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Safwa .. Key Messages



Record full year revenue



Above market growth in deposits and facilities



Dynamic transformation strategy reflected by up to date E- to —E customer on boarding



Future growth set with a solid capital base, sufficient reserves and risk appetite

Safwa .. At a Glance

Organic Growth



2,584 mn Assets





Organic Growth



53.7 mn Operating Income 8% 7



11.8 mn Other Revenue



JD **15.1** mn Net Income 7.5% **7**

Robust Credit & Capital Profile

NPL | 2.4%

One of the Best in the Banking Sector

CAR | 16.9%

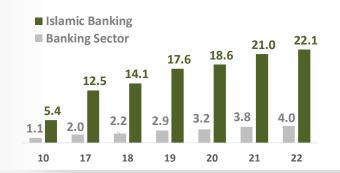
Comfortable capital adequacy ratio

Coverage Ratio

Sufficient provisions to face credit risk

| 125%

Market Share%



Key Ratios

ROE	9.1%	0.2%
СТІ	44%	0.2% 🐿



Our Strategy







Digitally Enabled

Serve All Customers





(11)

(8,830)

180

44%

324%

73%

Safwa Key Ratios						5	
Koy Patios		Stand Alone		YTD			
Key Ratios	Q4.22	Q3.22	QoQ (bps)	YTD, Q4.22	YTD, Q4.21	YoY (bps)	
Profitability							
Net Interest Margin	2.4%	2.7%	(28)	2.6%	2.9%	(32)	
Return on Average Equity	8.4%	9.4%	(99)	9.1%	8.9%	17	
Return on Average Assets	0.6%	0.6%	(7)	0.6%	0.6%	(2)	
Return on Average Capital	14.2%	15.6%	(133)	15.1%	14.1%	105	
Assets Quality and Capital							
Non-Performing Loan Ratio	2.4%	2.3%	2	2.4%	2.2%	20	
Provision Coverage	125%	124%	111	125%	131%	(588)	
CAR	16.9%	17.1%	(22)	16.9%	18.1%	(126)	
CET1	16.5%	16.7%	(20)	16.5%	17.9%	(136)	

43%

333%

76%

301

(9,700)

225

44%

236%

75%

46%

236%

78%

LCR

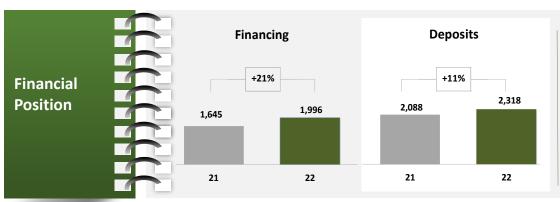
Financing to Deposits

Liquidity

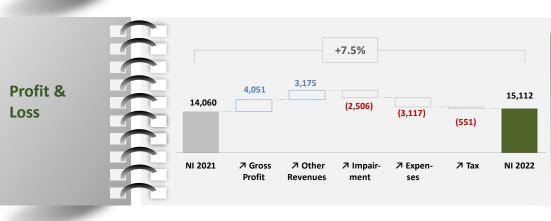
CET1 **Efficiency**

Cost to Income

Safwa .. Financial Highlights



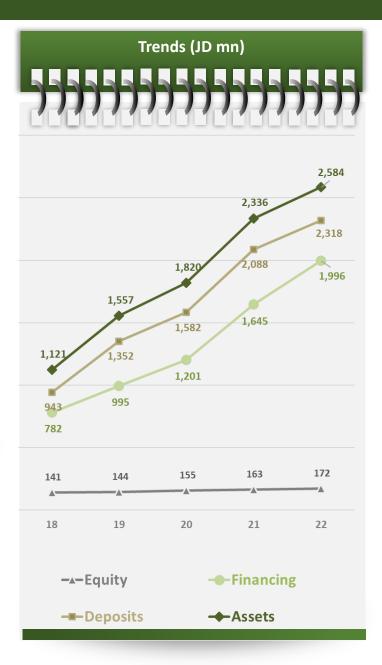
- Safwa continued with its growth momentum and increased financing by 21%; JD 350 mn.
- On the other side, deposits increased by JD 230 mn (11%).



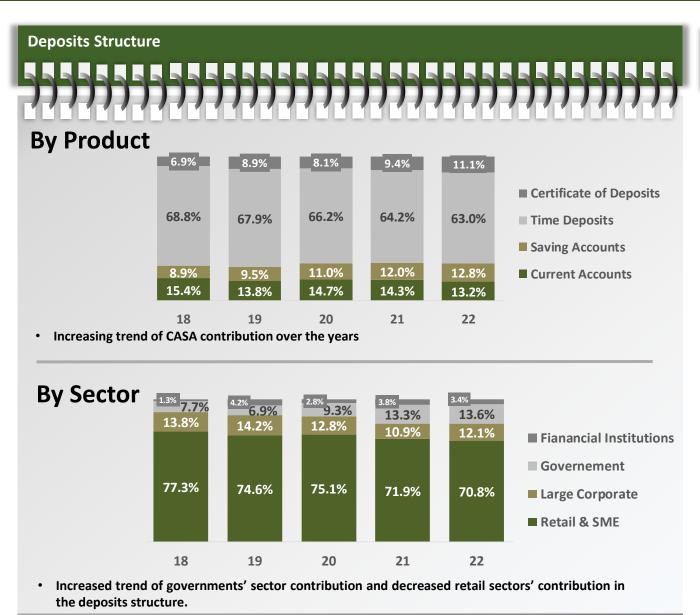
- NI Increased by 7.5% as end of 2022 compared to 2021 (from JD 14.1 mn to JD 15.1 mn)
- The positive change is mainly a result of BS increase and other revenues from non-funded business.

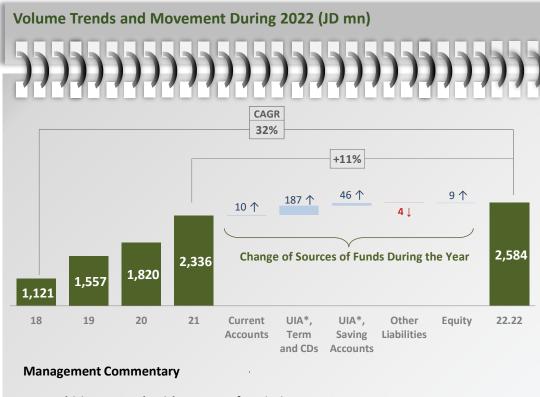


- Well diversified financing & investment portfolio
- NPL% at 2.4%
- Coverage ratio of 125% without considering tangible collaterals
- Capital adequacy ratio at 16.9%



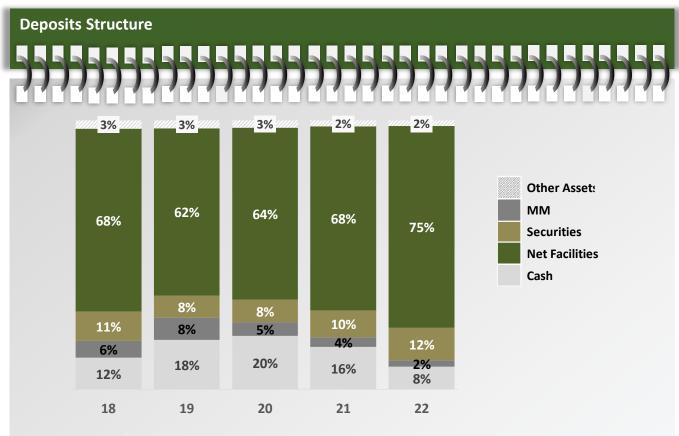
Financial: Funding and Deposits





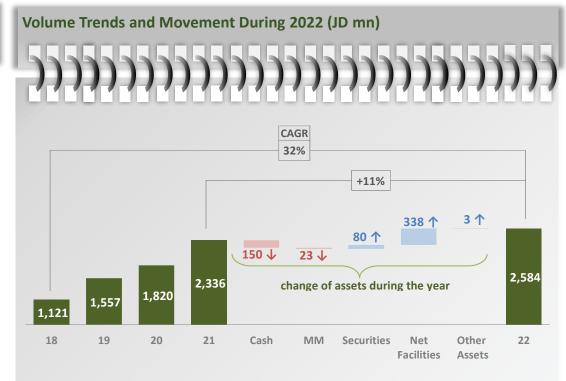
- Ambitious growth with a CAGR of 32% since 2018
- During 2022, the bank attracted new deposits resulting in funding increase by 11%
- The funding growth of JOD 248 mn was mainly driven by an increase of term deposits and CDs by JD 187 mn, CASA by JD 56 mn.
- * UIA: Unrestricted Investment Accounts

Financial: Assets



Management Commentary

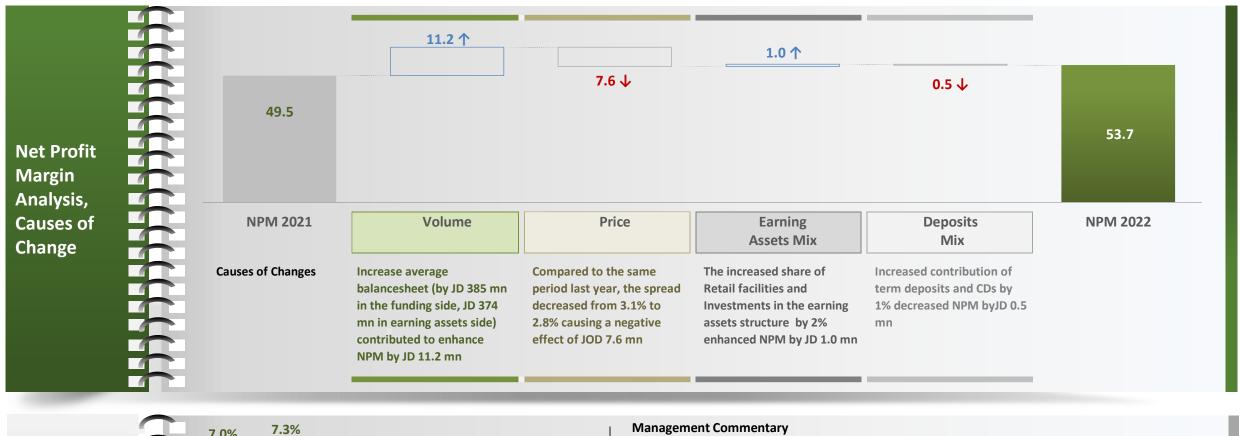
- The assets structure showed a notable enhancement of net facilities' contribution during 2022.
- Since 2018, asset structure changed mainly as a result of increased contribution of facilities versus a decreased contributions of current assets (Cash and MM instruments).



Management Commentary

- Ambitious growth with a CAGR of 32% since 2018
- Movement during 2022 witnessed an increase of 11% driven mainly by net facilities; JD 338 mn, and securities by JD 80 mn.
- Notable increase of earning assets and a decrease of non-earning assets (mainly cash) in 2022

Financial, Profitability, Net Profit Margin (NPM)

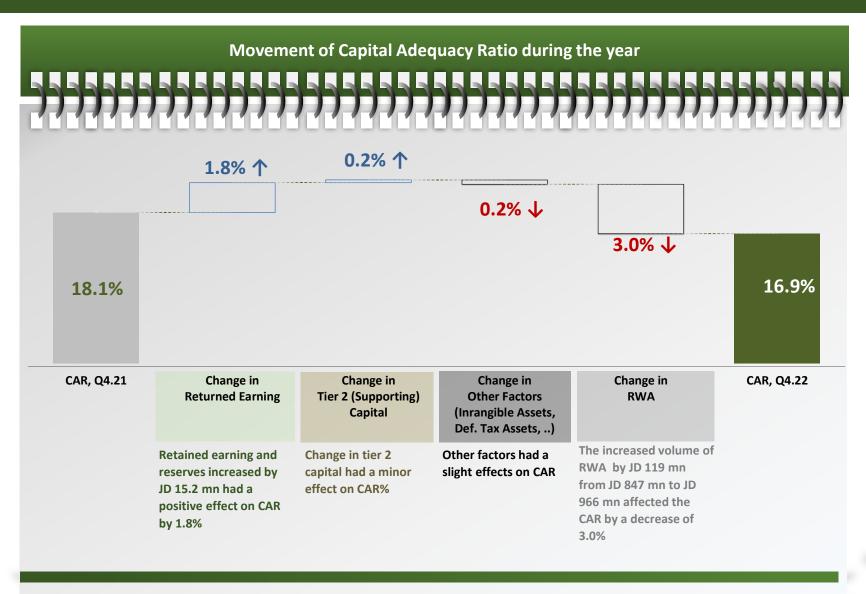






- Jordanian Dinar return is highly correlated with USD.
- The return on earning assets maintained at 5.8%
- Cost of fund increased as a normal result of consecutive increases of return on JOD and USD during 2022
- As a result, the spread had decreased 0.3% as of end 2022 compared to 2021
- Management has taken measures such as repricing of assets and financing more non-GREs/high yielding assets in due course.

Financial: Assets Quality (CAR)

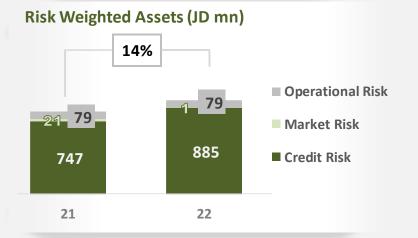


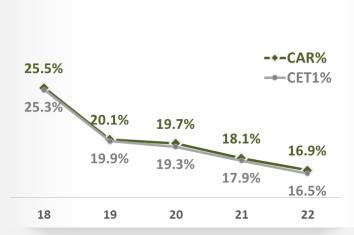


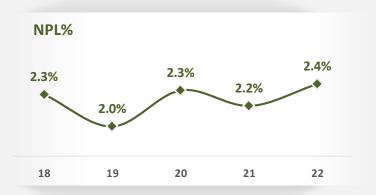
Management Commentary

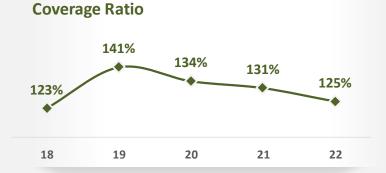
- · CAR showed decreased trends as a normal result of the continuous growth of assets volume in the last years
- The bank is in healthy position with a comfort zone of 4.9% (CBJ minimum CAR is 12%)

Financial: Assets Quality









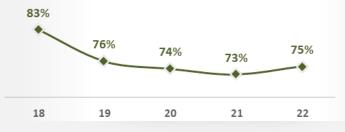
Management Commentary:

- Risk weighted assets increased during 2022 by 14% mainly due to credit risk.
- Safwa maintained healthy NPL percentage below the market average, NPL ratio reached 2.4%
- ► For long years, the bank preserved an adequate provisions for doubtful accounts which covers more than the NPL balances, the coverage ratio reached 125% as of end of 2022 without considering collaterals

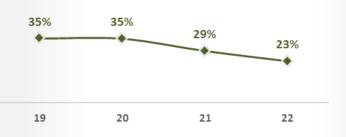
Financial: Liquidity



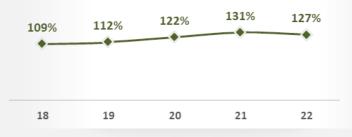




Liquid Assets / Deposits



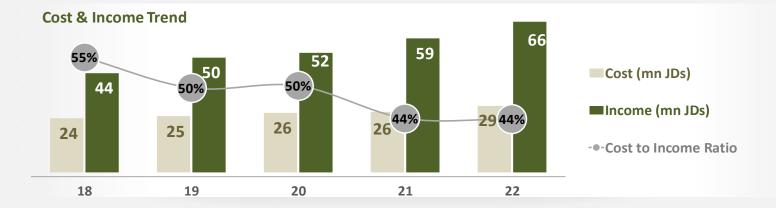
Regulatory Liquidity



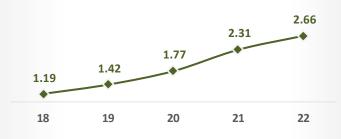
Management Commentary:

- The liquid assets (cash, balances with banks, and money market instruments (int'l Murabaha and int'l Wakala) contributed to reasonable percentage of total assets and these liquid assets covers 23% of deposits.
- ▶ Advances to deposits ratio showed enhanced trend during recent years
- ► LCR reached comfortable level of 236%; (minimum regulatory level of 100%)

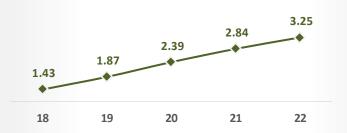
Financial: Efficiency



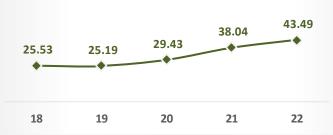
Financing / Employee (JD mn)



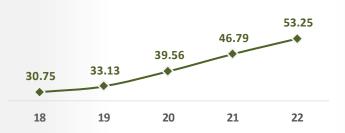
Deposits / Employee (JD mn)



Financing / Branch (JD mn)



Deposits / Branch (JD mn)



Management Commentary:

- Trend of cost to income ratio (CTI) showed continuous enhancement reflecting the effective and efficient way to manage its resources, specially fixed costs
- Other efficiency indicators showed notable continuous improvement as Safwa bank continued to expand and grow with careful use of its resources, these indicators related to employees are one of the best in the market.

Safwa .. Supplementary Financials

Summary Income Statement (Mn JDs)	Q4.22	Q3.22	QoQ	QoQ%	YTD, Q4.22	YoY	YoY%
Direct Revenues, Net of Cost of Deposits	13.5	14.2	(0.7)	5%	53.7	4.2	8.4%
Other Revenues	3.2	2.8	0.4	16%	11.8	3.1	35.1%
Net Revenues	16.7	17.0	(0.3)	2%	65.5	7.2	12.4%
Impairment Charges	(3.1)	(3.3)	0.2	5%	(12.0)	(2.5)	26.3%
G & A Expenses	(7.8)	(7.4)	(0.4)	5%	(29.1)	(3.1)	12.0%
Net Income Before Tax	5.8	6.3	(0.5)	8%	24.4	1.6	7.0%
Taxes	(2.2)	(2.4)	0.1	6%	(9.3)	(0.6)	6.3%
Net Income	3.6	3.9	(0.3)	9%	15.1	1.1	7.5%
Summary Balance Sheet (Mn JDs)	Q4.22	Q3.22	QoQ	QoQ%	EOY, Q4.21	YoY	YoY%
Financing	1,996	1,905	92	5%	1,645	351	21.3%

Sammary Balance Sheet (17111 353)	Q-1.22	Q3.22	વડવ	404/0	201, Q1121		10170	
Financing	1,996	1,905	92	5%	1,645	351	21.3%	
Investments	374	366	8	2%	317	57	17.8%	
Deposits & Cash Collaterals	2,318	2,283	35	2%	2,088	231	11.0%	
Total Assets	2,584	2,549	35	1%	2,336	248	10.6%	
Total Equity	172	168	4	2%	163	9	5.6%	



Safwa .. Our Journey to become stronger



1965
The bank founded under special law as a specialized bank "Industrial Development Bank (IDB)"



IDB became an Islamic bank under the name "Jordan Dubai Islamic Bank"

Bank"

DIB sold it's share to **Al-Etihad Islamic for Investment Co.** who became the new major shareholder

The new identity **Safwa Islamic Bank** launched to reflect the coming new vision of the bank



2018
New Management, New
Ambitious Goals, New
Strategy that will be the
Address for the Coming Era



2019
Initiation of Digital transformation



- Sustainable growth
- Higher market share
- Maximizing shareholder return
- First Community Bank in Jordan
- Fair and Responsible Banking



Safwa .. Road Map

- 2017 — — — — — — — - 2018 - 2022

Where We Were

- ✓ DIB sold it's share to Al-Etihad Islamic for Investment Co. who became the new major shareholder
- ✓ The new identity Safwa Islamic Bank launched to reflect the coming new vision of the bank

Where We Are

People

- √ High level training
- ✓ Clear hiring criteria and when needed
- ✓ Professional culture

Product

- √ Expanded products
- √ New & dedicated segments

Services

- √ Upgraded mobile application
- ✓ Upgraded website 24/7 customer service
- √ Social media

Business

- √ Clear roadmap/Strategy
- ✓ Balance sheet 2.7X larger and more diversified
- √ Fastest organically growing bank
- ✓ Rated bank

Where We Are Going

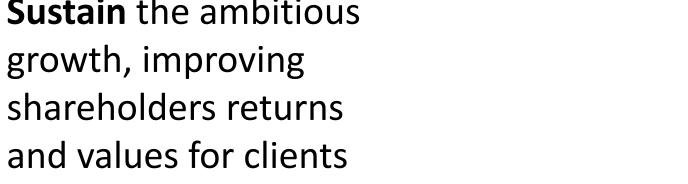
✓ Embrace emerging technology

2023+

- ✓ Sustainable organic revenue growth
- ✓ Strong, quality deposit base
- ✓ Operating a range of new models in parallel with the current core of the business
- √ Maximize customer and staff experience
- ✓ Migrate to product driven hierarchy
- ✓ No. 1 community bank

Safwa Bank .. Outlook

Sustain the ambitious growth, improving shareholders returns





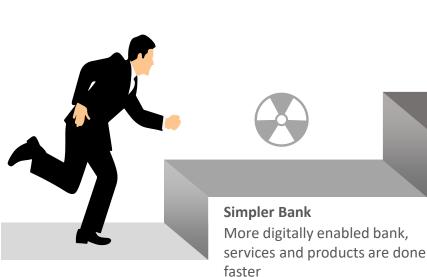






Efficiency

Adherence to reduce cost to income ratio through optimal use of our resources

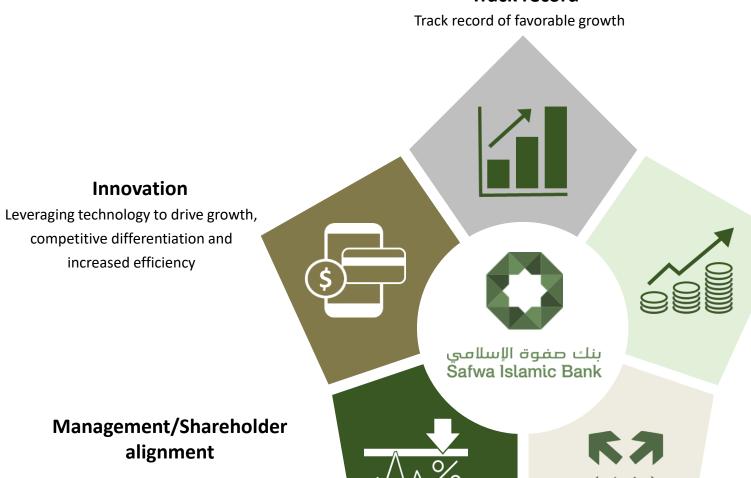


Clients Growth

Close relation to our clients, Attracting new clients, meet their expectations

Safwa .. Investment Highlights

Track record



Return on Capital

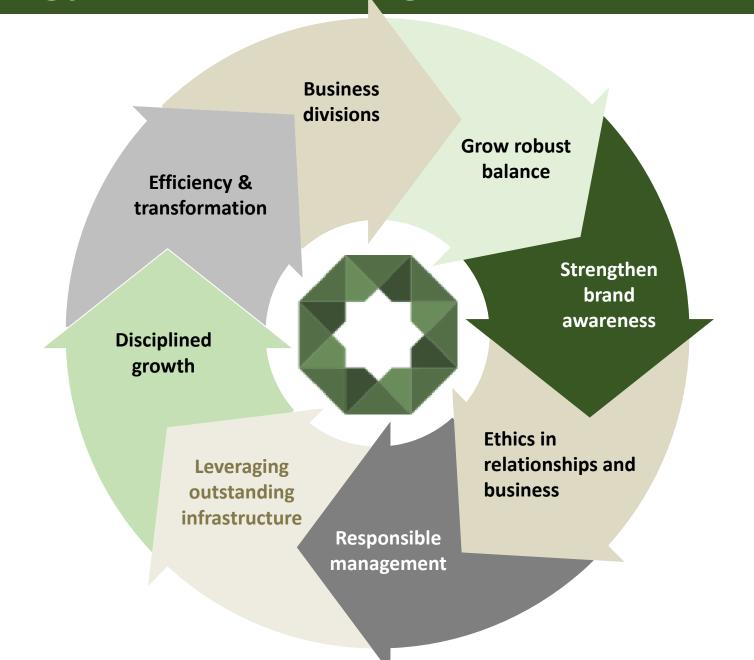
Strong balance sheet/optimization

Stable returns, reduced earning volatility, and stronger shareholder value creation

Positioning

Well positioned in the market with flexibility to respond to emerging trends

Safwa Strategy For sustainable growth



New Values to Serve the future

Teamwork

- Harmony across and within units
- Put the bank and clients' interests ahead of your own
- Communicate respectfully
- Create professional culture within the bank

"Working effectively with one team spirit will produce the best outcomes "



Exceptional Services

- Anticipate clients needs and find solutions
- Respond rapidly and follow through
- Treat others as you want them to treat you
- Sell solutions, not products

"if we serve our clients well, our success will follow"

Creativity

- Find solutions, not excuses
- Be a change agent.. Think outside the box
- Ask: Is there a better or more efficient way to do this?
- Pursue new opportunities
- " Creativity and new initiatives differentiate the bank from other competitors "





Devotion to Work

- Be productive and strive with passion to reach excellence
- Seek continuous improvement
- Be a long life learner
- Recognize outstanding performance by rewards and promotion opportunities

"with best people, we will be the best bank"

Our Values

Safwa Bank .. Success Journey

Client Centric

- Full Package of Electronic Services
- Speed Up Process
- New Services for Corporate Clients (COSO, CDM, ..)
- Call Center 24/7
- Extensive Visits to Clients
- New Products





- Update Policies & Procedures
- **Branches Profitability Report**
- Better Methodologies to Measure Risks
- Promote and Encourage Cross Selling between **Business Sectors**

Optimal use of Resources

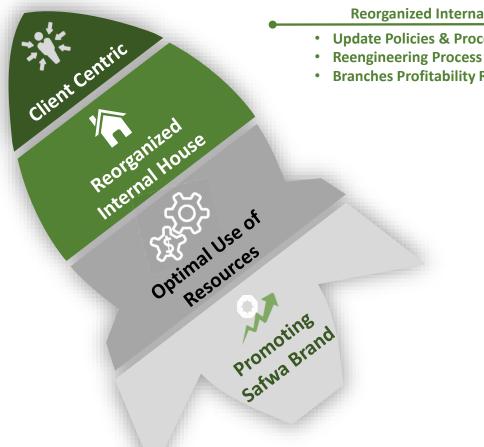


- **Automate Processes**
- Depending on Internal Resources Instead of External
- Enhance IT Infrastructure

- Increase Human Capital Efficiency
- Cost Control and Green Environment
- Review the Organizational Structure

Promoting Safwa Brand

- Promotional Campaigns and Videos
- Special Offers for Most Sacrificing and **Needy Jordanian Sectors**
- Use of Social Media Sites
- Smart and Creative Promotions



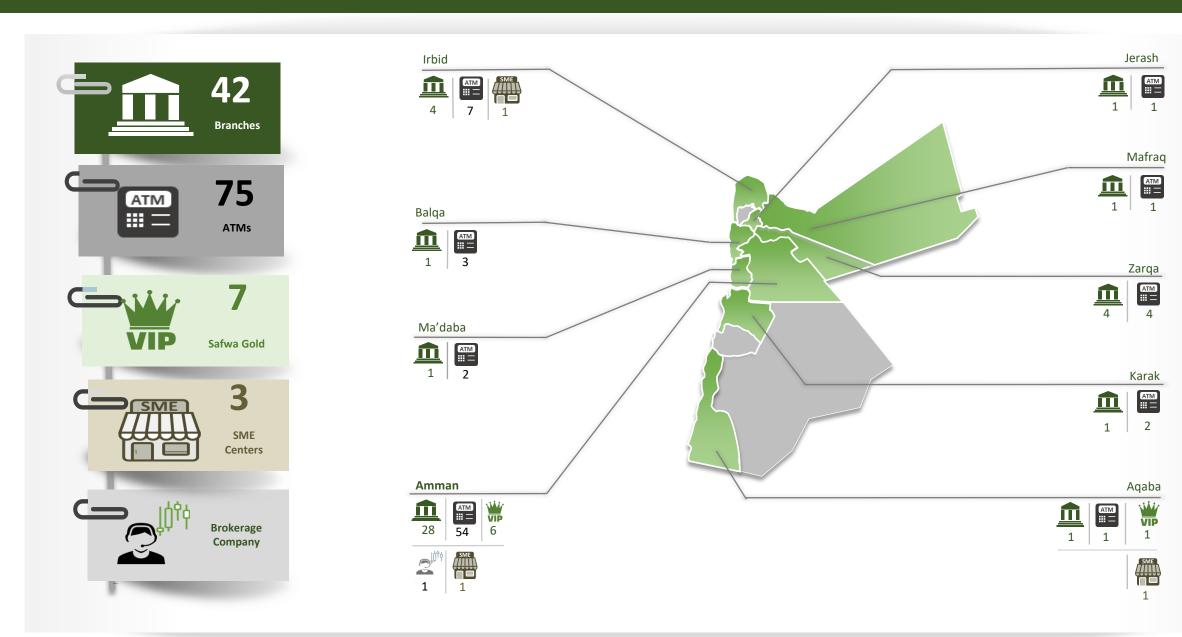


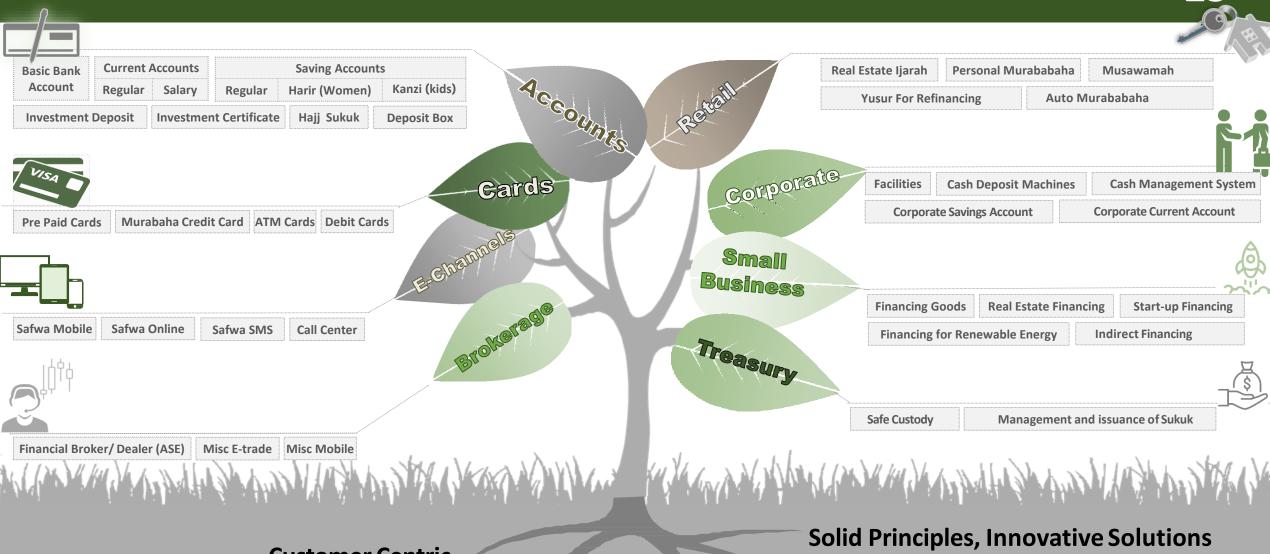
Strategy .. Critical Success Factors

Priorities were ranked according to importance and necessity



Safwa .. Efficient Network





Customer Centric

Digitization

Simple Processes

Safwa Bank .. Strategy Focus, Digitization

E Channels











ATM

E Services



Contactless Card



Transfers



E-Pay Bills



Update Personal Data



Prepaid Cards



Cash Deposit



Cards Management



Accounts Management



New User Registration



Points & Loyalty



QR Payment



Biometric Authentication



"CliQ"
Instant transfers



Safwa Share

Basic Information and Ratios

► Symbol: SIBK

Exchange Market: Amman Stock Exchange

(www.ase.com.jo)

► Free Float: 17.4 %

► Closing Price: JOD 1.92

► Market Value : JOD 192 mn

Share Key Ratios

► Average Price (52 weeks): JOD 1.91

Return (last 52 weeks) 3.7%

▶ PE Ratio 12.7 X

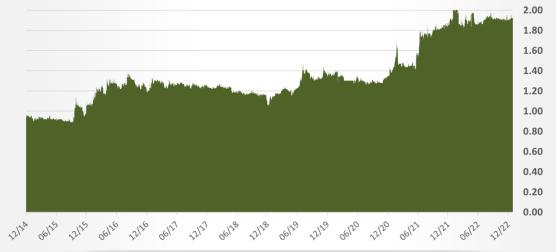
▶ PB Ratio 1.12 X

► Volatility JOD 0.07

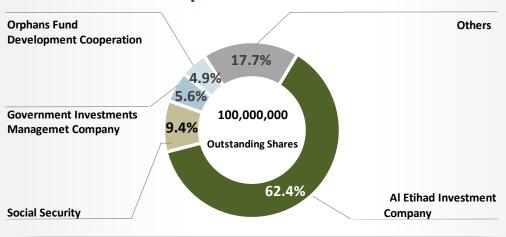
► Payout Ratio 0%

* 2022 dividends: 0%

Share Price Since 2014

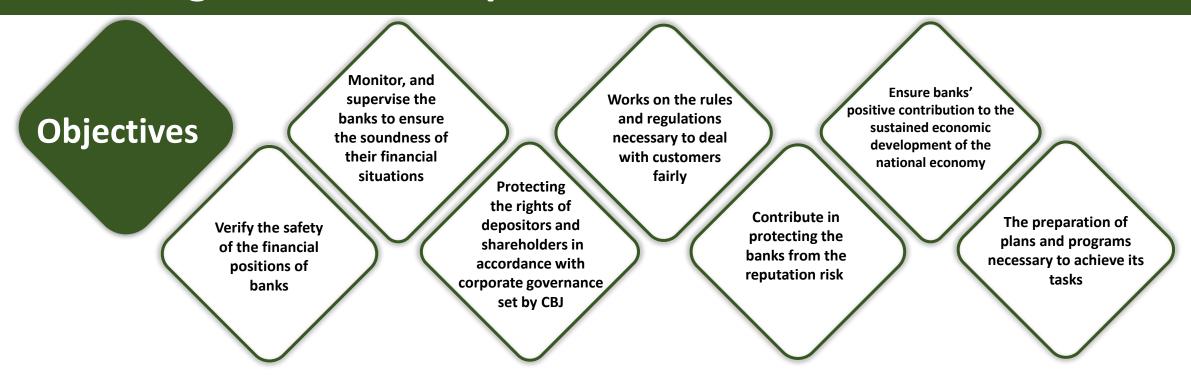


Shareholders Composition





Banking Sector, CBJ Supervision Role



Tasks

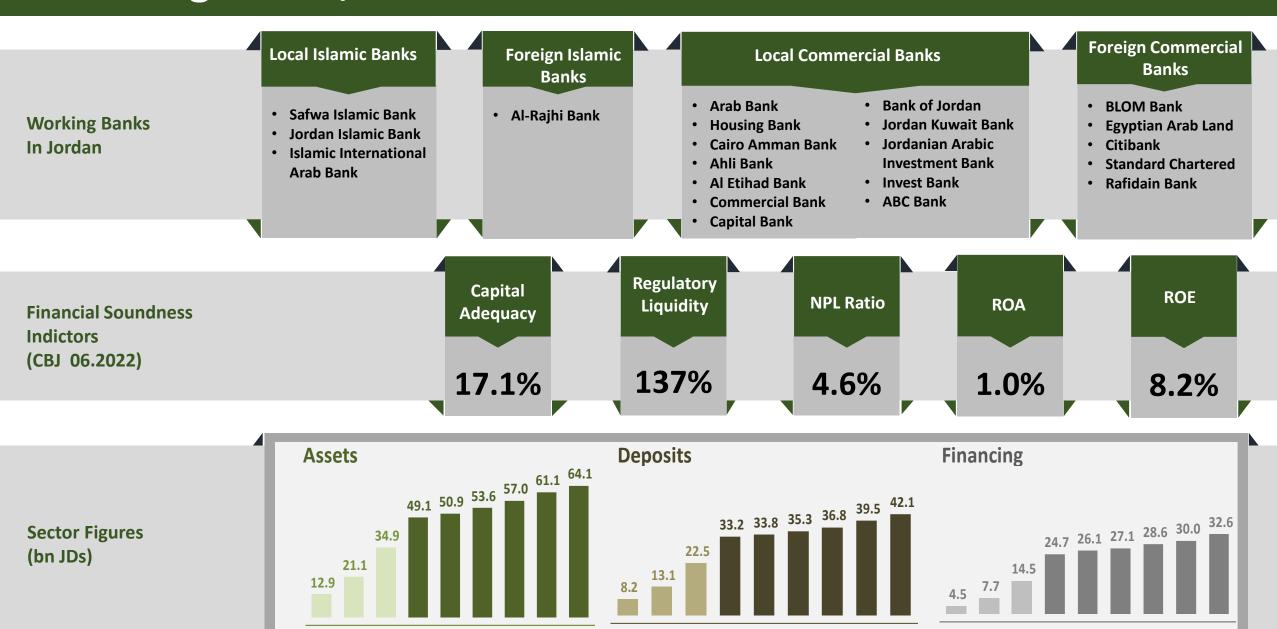
Regulate credit and credit risks resulting from concentrations for bank's customers Study banks licensing and branching requests inside and outside the Kingdom Control the information and its accompanying technology in the banks

Prepare statistical and analytical studies and reports relating to the business of banks Monitor the performance of banks, organize and evaluate their business

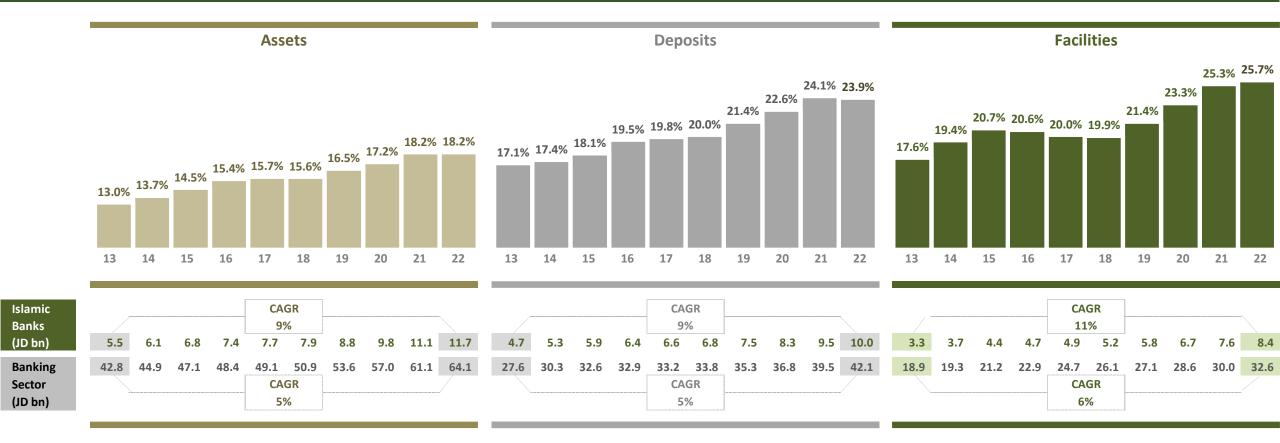
Analyze and follow- up banking and financial stability of banks Study the related laws, regulations, and instructions

Modernize and develop methods of control and inspection

Banking Sector, Basic info and indicators



Banking Sector, Islamic Banks' Market Share

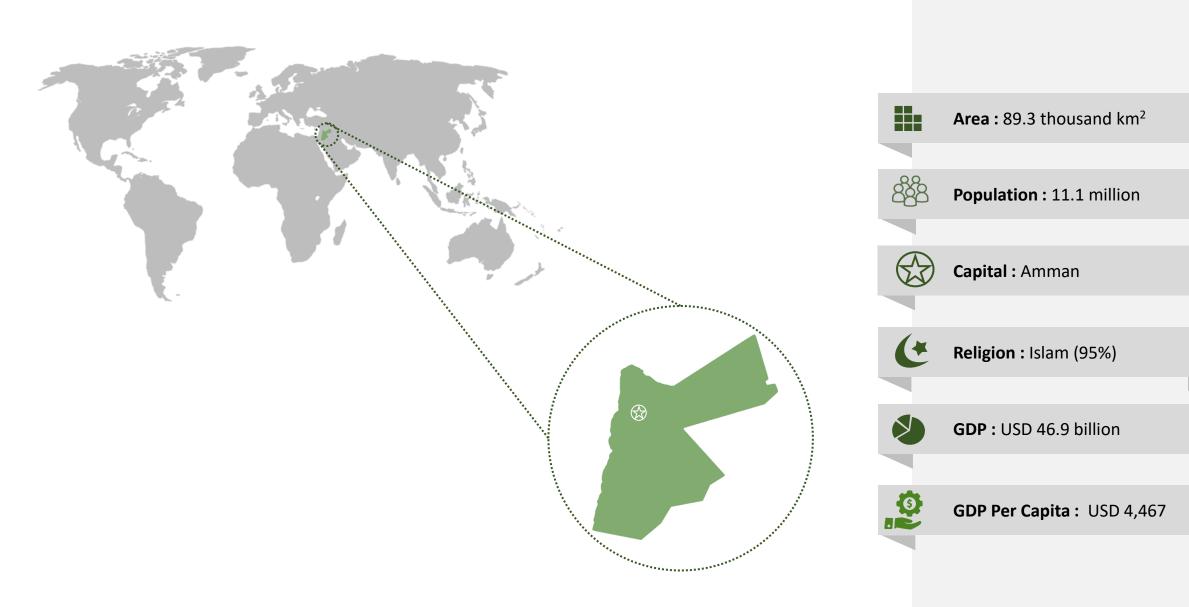


Highlights

- Islamic banks' market share trend shows upward trend reflecting the increasing needs of Jordanian society for Sharia compliant products and services
- The CAGR growth ratios for Islamic banks since 2013 witnessed better ratios than banking sector specially on the assets side, the assets' CAGR during this period was 11% for Islamic banks and 6% for the banking sector
- The increasing trend was abrupted infrequently, such as facilities in years 2016 to 2018 were Islamic Banks showed a decrease in facilities or slight increase
- During 2022, the market share for Jordanian Islamic Banks in the banking sector showed
 - Increase in facilities (45% of this increase is a result of Safwa's performance during 2022).
 - Stability in assets.
 - Slight decrease in deposits.

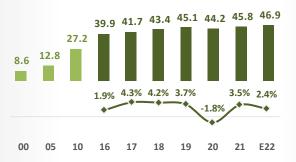


Jordan

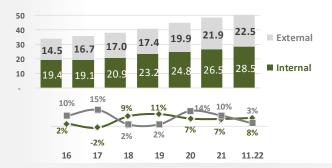


Jordanian Economy

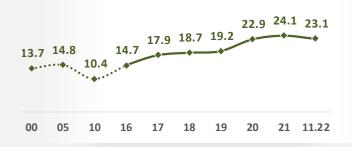
GDP (Bn USD)



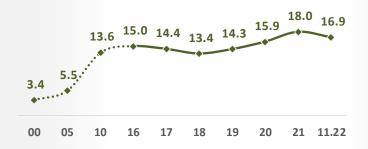
Public Debt (USD bn)



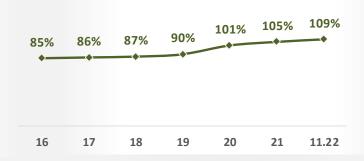
Unemployment Rate (%)



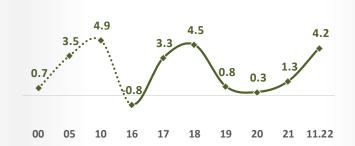
Foreign Reserves (Bn USD)



Public Debt / GDP



Inflation (%)



Highlights

- Foreign reserves decreased slightly as of 11.2022 reaching JD 16.9 bn (JD 18.0 bn at the beginning of the year); these reserves cover the imports needs for 7.3 months.
 Jordanian Dinar is pegged against USD since 1994 (USD 1 = JOD 0.709)
- Slight decrease of unemployment rate from 24.1% to 23.1% as end of 11.22
- The high unemployment rate was affected negatively by the low GDP growth in the recent years
- GDP showed slight growth over the last years, with the exception of year 2020 which was impacted by the Covid 19 pandemic, it is expected to reach 2.4% in 2022
- Current public debt to GDP increased to 109%
- ◆ The inflation rate reached 4.2% with an increase of 2.9% during 2022 driven by increase of fuel prices
- ◆ The government budget speech for 2023 mentioned that Jordan faces several economic challenges; high unemployment rate (specially youth), decreased purchasing power, distortion of tax burden. A balance between these economic challenges and public financial stability was planned when preparing state's financial plan.

Source: CBJ

Why Invest In Jordan





Security and stability



Investment incentives, tax exemptions, and ability to repatriate capital/profits



Growing tourism sector



Regionally advanced indicators for competitiveness and corruption indexes



Competitive Human Resources



Strong Financial Sector

Keys to Understand Safwa's Financial Statement

Facilities (Financing)

Facilities appears in the Safwa Islamic Bank's financial statements (financial position) as the sum of:

- Deferred sales receivables and other receivables-net (excluding international Murabaha)
- Ijarah muntahia bittamleek assets-net.
- Qard Hasan

Money Market Instruments

Safwa Islamic Bank invests the extra funds in money market instruments, these instruments mainly consists of

- international Murabaha (appeared within "Deferred sales receivables and other receivables-net")
- international wakala

Cost of Deposits

The cost of deposits expense in Safwa's statement of income includes the following items:-

- Share of unrestricted investment accounts holders'
- · Deposit Insurance corporation fees, jointly financed
- Deposit Insurance corporation fees, self financed
- Changes in PER (Profit equalizer reserve)

Impairment Charges

The concept of this provision includes the sum of :-

- Expected credit loss on jointly items
- Expected credit losses provision for facilities self financed

Direct Income

The concept of direct revenues in Safwa's statement of income includes the following items:-

- Differed sales revenues
- Ijara muntahia bittamleek assets revenue
- Gains from International wakala investments
- · Gains from all financial assets
- Share of Joint Funds from Profits of associate company
- Bank's self financed revenue
- Depreciation of Ijara muntahia bittamleek assets- self financed

acronyms

ATM	
ASE	
CAGR	
CAR	
CASA	
СВЈ	
CDM	
coso	
COD	
СТІ	
G&A	

Automated Teller Machine	GDP
Amman Stock Exchange	MM
Compound Annual Growth Rate	JD
Capital Adequacy Ratio	NI
Current Accounts and Saving Accounts	NPL
Central Bank of Jordan	NPM
Cash Deposit Management	PB %
Corporate Service Office	PE %
Cost of Deposits	ROAA
Cost to Income Ratio	ROAE
General and Administrative Expenses	RWA

Gross Domestic Products
Money Market Instruments
Jordanian Dinar
Net Income
Non Performing Financing
Net Profit Margin
Price to Book Ratio
Price to Earnings Ratio
Return on Average Assets
Return on Average Equity
Risk Weighted Assets

Definitions

Advances to Deposits	AD%
Capital Adequacy Ratio	CAR%
Current and Saving Accounts %	CASA%
Compound Annual Growth Rate	CAGR
Cost of Deposits	COD
Cost to Income Ratio	
Coverage Ratio	
Liquid Assets	
Net Profit Margin (NPM)	NPM
Non-Performing Financing	
Payout Ratio	
Per Capita Income	
Price to Book Ratio	РВ
Price to Earnings Ratio	PE
Return on Average Assets	ROAA
Return on Average Equity	ROAE
Risk Weighted Assets	RWA
Spread	

The average of facilities divided by average sum of deposits and cash collaterals.

A measurement of a bank's available capital expressed as a percentage of a bank's risk weighted assets (RWA) exposures

Sum of current and saving accounts divided by total deposits and cash collaterals

The mean annual growth rate of an financial figure over a specified period of time longer than one year

Annualizes profit expenses divided by deposits average (CASA and term deposits, and margins)

G&A divided by (Gross Income + Non-funded Income)

Sum of allowance of expected credit loss provisions and suspended profits divided by non performing financing

High liquid assets that can be converted to cash within reasonable cost and short time

The Direct Income of earning assets minus the cost of deposits

Financing that is in default or close to being in default, due to the fact that they have not made the scheduled payments for a specified period, most financing become non-performing after being default for 90 days

Proportion of earnings a company pays shareholders in the form of cash dividends

GDP divided by population

Market value of outstanding shares to total equity

Closing price to the annualized earning per share

Annualized net income after tax divided by average assets

Annualized net income after tax divided by average equity

The banks' assets or off balance sheet exposures weighted according to risk used in deterring capital adequacy

Difference between return on earning assets and cost of deposits

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