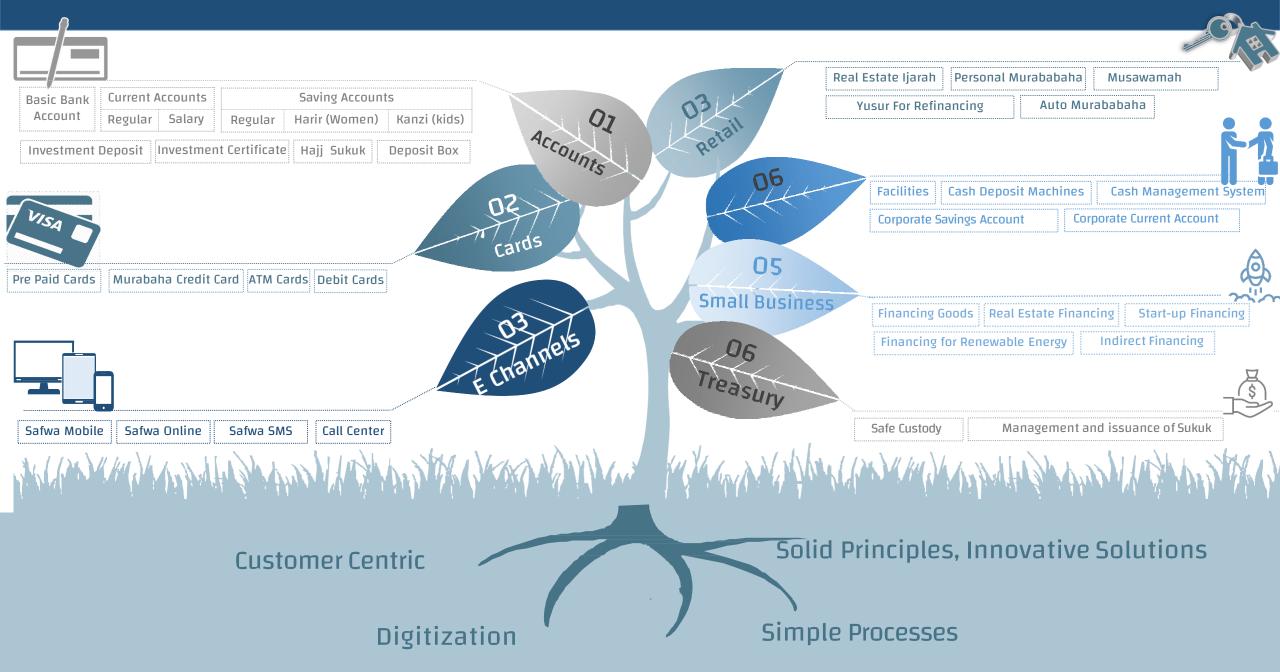
- Increase Human Capital Efficiency
- Cost Control and Green Environment
- Review the Organizational Structure

#### **Promoting Safwa Brand**

- Promotional Campaigns and Videos
- Special Offers for Most Sacrificing and Needy Jordanian Sectors
- Use of Social Media Sites
- Smart and Creative Promotions



## Safwa Bank .. Our Products and Services



# Safwa Bank .. Strategy Focus, Digitization

## "Anytime, Anywhere"





Safwa Mobile



Safwa Online



Safwa Call



Cards



**ATM** 

**E Services** 



**Contactless Card** 



**Transfers** 



**E-Pay Bills** 



Update Personal Data



**Prepaid Cards** 



Cash Deposit



**Cards Management** 



Accounts Management



New User Registration



Points & Loyalty



### Safwa Share

#### **Basic Information and Ratios**

► Symbol: SIBK

Exchange Market: Amman Stock Exchange

(www.ase.com.jo)

► Free Float: 17.5 %

Closing Price: JOD 1.81

► Market Value: JOD 181 mn

### **Share Key Ratios**

► Average Price (52 weeks): JOD 1.53

► Return (last 52 weeks) 44.20/o

**▶ PE Ratio** 12.63 X

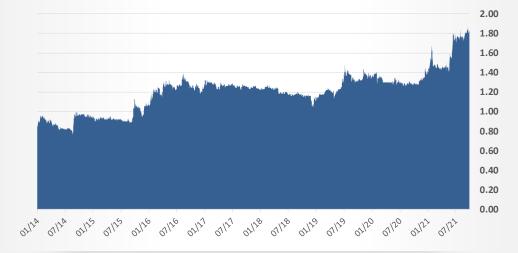
**▶ PB Ratio** 1.14 X

► Volatility JOD 0.18

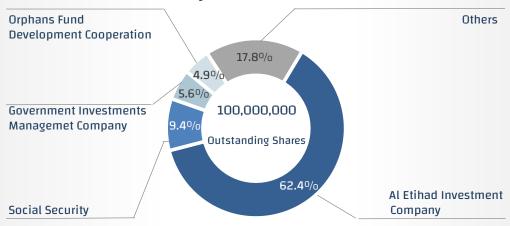
► Payout Ratio 60º/o \*

\* 2020 dividends: 6%

### **Share Price Since 2014**



### **Shareholders Composition**



## Safwa Bank .. Board of Directors



Dr. Mohammed Abu Hammour, Chairman Rep.: Al Etihad Islamic for Investment Co.



Abd Al-Rahim Al-Hazaymeh Rep.: Orphans Fund Development Foundation Independent



Basem Salfiti Rep.: Al Etihad Islamic for Investment Co.



**Deema Aqel**Rep.: Al Etihad Islamic for Investment Co.



Khaled Al-Gonsel Rep.: Al Etihad Islamic for Investment Co.



**Dr. Ibrahim Saif**Rep.: Al Etihad Islamic for Investment Co.



Ahmed Amneisi Rep.: Al Etihad Islamic for Investment Co.



**Dr. Nofan Al-Aqeil** Rep.: Social Security Corporation



Salem Burgan Independent



**Dr. Khaled Al Zantouti** Independent



Samir Abu Lughod Independent

# Safwa Bank .. Meet Our Management Team

Ziad Kokash Chief Credit Officer.



Ahmad Tartir Head of Compliance



Rami Khayat Head of Corporate



Wael Bitar Head of Treasury



Mohammed Hawari Head of Human Capital



Samer Tamimi CEO



Masoud Saqf Al Heit Head of Legal Dep.



Ahmad Jafar CRO



Hani Zarari Head of Operations



Rami Kilani Head of IT



Khaled Issa Head of Audit



Nesfat Taha Head of Retail



Munir Feroanyah Head of Shareea'a



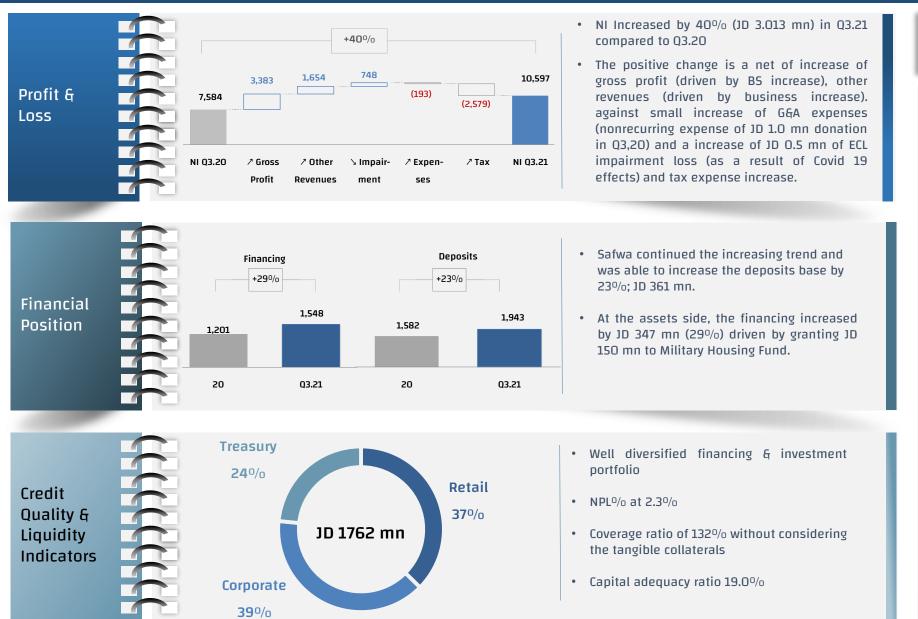
# Strategy .. Critical Success Factors

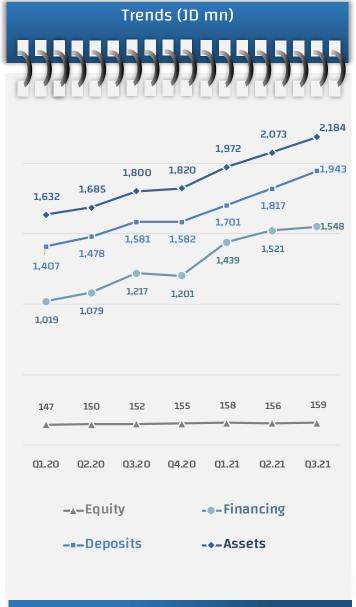
Priorities were ranked according to importance and necessity

#### **Priority Critical Success Factors Expand Network** Sustain the Enhancing Excellence and Quality **Customer First Ambitious Growth** (Branches, ATMs, CASA<sup>O</sup>/o Services of Balance Sheet Incestments) Enhance **Improving** Targeting **Profitability** Internal Control Job Healthy **Brand Promoting** Momentum and Cost Environment Indicators for Satisfaction and Marketing and Measuring Control Risk Levels Risks Methods Indicators

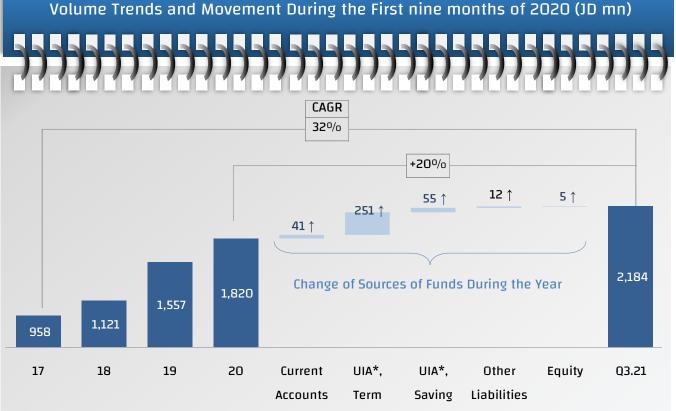


## Safwa .. Financial Highlights





# Financial: Funding



#### **Management Commentary**

- Ambitious growth with a CAGR of 32% since
- · During the year, the bank attracted new

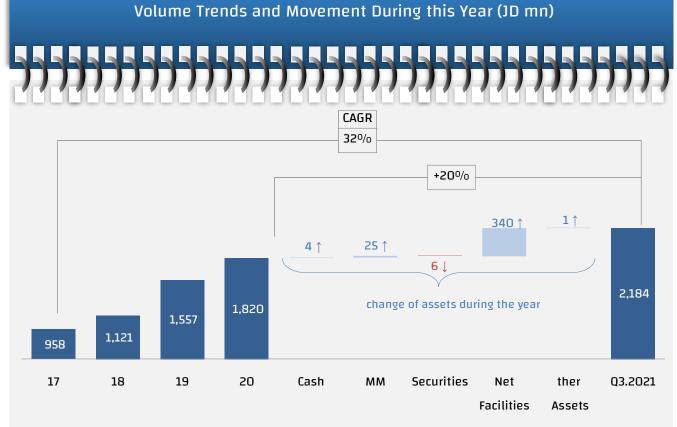
### **Funding Structure** Funding Structure, JOD 2,184 mn, as of Q3.2021 Time Deposits, 67% CASA, 23% Equity, **7**º/o Equity, **7**º/o Other, Term Deposits., 59% 3º/o Funding Structure, JOD 1,820 mn, as of EOY 2020 Time Deposits, 66% CASA, 22% Equity, 8% Equity, 8% Term Deposits.. 59% Other, 3%

#### **Management Commentary**

· The funding structure witnessed enhancement of cheap sources of fund contribution (CASA) from 22% in 2020 to 23% in 03.2021 as a result of widen customers base.

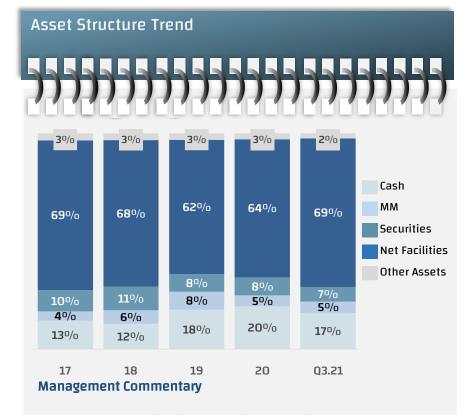
The funding growth of JOD 364 mn was mainly driven by an increase of term 2017 deposits and CDs by JD 251 mn, CASA by JD 96 mn, and other liabilities by JD 12 mn. deposits causing its funding to raise by 20% \* UIA: Unrestricted Investment Accounts

### Financial: Assets



#### **Management Commentary**

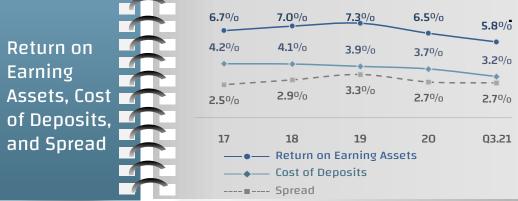
- Ambitious growth with a CAGR of 32% since 2017
- Movement during the first nine month of 2021 witnessed an increase of net facilities by JD 340 mn, mainly after granting the Military housing Fund (MHF) JD 150 mn and increase of retail facilities by JD 107 mn
- Despite the small increase of cash by JD 4 mn, the liquidity did not affected as the bank had approval from CBJ to treat the MHF financing as part of liquid assets with weighted average of zero (when calculating CAR).



- Enhanced contribution of earning assets in the asset structure in 2021 driven by granting Murabaha finance to (military housing fund) with amount of JD 150 mn.
- Since 2017, asset structure changed by decreased contributions of securities and increased contribution of cash

# Financial, Profitability, Net Profit Margin (NPM)



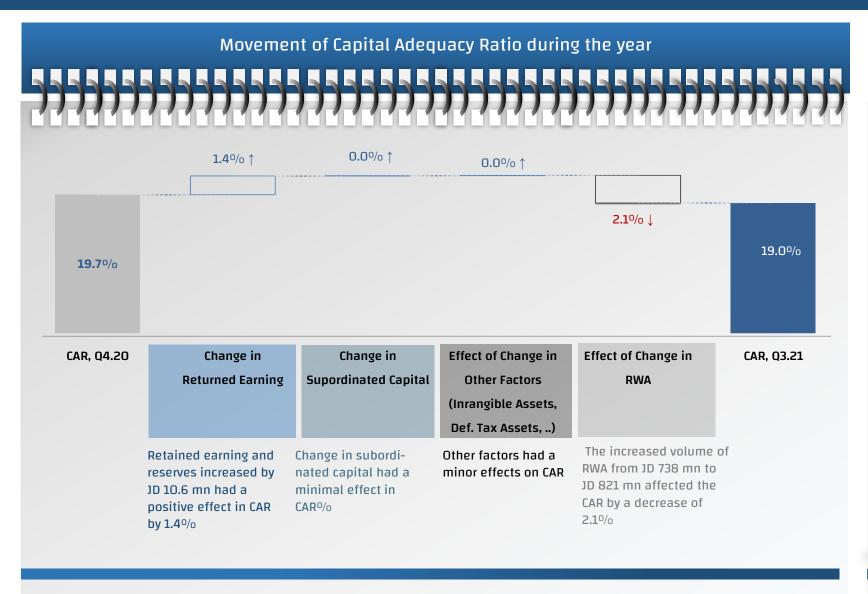


- · Jordanian Dinar return is highly correlated with USD,
- The return on earning assets is affected by Covid 19 pandemic as the bank in line with CBJ instructions postponed the installments during the months 4, 5, 6, and 12 in 2020 and in 4 in 2021.
- The decline in return of JOD, beside the procedures of postponing facilities installments affected the assets (return on earning assets) side and the liabilities side (cost of deposits), the spread steadied at level 2.70/o

# Financial: Profitability, ROAE, Du Pont Analysis YoY



# Financial: Assets Quality (CAR)

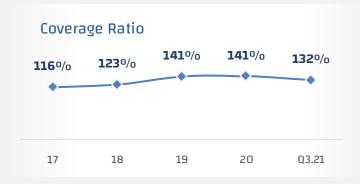




- CAR showed decreased trends as a normal result of the continuous growth of assets volume in the last years
- The bank's rank for this ratio is one of the best in Jordanian banking sector
- The bank is in healthy position with a comfort zone by 7.0% (CBJ minimum CAR is 12%)

# Financial: Assets Quality (NPLs and Coverage)

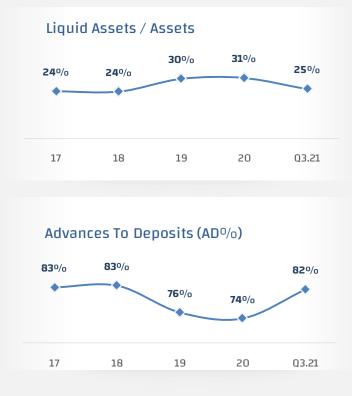




### **Management Commentary:**

- ► Safwa maintained healthy NPL percentage below the market average, NPL ratio stabilized at 2.3% compared with end of year 2020
- ► For long years, the bank preserved an adequate provisions for doubtful accounts which covers more than the NPL balances, the coverage ratio reached 1320/0 as of end of Q3.21 without considering the collaterals

# Financial: Liquidity

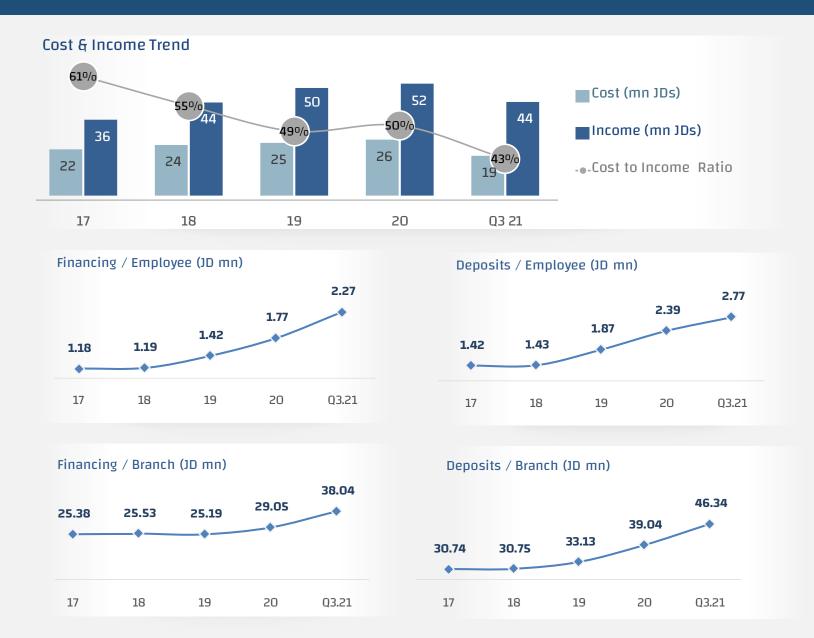




### **Management Commentary:**

- ► Advances to deposits ratio showed an increase after granting JD 150 mn to MCF, if this financing is treated as money instrument, AD ratio would be 74%.
- ► The liquid assets (cash, balances with banks, and money market instruments (int'l Murabaha and int'l Wakala)) contributed to reasonable percentage of total assets and these liquid assets covers 29% of deposits.
- This comfortable liquid position will help the bank to face any emergency situation in the future

# Financial: Efficiency



#### **Management Commentary:**

- Trend of cost to income ratio (CTI) showed continuous enhancement reflecting the effective and efficient way to manage its resources, specially fixed costs
- Other efficiency indicators showed notable continuous improvement as Safwa bank continued to expand and grow with careful use of its resources, these indicators related to employees are one of the best in the market.

## Keys to Understand Safwa's Financial Statement

In order to understand the financial statements for Safwa Islamic bank, the following explanations are necessary and important:

#### Facilities (Financing)

Facilities appears in the Safwa Islamic Bank's financial statements (financial position) as the sum of:

- Deferred sales receivables and other receivables-net (excluding international Murabaha)
- Ijarah muntahia bittamleek assets-net.
- Qard Hasan

#### Money Market Instruments

Safwa Islamic Bank invests the extra funds in money market instruments, these instruments mainly consists of

- international Murabaha (appeared within "Deferred sales receivables and other receivables-net")
- · international wakala

### Cost of Deposits

The cost of deposits expense in Safwa's statement of income includes the following items:-

- Share of unrestricted investment accounts holders'
- Deposit Insurance corporation fees, jointly financed
- · Deposit Insurance corporation fees, self financed
- · Changes in PER (Profit equalizer reserve)

### Provisions for Doubtful Accounts

The concept of this provision includes the sum of:-

- · Expected credit loss on jointly items
- Expected credit losses provision for facilities self financed

#### Direct Income

The concept of direct revenues in Safwa's statement of income includes the following items:-

- Differed sales revenues
- Ijara muntahia bittamleek assets revenue
- · Gains from International wakala investments
- · Gains from all financial assets
- Share of Joint Funds from Profits of associate company
- · Bank's self financed revenue
- Depreciation of Ijara muntahia bittamleek assets- self financed

### anonymous

**ATM CAGR** CAR CASA CBJ CDM **COSO** COD G&A **GDP** MM JD NI NPL NPM PB º/o **PE** 0/o **ROAA ROAE RWA** 

**Automated Teller Machine Compound Annual Growth Rate** Capital Adequacy Ratio **Current Accounts and Saving Accounts** Central Bank of Jordan Cash Deposit Management **Corporate Service Office Cost of Deposits General and Administrative Expenses Gross Domestic Products Money Market Instruments** Jordanian Dinar Net Income Non Performing Financing **Net Profit Margin** Price to Book Ratio Price to Earnings Ratio **Return on Average Assets** Return on Average Equity **Risk Weighted Assets** 

### **Definitions**

Advances to Deposits	ADº/o
Capital Adequacy Ratio	CARº/o
Current and Saving Accounts 0/0	CASAº/o
Compound Annual Growth Rate	CAGR
Cost of Deposits	COD
Cost to Income Ratio	
Coverage Ratio	
Liquid Assets	
Net Profit Margin (NPM)	NPM
Non-Performing Financing	
Payout Ratio	
Per Capita Income	
Price to Book Ratio	РВ
Price to Earnings Ratio	PE
Return on Average Assets	ROAA
Return on Average Equity	ROAE
Risk Weighted Assets	RWA
Spread	

The average of facilities divided by average sum of deposits and cash collaterals.

A measurement of a bank's available capital expressed as a percentage of a bank's risk weighted assets (RWA) exposures

Sum of current and saving accounts divided by total deposits and cash collaterals

The mean annual growth rate of an financial figure over a specified period of time longer than one year

Annualizes profit expenses divided by deposits average (CASA and term deposits, and margins)

G&A divided by (Gross Income + Non-funded Income)

Sum of allowance of expected credit loss provisions and suspended profits divided by non performing financing

High liquid assets that can be converted to cash within reasonable cost and short time

The Direct Income of earning assets minus the cost of deposits

Financing that is in default or close to being in default, due to the fact that they have not made the scheduled payments for a specified period, most financing become non-performing after being default for 90 days

Proportion of earnings a company pays shareholders in the form of cash dividends

GDP divided by population

Market value of outstanding shares to total equity

Closing price to the annualized earning per share

Annualized net income after tax divided by average assets

Annualized net income after tax divided by average equity

The banks' assets or off balance sheet exposures weighted according to risk used in deterring capital adequacy

Difference between return on earning assets and cost of deposits

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